



# TUSCOLA COUNTY

## Committee of the Whole

### MEETING AGENDA

Monday, November 22, 2021 – 8:00 AM

H.H. Purdy Building Board Room, 125 W. Lincoln  
St., Caro, MI 48723

**Public may participate in the meeting electronically:**  
**Join by phone:** (US) +1 929-276-1248 PIN:112 203 398#  
**Join by Hangouts Meeting ID:** [meet.google.com/mih-jntr-iyj](https://meet.google.com/mih-jntr-iyj)

8:00 AM Call to Order - Chairperson Bardwell  
Roll Call - Clerk Fetting

Page

#### County Updates

1. None

#### New Business

1. Eean Lee, Chief Information Officer - Budget for Security Cameras 4 - 7  
[Security Cameras](#)
2. Steve Anderson, Emergency Manager - Fiscal Year 2021 Emergency Management Performance Grant American Rescue Plan Act Grant Agreement 8 - 19  
[Emergency Management Performance Grants](#)
3. Notification of Reese Village Boundary Change Approval Received 20 - 23  
[Reese Village Boundary Change](#)
4. Jodi Fetting, County Clerk - Board and Commission Reappointments 24 - 26  
[2021 COW Appointment List](#)
5. **9:00 a.m.** Jerry Johnson, Michigan State University Extension (MSUE) District 10 Director- Fiscal Year 2022 MSUE Agreement for Extension Services 27 - 31  
[Agreement for Extension Services](#)
6. Medical Marijuana Operation and Oversight Grants 32 - 41  
[Marijuana Operation & Oversight Grants](#)

7. 2022 Potential Board of Commissioners Meeting Schedule 42  
[2022 Tentative Board Meeting Schedule](#)
8. **11:00 a.m.** Mark Reene, Prosecutor, to Address the Board regarding the 2022 Budget

## Old Business

### Finance/Technology

Committee Leader **Commissioner Young** and Commissioner DuRussel

#### Primary Finance/Technology

1. Guidehouse Consultant Services Agreement 43 - 52  
[Admin - 21-05-071 - COVID-19 - GUIDEHOUSE - Relief Consulting Services - 2021-2022](#)
2. Fiscal Year 2020 Draft Cost Allocation Plan for 2022 Budget Year 53 - 73  
[2019 - 2020 Indirect Costs Comparisons](#)  
[2022 Percent of Indirect Cost](#)
3. 2022 Budget Review 74 - 77  
[2022 General Fund Revenue as of 11-19-21](#)  
[2022 General Fund Budget by Department 11-19-21](#)  
[Additional Considerations for 2022 Budget](#)

#### On-Going and Other Finance

1. American Rescue Plan Act (ARPA) - **Kick-Off Meeting Update from November 19th**
2. Preparation of Multi-Year Financial Planning
3. Cooperative Reimbursement Programs Summary from Prosecutor and Friend of the Court

#### On-Going and Other Technology

1. GIS Update
2. Increasing On-line Services/Updating Web Page

## Building and Grounds

Committee Leader **Commissioner DuRussel** and Commissioner Grimshaw

#### Primary Building and Grounds

1. Request for Proposals (RFP) Bid Opening for Space Needs

#### On-Going and Other Building and Grounds

1. State Police Water and Annexation - **Update of Annexation**
2. IT Department Space Needs
3. Adult Probation Fence

## **Personnel**

Committee Leader **Commissioner Grimshaw** and Commissioner Vaughan

### **Primary Personnel**

1. Draft Dispatch Director Job Posting 78 - 79  
[Draft Dispatch Director Job posting 2021](#)

### **On-Going and Other Personnel**

1. Workman's Compensation
2. Michigan Association of Counties (MAC) 7th District Meeting
3. Safety Committees - Watch for Grant Opportunities

## **Other Business as Necessary**

1. Medical Care Facility Employees and Vaccinations 80 - 81  
[Health Care Workers and COVID19 Vaccinations](#)
2. Sheriff Administrative Memo #2 82  
[Sheriff Administrative Memo Regarding Masks](#)
3. Update of Potential Consulting with Capitol Services, Inc. Regarding the Open Meetings Legislation

## **On-Going Other Business as Necessary**

1. Animal Control Ordinance

## **Public Comment Period**

## **Adjournment**

Security Cameras: County Commissioners Office

Quote #000894 v1

Prepared For:

Tuscola County Sheriff

Eean Lee  
125 W. Lincoln St.  
Caro, MI 48723

P: (989) 672-3773  
E: eean.lee@tuscolacounty.org

Prepared by:

Advanced Satellite Communications

Adam Barber  
12137 Merriman Road  
Livonia, MI 48150

P: 734-793-1423  
E: abarber@advancedsat.com

Date Issued:

11.16.2021

Expires:

12.16.2021

### Scope of Work

#### Purpose:

Add Security Camera coverage to the perimeter of the County Commissioners Building and the Treasurer's Office

#### A.S.C. Scope of Work:

#### Surveillance Camera System Overview

##### Recording

Recording of these cameras will take place on Existing Tuscola provided Servers

##### Software Licensing

ASC to supply and install ACC7 – Enterprise licenses as required to install new cameras

##### Camera Types

- 5MP Bullet Cameras with IR (Installed on the Exterior)
- 2MP Mini Dome (Installed on the Interior)

##### Camera List

See attached diagram for camera locations and views

##### Camera Power

IP Cameras provided in this installation are Powered over Ethernet (POE) connection. Tuscola County to provide 3 open POE ports on a camera network switch.

##### User Viewing Stations

Computer Workstations Within the building may be loaded with software to be used as a viewing stations . A.S.C. to assist as requested during the installation.

##### Cabling



### **Scope of Work**

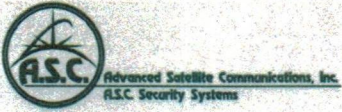
A.S.C. to run CAT6 cable from camera locations to network switch. Where applicable ,wire mold and conduit will be used to hide and protect cable.

### **Customer's Responsibilities**

Tuscola County to provide:

Clear path for wire runs

Open ports on Network POE Switch



**System Devices**


| Product Description                                      | Qty                |
|--|--------------------|
| 5.0 MP, WDR, LightCatcher, Day/Night, Indoor/Outdo       | 4                  |
| HD Camera (H4, Mini, WDR, Day Night, Indoor Dome, 2.8mm) | 9                  |
| ACC7 Enterprise Edition Camera License                   | 13                 |
| Backbox (For H4A-BO1-IR Avigilon Bullet Style)           | 4                  |
| CAT6 (Plenum Solid Yellow)                               | 1700               |
| RJ45 Connector for CAT6                                  | 26                 |
| Miscellaneous  | 1                  |
| <b>Subtotal:</b>   | <b>\$11,783.88</b> |

**Installation Services**

| Product Description | Qty               |
|---------------------|-------------------|
| Labor               | 1                 |
| <b>Subtotal:</b>    | <b>\$3,296.00</b> |

| Quote Summary         | Amount             |
|-----------------------|--------------------|
| System Devices        | \$11,783.88        |
| Installation Services | \$3,296.00         |
| <b>Total:</b>         | <b>\$15,079.88</b> |

Customer understands that any additional fees that may be incurred to comply with all applicable building codes, zoning ordinances or any other permits needed for installation is their responsibility. Further, reference to Plug and Play is defined herein as utilization of pre-existing cable distribution system for entire property, as is. Delays or distractions caused by customer during installation or service may be billed additionally upon written order to customer. Any alteration or deviation from above quoted specifications involving extra cost will be executed only upon written orders and will become an extra charge over and above this quotation. This is the entire agreement, and no additional services or promise of performance is implied that is not contained herein. Acceptance of quotation - all terms and conditions as written are a part hereof and are binding upon the parties hereto. A.S.C. retains the right to substitute parts of equal or better value to complete a functional system. Upon clients written approval A.S.C. may access clients system(s) for virtual maintenance, trouble shooting and reporting functions. A.S.C. may refer to clients name in various marketing materials unless prohibited by client. A.S.C. shall have no liability for any personal injury, property damage or other loss based on any claim at all including a claim the product failed to perform. A.S.C. will bill after functional completion of the job and expect payment due within the terms stated on this proposal. The Company reserves the right to send the account to a third party for collection. It is understood and agreed that The Company may do so for the entire amount remaining on the contract plus any collection costs incurred in the process. Note: Finance charges of 1.5% per month added to past due invoices. All products shown herein remain the property of A.S.C. until paid in full. Prices contained in this quotation shall be considered firm for a period of (30) days from the date of quotation unless otherwise stated herein. A.S.C. will charge a restocking fee of 20% on all returned or cancelled merchandise. All purchases placed on a credit card for orders over \$2,000. may incur a 2.5% service charge. ATTORNEYS' FEES. In the event of any litigation or arbitration between the parties with respect to this Agreement, the prevailing party shall be entitled to recover reasonable attorneys' fees and costs of litigation, as the court or tribunal may determine.

| Acceptance  |                               |
|---|-------------------------------|
| <b>Advanced Satellite Communications</b>  | <b>Tuscola County Sheriff</b> |
|  |                               |
| Adam Barber   | Eean Lee                      |
| Signature / Name  | Signature / Name              |
| 11/16/2021  |                               |
| Date  | Date                          |
|   | Initials                      |

### **Surveillance Camera System Overview**

#### **Recording**

Recording of these cameras will take place on Existing Tuscola provided Servers

#### **Software Licensing**

ASC to supply and install ACC7 – Enterprise licenses as required to install new cameras

#### **Camera Type**

- 5MP Bullet Cameras with IR.

#### **Camera List**

See attached diagram for camera locations and views

#### **Camera Power**

IP Cameras provided in this installation are Powered over Ethernet (POE) connection. Tuscola County to provide 3 open POE ports on a camera network switch.

#### **User Viewing Stations**

Computer Workstations Within the building may be loaded with software to be used as a viewing stations . A.S.C. to assist as requested during the installation.

#### **Cabling**

A.S.C. to run CAT6 cable from camera locations to network switch. Where applicable ,wire mold and conduit will be used to hide and protect cable.



STATE OF MICHIGAN  
DEPARTMENT OF STATE POLICE  
LANSING

GRETCHEN WHITMER  
GOVERNOR

COL. JOSEPH M. GASPER  
DIRECTOR

November 5, 2021

Dear Local Emergency Management Coordinator:

Enclosed is the Fiscal Year 2021 Emergency Management Performance Grants American Rescue Plan Act (EMPG ARPA) Grant Agreement package. Please return the required grant documentation listed on the enclosed **Subrecipient Checklist** to our office via email:

Attention: Mr. Paul Lounsberry  
Emergency Management and Homeland Security Division  
Michigan Department of State Police  
LounsberryP@michigan.gov

Reimbursement for the EMPG program is contingent upon completion of the activities in the signed *Emergency Management Annual Work Agreement*. To remain eligible for EMPG funding, current and adequate plans must be maintained, and exercise requirements must be met. If a work activity is not completed in the designated quarter, reimbursement may not be made until the work is completed. The Emergency Management and Homeland Security Division District Coordinators may make recommendations on reimbursement, but final approval remains with the Commander of the Emergency Management and Homeland Security Division, who may or may not approve a delay in the completion of the activity. If work activities (for which funds have been withheld) have not been completed by the end of the fiscal year, forfeiture of those funds may be required. For specific responsibilities and requirements, please refer to Section II (Statutory Authority) and Section IV (Responsibilities of the Subrecipient) in the Fiscal Year 2021 EMPG ARPA Grant Agreement.

This grant agreement and all required attachments must be completed, signed, and returned **no later than January 4, 2021**. If this requirement is not met, this grant agreement will be invalid unless a prior written exception is provided by the Michigan State Police, Emergency Management and Homeland Security Division.

Sincerely,

Capt. Kevin Sweeney  
Deputy State Director of Emergency Management



Michigan State Police  
Emergency Management  
and  
Homeland Security  
Division



Grant Agreement

FEDERAL AWARD IDENTIFICATION

|  |  |                                 |
|--|--|---------------------------------|
| SUBRECIPIENT NAME<br>County of Tuscola       | GRANT NAME<br>Emergency Management<br>Performance Grants<br>American Rescue Plan Act | CFDA NUMBER<br>97.042           |
| SUBRECIPIENT IRS/VENDOR NUMBER<br>38-6004893 | FEDERAL AWARD IDENTIFICATION<br>NUMBER (FAIN)<br>EMC-2021-EP-00006                   | FEDERAL AWARD DATE<br>9/02/2021 |
| SUBRECIPIENT DUNS NUMBER<br>069080575        | SUBAWARD<br>PERFORMANCE<br>PERIOD<br>FROM<br>10/1/2020                               | TO<br>9/30/2021                 |
| RESEARCH & DEVELOPMENT<br>N/A                | Funding  | Total                           |
|  | Federal Funds Obligated by<br>this Action  | \$15,418                        |
| INDIRECT COST RATE<br>None on file           | Total Federal Funds<br>Obligated to Subrecipient                                     | \$15,418                        |
|  | Total Amount of Federal<br>Award Committed   | \$15,418                        |

FEDERAL AWARD PROJECT DESCRIPTION

2021 Emergency Management Performance Grants American Rescue Plan Act

DETAILS

The 2021 EMPG ARPA allocation is 17.13% of the Subrecipient's emergency program manager's salary and fringe benefits. A cost-match is required under this program. The Federal share used towards the EMPG budget shall not exceed 50% of the total budget.

FEDERAL AWARDDING AGENCY

Federal Emergency Management Agency - GPD  
400 C Street, SW, 3<sup>rd</sup> floor  
Washington, D.C. 20472-3645

PASS-THROUGH ENTITY (RECIPIENT) NAME

Michigan State Police  
Emergency Management and  
Homeland Security Division  
P.O. Box 30634  
Lansing, MI 48909

**State of Michigan**  
**FY 2021 Emergency Management Performance Grants**  
**American Rescue Plan Act**  
**Grant Agreement**

October 1, 2020 to September 30, 2021

|   |
|---|
| CFDA Number: 97.042<br>Grant Number:<br>EMC-2021-EP-00006 |
|---|

This Fiscal Year (FY) 2021 Emergency Management Performance Grants American Rescue Plan Act (EMPG ARPA) grant agreement is hereby entered into between the Michigan Department of State Police, Emergency Management and Homeland Security Division (MSP/EMHSD) (hereinafter called the Recipient), and the

**COUNTY OF TUSCOLA**  
(hereinafter called the Subrecipient)

**I. Purpose**

The purpose of this grant agreement is to provide federal pass-through funds to the Subrecipient for the development and maintenance of an emergency management program capable of protecting life, property, and vital infrastructure in times of disaster or emergency.

The FY 2021 EMPG program plays an important role in the implementation of the National Preparedness System (NPS) by supporting the building, sustainment, and delivery of core capabilities essential to achieving the National Preparedness Goal of a secure and resilient Nation. The objective of the NPS is to facilitate an integrated, all-of-nation/whole community, risk driven, capabilities-based approach to preparedness.

In support of the National Preparedness Goal, the FY 2021 EMPG supports a comprehensive, all-hazard emergency preparedness system to build and sustain core capabilities across the Prevention, Protection, Mitigation, Response, and Recovery mission areas.

For more information on the NPS, federally designated priorities, and the FY 2021 EMPG objectives, as well as guidance on allowable costs and program activities, please refer to the FY 2021 EMPG Notice of Funding Opportunity (NOFO) and the FEMA Preparedness Grants Manual located at <https://www.fema.gov/grants>.

**II. Statutory Authority**

Funding for the FY 2021 EMPG is authorized by Section 662 of the *Post-Katrina Emergency Management Reform Act of 2006* (PKEMRA), as amended, (Pub. L. No. 109-295) (6 U.S.C. § 762); the *Robert T. Stafford Disaster Relief and Emergency Assistance Act*, as amended (Pub. L. No. 93-288) (42 U.S.C. §§ 5121 et seq.); the *Earthquake Hazards Reduction Act of 1977*, as amended (Pub. L. No. 95-124) (42 U.S.C. §§ 7701 et seq.); and the *National Flood Insurance Act of 1968*, as amended (Pub. L. No. 90-448) (42 U.S.C. §§ 4001 et seq.).

Appropriation authority is provided by the *Department of Homeland Security Appropriations Act, 2021*, (Pub. L. No. 116-260).

The Subrecipient agrees to comply with all FY 2021 EMPG program requirements in accordance with the FY 2021 EMPG NOFO, and the FEMA Preparedness Grants Manual; both are located at <https://www.fema.gov/grants/preparedness/emergency-management-performance>; the *Michigan Emergency Management Act* of 1976, as amended (Public Act 390) at <http://www.legislature.mi.gov/doc.aspx?mcl-Act-390-of-1976>; the *Robert T. Stafford Disaster Relief and Emergency Assistance Act*, as amended (Pub. L. No. 93-288) (42 U.S.C. §§ 5121 et seq.) located at <https://www.fema.gov/disaster/stafford-act>; and the *FY 2021 EMPG Agreement Articles Applicable to Subrecipients*. The *FY 2021 EMPG Agreement Articles Applicable to Subrecipients* document is included for reference in the grant agreement packet.

The Subrecipient shall also comply with the most recent version of:

- A. 2 CFR, Part 200 of the Code of Federal Regulations (CFR), *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* located at <http://www.ecfr.gov>.
- B. FEMA Policy #108-023-1 *Grant Programs Directorate Environmental Planning and Historic Preservation Policy Guidance*.

### III. Award Amount and Restrictions

- A. The **County of Tuscola** is awarded **\$15,418** or 17.13% of the Subrecipients local emergency manager's salary and fringe benefits under the **FY 2021 EMPG**. The Subrecipient may receive less than the allocated amount if the Subrecipient's cost share (match) of wages and fringe benefits paid to the local emergency manager are less than the total allocation. The Subrecipient's EMPG program budget must be documented on the Local Budget for Emergency Management Performance Grant form (EMD-17).
- B. The FY 2021 EMPG covers eligible costs from October 1, 2020 to September 30, 2021. The funds awarded in the grant agreement shall only be used to cover allowable costs that are incurred during the agreement period. Grant funds shall not be used for other purposes. For guidance on allowable costs, please refer to the EMPG Appendix in the FEMA Preparedness Grants Manual.
- C. This grant agreement designates EMPG funds for the administration and oversight of an approved emergency management program. **The Subrecipient may utilize grant funds for the reimbursement of salary, overtime, compensatory time off, and associated fringe benefits for the local emergency manager, and up to 5% of the total allocation may be utilized for other allowable organization costs.** No other expenditures are allowed. If other organization costs are requested, a narrative must be submitted detailing the expenses that are included in these costs.
- D. The FY 2021 EMPG program has a 50% cost share (cash or in-kind) requirement, as authorized by the *Robert T. Stafford Disaster Relief and Emergency Assistance Act*, as amended, (Pub. L. No. 93-288) (42 U.S.C. §§ 5121 et seq.), specifically, Title VI, sections 611(j) and 613. Federal funds cannot exceed 50% of eligible costs. Unless otherwise authorized by law, federal funds cannot be matched with other federal funds.

The Federal Emergency Management Agency (FEMA) administers cost sharing requirements in accordance with 2 CFR § 200.306. To meet matching requirements, the Subrecipient contributions must be reasonable, allowable, allocable, and necessary under the grant program and must comply with all federal requirements and regulations.

See the FY 2021 EMPG NOFO and FEMA Preparedness Grants Manual for additional cost share guidance, definitions, basic guidelines, and governing provisions.

- E. All EMPG funded personnel must complete either the Independent Study courses identified in the Professional Development Series or the National Emergency Management Basic Academy delivered either by the Emergency Management Institute or a sponsored state, local, tribal, territorial, regional, or other designated location and record proof of completion. All EMPG funded personnel must also participate in exercises consistent with the requirements outlined in the EMPG Guidebook and work agreement.

The EMPG programs are required to complete a quarterly training and exercise report identifying training and exercises completed during the quarter. Guidance for accomplishing these requirements is provided by the Recipient.

- F. Upon request, the Subrecipient must provide to the Recipient information necessary to meet any state or federal subaward reporting requirements.
- G. In the event that the U.S. Department of Homeland Security (DHS) determines that changes are necessary to the award document after an award has been made, including but not limited to, changes to period of performance or terms and conditions, Subrecipients will be notified of the changes in writing. Once notification has been made, any subsequent request for funds will indicate Subrecipient acceptance of the changes to the award.

#### IV. Responsibilities of the Subrecipient

- A. **Grant funds must supplement, not supplant, state or local funds.** Federal funds must be used to supplement existing funds, not replace (supplant) funds that have been appropriated for the same purpose. Potential supplanting will be carefully reviewed in subsequent monitoring reviews and audits. Subrecipients may be required to supply documentation certifying that a reduction in non-federal resources occurred for reasons other than the receipt or expected receipt of federal funds.
- B. The Subrecipient agrees to comply with all applicable federal and state regulations; the FY 2021 EMPG NOFO; the FEMA Preparedness Grants Manual Version 2; the *Agreement Articles Applicable to Subrecipients: Fiscal Year 2021 Emergency Management Performance Grants*, included with the grant agreement package for reference; and the EMPG Guidebook (EMD-PUB 208),
- C. The subrecipient shall not use FY 2021 EMPG funds to generate program income.
- D. In addition to this grant agreement, the Subrecipient shall complete, sign, and submit to the Recipient the following documents, which are incorporated by reference into this grant agreement:
1. Subrecipient Risk Assessment Certification
  2. Standard Assurances
  3. Certifications Regarding Lobbying; Debarment, Suspension and Other Responsibility Matters; and Drug-Free Workplace Requirements
  4. Audit Certification (EMD-053)
  5. Request for Taxpayer Identification Number and Certification (W-9)
  6. Other documents that may be required by federal or state officials
- E. Complete and submit quarterly work reports, the Quarterly Training and Exercise Worksheet, and the Annual Training and Exercise Plan Worksheet in accordance with the schedule outlined in the FY 2021 EMPG Work Agreement/Quarterly Report (EMHSD-31).

- F. Enact enabling legislation establishing the local emergency management program and ensure a copy of the local resolution or ordinance is on file with the Recipient.
- G. Appoint an emergency management program manager who is able to assume responsibility for the functions outlined in section 4 of the EMPG Guidebook.
- H. Provide the Recipient with a complete job description for the federally funded EMPG local emergency manager, including non-EMPG duties if applicable.
- I. Notify the Recipient immediately of any changes in the EMPG funded local emergency manager's position.
- J. The Subrecipient will contribute to the development and maintenance of the state's multi-year Training and Exercise Plan (TEP). This will include conducting exercises that comply with local, state, and federal requirements, including the Homeland Security Exercise and Evaluation Program (HSEEP) and the EMPG Guidebook, to accomplish this goal.
- K. Ensure the EMPG funded local emergency manager completes training as required by the annual EMPG Work Agreement.
- L. Have an approved and current emergency operations plan on file with the MSP/EMHSD District Coordinator.
- M. The Subrecipient agrees to prepare the form EMHSD-007 - EMPG Quarterly Billing Cover Sheet. The Subrecipient agrees to submit this form with supporting documentation, including all required authorized signatures and required reimbursement documentation to the appropriate MSP/EMHSD District Coordinator by the due date following the end of each quarter, as identified in FY 2021 Emergency Management Report Schedule. The most current EMHSD-007 form must be used and can be obtained from the MSP/EMHSD District Coordinator, or by visiting [https://www.michigan.gov/msp/0,4643,7-123-72297\\_60152\\_95164\\_95317---,00.html](https://www.michigan.gov/msp/0,4643,7-123-72297_60152_95164_95317---,00.html) under Finance Forms.
- N. Comply with applicable financial and administrative requirements set forth in the current edition of 2 CFR, Part 200, including, but not limited to, the following provisions:
  - 1. Account for receipts and expenditures, maintain adequate financial records, and refund expenditures disallowed by federal or state audit.
  - 2. Retain all financial records, statistical records, supporting documents, and other pertinent materials for at least three years after the grant is closed by the awarding federal agency for purposes of federal and/or state examination and audit.
  - 3. Non-federal organizations which expend \$750,000 or more in all federal funds during their current fiscal year are required to have an audit performed in accordance with the Single Audit Act of 1984, as amended, and 2 CFR, Part 200.
- O. Comply with all reporting requirements, including special reporting, data collection, and evaluation requirements, as prescribed by law or program guidance.
- P. Maintain a valid Data Universal Numbering System (DUNS) number at all times during the performance period of this grant.
- Q. The Subrecipient must acknowledge and agree to comply with applicable provisions governing DHS access to records, accounts, documents, information, facilities, and staff. The Subrecipient also agrees to require any subrecipients, contractors, successors, transferees, and assignees to acknowledge and agree to comply with these same provisions. Detailed information on record access provisions can be found in the *DHS Standard Administrative Terms and Conditions*

located at <https://www.dhs.gov/publication/fy15-dhs-standard-terms-and-conditions>, specifically in the DHS Specific Acknowledgements and Assurances on page 1.

- R. Subrecipients must carry out their programs and activities in a manner that respects and ensures the protection of civil rights for protected populations. These populations include but are not limited to individuals with disabilities and others with access and functional needs, individuals with limited English proficiency, and other diverse racial and ethnic populations, in accordance with Section 504 of the *Rehabilitation Act of 1973*, Title VI of the *Civil Rights Act of 1964*, and Executive Order 13347.

#### V. Responsibilities of the Recipient

The Recipient, in accordance with the general purposes and objectives of this grant agreement, will:

- A. Administer the grant in accordance with all applicable federal and state regulations and guidelines and submit required reports to the awarding federal agency.
- B. Provide direction and technical assistance to the Subrecipient.
- C. Provide to the Subrecipient any special report forms and reporting formats (templates) required for administration of the program.
- D. Reimburse the Subrecipient, in accordance with this grant agreement, based on appropriate documentation submitted by the Subrecipient.
- E. At its discretion, independently, or in conjunction with the federal awarding agency, conduct random on-site reviews of the Subrecipient(s).

#### VI. Reporting Procedures

- A. The Subrecipient agrees to prepare quarterly work reports using the FY 2021 EMPG Work Agreement/Quarterly Report (EMHSD-31) and submit them through EMHSD's online reporting tool by the due date following the end of each quarter. Reimbursement of expenditures by the Recipient is contingent upon the Subrecipient's completion of scheduled work activities. Reporting periods and due dates are listed in the FY 2021 EMPG Work Agreement/Quarterly Report (EMHSD-31). A copy of the FY 2021 EMPG Work Agreement can be obtained via email at [EMD\\_HSGP@michigan.gov](mailto:EMD_HSGP@michigan.gov).
- B. If the Subrecipient fails to complete the scheduled work activities during a quarter, the Recipient will withhold reimbursement until either the work is completed, or the Deputy State Director of Emergency Management and Homeland Security approves a delay in the completion of the activity. Forfeiture of funds may result if scheduled work activities are not completed according to established deadlines.
- C. A Subrecipient that fails to complete the annual exercise requirements, as scheduled within the FY 2021 EMPG Work Agreement/Quarterly Report, may be ineligible for EMPG funding for that quarter and all subsequent quarters.
- D. The Subrecipient's failure to fulfill the quarterly reporting requirements, as required by the grant, may result in the suspension or loss of grant funding.

## VII. Payment Procedures

- A. The Subrecipient agrees to prepare the form EMHSD-007 - EMPG Quarterly Billing Cover Sheet. The Subrecipient agrees to submit this form with supporting documentation, including all required authorized signatures and required reimbursement documentation, to the MSP/EMHSD District Coordinator by the due date following the end of each quarter, as identified in FY 2021 Emergency Management Report Schedule. The most current EMHSD-007 form must be used and can be obtained from the MSP/EMHSD District Coordinator, or by visiting [www.michigan.gov/emhsd](http://www.michigan.gov/emhsd) under Grant Programs, EMPG, Grant Forms, Finance Forms.
- B. If the Subrecipient submits required quarterly reports that are late or incomplete, the reimbursement may not be processed until the following quarter. Forfeiture of funds may result if quarterly reports are not completed according to established deadlines.
- C. The Subrecipient agrees to return to the Recipient any unobligated balance of funds held by the Subrecipient at the end of the agreement period or handle them in accordance with the instructions provided by the Recipient.

## VIII. Employment Matters

The Subrecipient shall comply with Title VI of the *Civil Rights Act of 1964*, as amended; Title VIII of the *Civil Rights Act of 1968*; Title IX of the *Education Amendments of 1972 (Equal Opportunity in Education Act)*; the *Age Discrimination Act of 1975*; Titles I, II and III of the *Americans with Disabilities Act of 1990*; the *Elliott-Larsen Civil Rights Act, 1976 PA 453*, as amended, MCL 37.2101 *et seq.*; the *Persons with Disabilities Civil Rights Act, 1976 PA 220*, as amended, MCL 37.1101 *et seq.*, and all other federal, state and local fair employment practices and equal opportunity laws and covenants. The Subrecipient shall not discriminate against any employee or applicant for employment, to be employed in the performance of this grant agreement, with respect to his or her hire, tenure, terms, conditions, or privileges of employment; or any matter directly or indirectly related to employment because of his or her race, religion, color, national origin, age, sex, height, weight, marital status, limited English proficiency, or handicap that is unrelated to the individual's ability to perform the duties of a particular job or position. The Subrecipient agrees to include in every contract or subcontract entered into for the performance of this grant agreement this covenant not to discriminate in employment. A breach of this covenant is a material breach of the grant agreement.

The Subrecipient shall ensure that no subcontractor, manufacturer, or supplier of the Subrecipient for projects related to this grant agreement appears on the Federal Excluded Parties List System located at <https://www.sam.gov>.

## IX. Limitation of Liability

The Recipient and the Subrecipient to this grant agreement agree that each must seek its own legal representative and bear its own costs, including judgments, in any litigation that may arise from performance of this contract. It is specifically understood and agreed that neither party will indemnify the other party in such litigation.

*This is not to be construed as a waiver of governmental immunity for either party.*

## X. Third Parties

This grant agreement is not intended to make any person or entity, not a party to this grant agreement, a third party beneficiary hereof or to confer on a third party any rights or obligations enforceable in their favor.

#### **XI. Grant Agreement Period**

This grant agreement is in full force and effect from October 1, 2020 to September 30, 2021. No costs eligible under this grant agreement shall be incurred before the starting date of this grant agreement, except with prior written approval. This grant agreement may be terminated by either party by giving thirty (30) days written notice to the other party stating reasons for termination and the effective date, or upon the failure of either party to carry out the terms of the grant agreement. Upon any such termination, the Subrecipient agrees to return to the Recipient any funds not authorized for use, and the Recipient shall have no further obligation to reimburse the Subrecipient.

#### **XII. Entire Grant Agreement**

This grant agreement is governed by the laws of the State of Michigan and supersedes all prior agreements, documents, and representations between the Recipient and the Subrecipient, whether expressed, implied, or oral. This grant agreement constitutes the entire agreement between the parties and may not be amended except by written instrument executed by both parties prior to the grant end date. No party to this grant agreement may assign this grant agreement or any of his/her/its rights, interest, or obligations hereunder without the prior consent of the other party. The Subrecipient agrees to inform the Recipient in writing immediately of any proposed changes of dates, budget, or services indicated in this grant agreement, as well as changes of address or personnel affecting this grant agreement. Changes in dates, budget, or services are subject to prior written approval of the Recipient. If any provision of this grant agreement shall be deemed void or unenforceable, the remainder of the grant agreement shall remain valid.

The Recipient may suspend or terminate grant funding to the Subrecipient, in whole or in part, or other measures may be imposed for any of the following reasons:

- A. Failure to expend funds in a timely manner consistent with the grant milestones, guidance, and assurances.
- B. Failure to comply with the requirements or statutory objectives of federal or state law.
- C. Failure to make satisfactory progress toward the goals or objectives set forth in the annual EMPG Work Agreement.
- D. Failure to follow grant agreement requirements or special conditions.
- E. Failure to submit required reports.
- F. Filing of a false certification in the application or other reports or documents.

Before taking action, the Recipient will provide the Subrecipient reasonable notice of intent to impose corrective measures and will make every effort to resolve the problem informally.

#### **XIII. Business Integrity Clause**

The Recipient may immediately cancel the grant without further liability to the Recipient or its employees if the Subrecipient, an officer of the Subrecipient, or an owner of a 25% or greater share of the Subrecipient is convicted of a criminal offense incident to the application for or performance of a state, public, or private grant or subcontract; or convicted of a criminal offense, including, but not limited to any of the following: embezzlement, theft, forgery, bribery, falsification or destruction of records, receiving stolen property, attempting to influence a public employee to breach the ethical conduct standards for State of Michigan employees; convicted under state or federal antitrust statutes; or convicted of any other criminal offense which, in the sole discretion of the Recipient, reflects on the Subrecipient's business integrity.



**XIV. Freedom of Information Act (FOIA)**

Much of the information submitted in the course of applying for funding under this program, or provided in the course of grant management activities, may be considered law enforcement-sensitive or otherwise critical to national security interests. This may include threat, risk, and needs assessment information; and discussions of demographics, transportation, public works, and industrial and public health infrastructures. Therefore, each Subrecipient agency Freedom of Information Officer will need to determine what information is to be withheld on a case-by-case basis. The Subrecipient should be familiar with the regulations governing Protected Critical Infrastructure Information (6 CFR, Part 29) and Sensitive Security Information (49 CFR, Part 1520), as these designations may provide additional protection to certain classes of homeland security information.

**XV. Official Certification**

**For the Subrecipient**

The individual or officer signing this grant agreement certifies by his or her signature that he or she is authorized to sign this grant agreement on behalf of the organization he or she represents. The Subrecipient agrees to complete all requirements specified in this grant agreement.

\_\_\_\_\_  
Subrecipient Name

\_\_\_\_\_  
Subrecipient's DUNS Number

**For the Chief Elected Official**

\_\_\_\_\_  
Printed Name

\_\_\_\_\_  
Title

\_\_\_\_\_  
Signature

\_\_\_\_\_  
Date

**For the Local Emergency Manager**

\_\_\_\_\_  
Printed Name

\_\_\_\_\_  
Title

\_\_\_\_\_  
Signature

\_\_\_\_\_  
Date

**For the Recipient (Michigan State Police, Emergency Management and Homeland Security Division)**

Capt. Kevin Sweeney  
Printed Name

Commander, Emergency Management  
and Homeland Security Division  
Title



November 5, 2021

\_\_\_\_\_  
Signature

\_\_\_\_\_  
Date

## FY 2021 EMPG ARPA Supplemental Match Certification

The American Rescue Plan Act of 2021 (ARPA) was signed into law on March 11, 2021, to provide approximately \$350 billion in additional federal funding for state and local governments to aid in the recovery from budgetary, economic, and financial impacts of the COVID-19 pandemic. The Emergency Management Performance Grant (EMPG) Program was one of the federal grant programs that received additional, non-recurring funding through the ARPA. The Michigan State Police, Emergency Management and Homeland Security Division (MSP/EMHSD) has committed additional funds received through ARPA to the local emergency management programs that support Michigan residents. The supplemental allocations have been calculated based on the fiscal year 2021 EMPG local allocations and the budget details submitted by each program.

The initial allocation under the standard EMPG 21 grant program was 32.86920% of the total local emergency management coordinator payroll costs submitted to MSP/EMHSD. With this one-time, additional funding, each EMPG funded local emergency management program will receive supplemental funding to bring the 2021 percentage to 50%. This ARPA supplemental award under EMPG 21 has the same requirements as the standard EMPG program with a 50% cost match requirement (cash or in-kind) as authorized by the *Robert T. Stafford Disaster Relief and Emergency Assistance Act* (Public Law 93-288), as amended, 42 USC 5121-5207. Specifically, Title VI, sections 611(j) and 614. Unless otherwise authorized by law, federal funds cannot be matched with other federal funds.

To ensure the local match requirement of 50% is met, the amended percentage of 50% has been applied to the initial EMPG 2021 allocation. The supplemental amount that your local program will receive is the difference between the initial allocation at 32.86920% and 50%. A table detailing this calculation follows. This is one-time funding provided by the ARPA law and all future allocations will be based on funding made available to the state in future awards and will not be based on or in comparison to this percentage.

County of Tuscola

|   |                 |
|---|-----------------|
| Original Funding Allocation at 32.86920%                | \$29,582        |
| <b>Supplemental ARPA Awarded Allocation at 17.1308%</b> | <b>\$15,418</b> |
| Total Awarded Funds for FY 21 EMPG at 50%               | \$45,000        |

**Signature below and acceptance of the grant agreement certifies 50% of local EMPG funded emergency coordinators salary and fringe costs are local general funds, are not from federal funds, and have not been used as a match for any other federal grant program.**

\_\_\_\_\_

Printed Name

\_\_\_\_\_

Title

\_\_\_\_\_

Signature

\_\_\_\_\_

Date

If the supplemental funding cannot be matched, please email [LounsberryP@michigan.gov](mailto:LounsberryP@michigan.gov) and CC [RichmondK@michigan.gov](mailto:RichmondK@michigan.gov) proposing a reduced percentage for the ARPA allocation.



**[EXTERNAL] Notification of Reese Village Boundary Change**

1 message

Udvare, Mike (DTMB) <udvarem@michigan.gov>

Tue, Nov 9, 2021 at 2:16 PM

To: "cranney@villageofreese.us" <cranney@villageofreese.us>, "manager@villageofreese.us" <manager@villageofreese.us>, "clerk@denmarktp.org" <clerk@denmarktp.org>, "assessmentpros@yahoo.com" <assessmentpros@yahoo.com>, "jfetting@tuscolacounty.org" <jfetting@tuscolacounty.org>  
Cc: "Herreman, Kyle (MDOT)" <Herremank@michigan.gov>, "Lauxmann, Timothy (DTMB)" <LauxmannT@michigan.gov>, "Diljak, Mark (MDOS)" <DiljakM@michigan.gov>, "Daum, Nicholas (MDOS)" <daumn1@michigan.gov>

The 2021 Annexation Legal Description that was submitted to the Office of the Great Seal for Job Number 21-009 by the Village of Reese has been approved by the Act 51 Department and the State Certifying Official. Please review the attachments for the Updated Boundary Change. If it is incorrect send a brief description of its discrepancy (See Note Below). Also, the following agencies will be notified of this change:

Bureau of Elections

U S Census – Boundary will be updated on their Michigan Municipality Map

Act 51 Department – Boundary will be updated on their Certification Map

DTMB/CSS – Boundary will be updated on the State of Michigan Framework Map

Note – The position of the Legal Description is accurate to the best of our knowledge. The boundary has been repositioned over aerial photos and may be slightly misaligned. If the Legal Description location is off by a considerable amount please notify Mike Udvare (udvarem@michigan.gov) and Kyle Herreman (herremank@michigan.gov). Please include a statement and map describing the correct location.

Michael S Udvare

State Certifying Official (SCO)/Geographic Analyst

State of Michigan-DTMB-CSS

Romney Bldg. 10<sup>th</sup> Floor 111 S. Capitol Ave, Lansing MI 48933

Desk: 517-241-4280

udvarem@michigan.gov



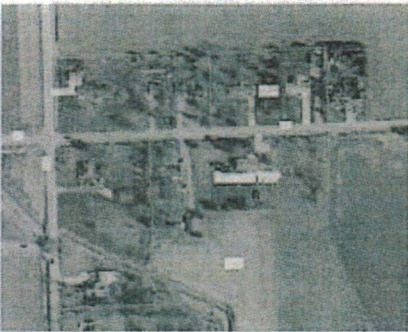
*Confidentiality Notice: This message, including any attachments is intended solely for the use of the named recipient(s) and may contain confidential and/or privileged information. Any unauthorized review, use, disclosure or distribution of this communication(s) is expressly prohibited. If you are not the intended recipient please contact the sender by reply e-mail and destroy any and all copies of the original message.*

---

**2 attachments**



**Reese Village JN 21-009 Legal Description (Blue Area).jpg**  
268K



**Reese Village JN 21-009 New Village Boundary Overview.jpg**  
252K





**REQUEST FOR APPOINTMENT TO BOARDS AND COMMISSIONS**

| <b>911 DISPATCH AUTHORITY BOARD</b>                        |                                      |  |
|--|--------------------------------------|--|
| <b>2 YEAR TERM EXPIRING 12/31/2023 - 3 SEATS AVAILABLE</b> |                                      |  |
| Ben Guile  | Current Member Seeking Reappointment |  |
| Cory Skinner   | Current Member Seeking Reappointment |  |
| Matt Foley   | Current Member Seeking Reappointment |  |
| <b>AIRPORT ZONING BOARD OF APPEALS</b>                     |                                      |  |
| <b>3 YEAR TERM EXPIRING 12/31/2024 - 1 SEAT AVAILABLE</b>  |                                      |  |
| Timothy Kinney   | Current Member Seeking Reappointment |  |
| Bill Bushaw  | New Applicant                        |  |
| <b>BOARD OF HEALTH</b>                                     |                                      |  |
| <b>PARTIAL TERM EXPIRING 12/31/2024 - 1 SEAT AVAILABLE</b> |                                      |  |
| Vicki Leland   | New Applicant                        | To fill seat previously held by Eileen Hiser |
| <b>CONSTRUCTION CODE BOARD OF APPEALS</b>                  |                                      |  |
| <b>2 YEAR TERM EXPIRING 12/31/2023 - 5 SEATS AVAILABLE</b> |                                      |  |
| Ken Martin, Jr - Master Electrician                        | Current Member Seeking Reappointment |  |
| Keith Kosik - State of Michigan Registered Architect       | Current Member Seeking Reappointment |  |
| Steve Fetterhoff - Licensed Heating Contractor             | Current Member Seeking Reappointment |  |
| Henry Hornung - Licensed Builder                           | Current Member Seeking Reappointment |  |
| VACANT - Master Plumber                                    | VACANT                               |  |



| <b>COUNCIL ON AGING</b>                                    |                                      |                                   |
|--|--------------------------------------|-----------------------------------|
| <b>1 YEAR TERM EXPIRING 12/31/2022 - 7 SEATS AVAILABLE</b> |                                      |                                   |
| Jerald Gamm  | Current Member Seeking Reappointment |                                   |
| Sandra Williamson  | Current Member Seeking Reappointment |                                   |
| Patricia Labair  | Current Member Seeking Reappointment |                                   |
| Eugene Davison   | Current Member Seeking Reappointment |                                   |
| Gail Nesberg   | Current Member Seeking Reappointment |                                   |
| Carolyn Wymore   | Current Member Seeking Reappointment |                                   |
| Ruby Burk  | New Applicant                        |                                   |
| Terry Jones  | New Applicant                        |                                   |
| Judith Hartzell  | New Applicant                        |                                   |
| <b>DEPARTMENT OF HEALTH AND HUMAN SERVICES BOARD</b>       |                                      |                                   |
| <b>3 YEAR TERM EXPIRING 10/31/2024 - 1 SEAT AVAILABLE</b>  |                                      |                                   |
| Michael Bearden  | Current Member Seeking Reappointment | Recommendation Received from DHHS |
| <b>DEPARTMENT OF PUBLIC WORKS</b>                          |                                      |                                   |
| <b>3 YEAR TERM EXPIRING 12/31/2024 - 1 SEAT AVAILABLE</b>  |                                      |                                   |
| Steve Erickson   | Current Member Seeking Reappointment |                                   |
| <b>ECONOMIC DEVELOPMENT CORPORATION (EDC) BOARD</b>        |                                      |                                   |
| <b>6 YEAR TERM EXPIRING 12/31/2027</b>                     |                                      |                                   |
| Bill Bushaw  | Current Member Seeking Reappointment |                                   |
| Terry Jones  | New Applicant                        |                                   |

|  |                                      |  |
|--|--------------------------------------|--|
| <b>HUMAN DEVELOPMENT BOARD OF DIRECTORS</b>  |                                      |  |
| <b>1 YEAR TERM - 1 SEAT AVAILABLE -<br/>SERVES AS THE BOC REPRESENTATIVE/LIAISON</b> |                                      |  |
| Matthew Bierlein   | Current Member Seeking Reappointment |  |
| <b>PARKS AND RECREATION COMMISSION</b>   |                                      |  |
| <b>3 YEAR TERM EXPIRING 12/31/2024 - 2 SEATS AVAILABLE</b>                           |                                      |  |
| Robert McKay   | Current Member Seeking Reappointment |  |
| Terri Eden   | Current Member Seeking Reappointment |  |
| <b>RECYCLING COMMITTEE</b>   |                                      |  |
| <b>3 YEAR TERM EXPIRING 12/31/2024 - 2 SEATS AVAILABLE</b>                           |                                      |  |
| John Johnson   | Current Member Seeking Reappointment |  |
| Sherry Burns   | New Applicant                        |  |
| <b>TUSCOLA COUNTY VETERANS COMMITTEE</b>   |                                      |  |
| <b>3 YEAR TERM EXPIRING 12/31/2024 - 1 SEAT AVAILABLE</b>                            |                                      |  |
| Ann Cherry   | Current Member Seeking Reappointment |  |
| <b>4 YEAR TERM EXPIRING 12/31/2025 - 1 SEAT AVAILABLE</b>                            |                                      |  |
| Ann Westover   | Current Member Seeking Reappointment |  |

## AGREEMENT FOR EXTENSION SERVICES

This AGREEMENT FOR EXTENSION SERVICES ("Agreement") is entered into on \_\_\_\_\_ by and between Tuscola County, Michigan ("County"), and the BOARD OF TRUSTEES OF MICHIGAN STATE UNIVERSITY ("MSU") on behalf of MICHIGAN STATE UNIVERSITY EXTENSION (MSUE").

The United States Congress passed the Smith-Lever Act in 1914 creating a National Cooperative Extension System and directed the nation's land grant universities to oversee its work; and,

MSUE helps people improve their lives by bringing the vast knowledge resources of MSU directly to individuals, communities and businesses; and,

For more than 100 years, MSUE has helped grow Michigan's economy by equipping Michigan residents with the information needed to do their jobs better, raise healthy and safe families, build their communities and empower our children to succeed; and,

It is the mission of MSUE to help people improve their lives through an educational process that applies knowledge to critical issues, needs and opportunities; and,

Further, as an organization committed to the principles of diversity, equity and inclusion, we will work collaboratively with our community partners to ensure participation from the broad human diversity of each community (including race, color, religion, national origin, age, sex, disability, height, weight, marital status, gender, gender identity (gender expression), political beliefs, sexual orientation, family status, veteran status or any other factor prohibited by applicable law) and work to make our programs accessible and inclusive of the multiple realities and forms of knowledge that will support equitable outcomes for all throughout Michigan's 83 counties;

MSUE meets this mission by providing Extension educational programs in the following subject matter areas:

- Agriculture & Agribusiness
- Children & Youth Development, including 4-H
- Health & Nutrition
- Community, Food & Environment

**NOW THEREFORE** in consideration of the mutual covenants herein contained, and other good and valuable consideration, the parties hereto mutually agree as follows:

**A. MSUE will provide:**

1. Access to programs in all four MSUE Institutes to residents in your County. This includes access to educators and program instructors appointed to the Institutes and MSU faculty affiliated with each Institute to deliver core programs.

2. Extension Educators and program staff as needed to implement programs within the County, housed at the county office.
3. A county 4-H program. .5 FTE 4-H Program Coordination.
4. Salary and benefits of MSUE Personnel and the cost of administrative oversight of Personnel.
5. Operating expenses, per MSU policy, for MSUE personnel ("Personnel").
6. Supervision of MSU-provided academic and paraprofessional staff. Supervision of county employed clerical staff and/or other county employed staff, upon request.
7. Administrative oversight of MSUE office operations.
8. An annual report of services provided to the residents of the County during the term of this Agreement, including information about audiences served, and impact of Extension programs in the County.

**B. The County will provide:**

1. An annual assessment that will be charged to the county and administered by MSUE. The assessment will help fund Extension services for the County, including operating expenses for certain Extension personnel and the operation of the County 4-H program.
2. Office and meeting space meeting the following requirements:
  - a. Sufficient office space to house Extension staff as agreed upon between the County and the MSUE District Director.
  - b. Utilities, including telephone and telephone service sufficient to meet the needs of Personnel utilizing MSUE office space.
  - c. High-speed Internet service sufficient to meet the needs to Personnel utilizing the MSUE office space.
  - d. Access to space for delivering Extension programs.
  - e. Access to the office building and relevant meeting spaces must be ADA compliant/accessible.
3. Clerical support for staff for the MSUE office as agreed upon between the County and MSUE District Director that will perform clerical functions, including assisting County residents in accessing MSUE resources by office visit, telephone, email, internet and media. The clerical support staff will be either a County employed clerical staff, or the County will provide funding for an MSUE employed clerical staff.

1.0 FTE MSU employed Clerical Staff

Optional:

4. Funding for additional Extension educators at 0 FTE
5. Funding for additional 4-H program capacity at .5 FTE
6. Funding for additional paraprofessional(s) at 0 FTE
7. Collection and distribution on behalf of MSUE funds provided by the millage approved by the voters of Tuscola County on March 8, 2016. The millage collected will provide funds for the following:
  - a. Annual Extension Assessment, contributions of MSUE and County as outlined in this Agreement and other usual and customary Extension Office Operating and Personnel expenses.
8. Total Annual Assessment in the amount of **\$156,719**

Payments due and payable under the terms of this agreement shall be made on the first of the month, of the first month, in each quarter of the county fiscal year, unless otherwise requested and agreed as provided below.

Payment mailing address: MSU Extension Business Office, Justin S. Morrill Hall of Agriculture, 446 W. Circle Drive, Room 160, East Lansing, Michigan 48824

**C. Staffing and Financial Summary:**

A. Base Assessment (includes .5 FTE 4-H Program Coordination) \$56,708

**ADDITIONAL PERSONNEL**

B. 1.0 FTE Clerical Support Staff to be employed by MSU \$66,674

C. 0 FTE Educator (Program Area: ) \$0

D. .5 FTE Additional 4-H Program Coordination \$33,337

E. 0 FTE Additional paraprofessional staff \$0

**TOTAL COUNTY ASSESSMENT PAYABLE TO MSU FOR FY 2022: \$156,719**

**I. Term and Termination**

The obligations of the parties under this Agreement will commence on January 1, 2022, the first day of the County budget year 2022 and shall terminate on the last day of such County budget year 2022. Either party to this Agreement may terminate the Agreement, with or without cause, with 120 days written notice delivered to Michigan State University Extension, Justin S. Morrill Hall of Agriculture, 446 W. Circle Drive, Room 160, East Lansing, MI 48824 if to MSUE and delivered to Tuscola County Administrator/Controller, Attn: Clayette Zechmeister, 125 West Lincoln Street, Suite 500, Caro, MI 48723, if to the County.

II. **General Terms**

1. **Independent Contractor.** The University is an independent contractor providing services to the County. The County and MSU do not have the relationship of legal partners, joint venturers, principals or agents. Personnel have no right to any of County's employee benefits.
2. **Force Majeure.** Each party will be excused from the obligations of this agreement to the extent that its performance is delayed or prevented by circumstances (except financial) reasonably beyond its control, including, but not limited to, acts of government, embargoes, fire, flood, explosions, acts of God, or a public enemy, strikes, labor disputes, vandalism, or civil riots.
3. **Assignment.** This agreement is non-assignable and non-transferable.
4. **Entire Agreement.** This Agreement, with its Appendix "A" is the entire agreement between MSU and the County. This Agreement supersedes all previous agreements, for the subject matter of this Agreement. The Agreement can only be modified in writing, signed by both MSU and the County.
5. **No Third Party Beneficiaries.** This Agreement is solely for the benefit of MSU and the County and does not create any benefit or right for any other person, including residents of the County.
6. **Nondiscrimination.** The parties will adhere to all applicable federal, state and local laws, ordinances, rules and regulations prohibiting discrimination. Neither party will discriminate against a person to be served or any employee or applicant for employment because of race, color, religion, national origin, age, sex, disability, height, weight, marital status, or any other factor prohibited by applicable law.

The individuals signing below each have authority to bind MSU and the County, respectively.

**BOARD OF TRUSTEES OF  
MICHIGAN STATE UNIVERSITY**

By: \_\_\_\_\_

Evonne Pedawi  
Contract & Grant Administration

Its: \_\_\_\_\_

Date: \_\_\_\_\_

**TUSCOLA COUNTY**

By: \_\_\_\_\_

Print name: \_\_\_\_\_

Its: \_\_\_\_\_

(title)

Date: \_\_\_\_\_

**Appendix A**  
**Technical Standards for County Internet Connections**

Michigan State University Extension (MSUE) employs the use of technology to meet the ever-changing needs of our constituents. We strive to utilize standard, enterprise tools when appropriate, but also recognize the need to evolve with the times and utilize innovative tools to reach a broad array of people.

MSUE does support and encourage the use of technologies that others may not, including social media platforms. We view communication with our constituents through Facebook, Twitter, Instagram, YouTube, and other emerging social media to be critical to our work. MSUE staff are required to follow the MSU Acceptable Use Policy (AUP) <https://tech.msu.edu/about/guidelines-policies/aup/>.

We ask that our county partners provide Extension personnel access to a high-speed Internet connection. From that access, the easiest way to create a secure path to necessary applications is to open the full MSU Internet Protocol Range to and from your network, as well as opening social media sites to the addresses used by MSUE staff at your location. MSUE is prepared to support end user needs if there is high-speed internet, networking to clients, and phone system support. MSU will provide firewall functionality and client support. To discuss this possibility please contact your MSUE District Director. To provide the needed services on county equipment review the following MSU-owned ranges:

The MSU-owned ranges are:  
NetRange35.8.0.0 - 35.9.255.255 CIDR35.8.0/15

If you would like to narrow the scope further for additional protection, some of the addresses that will need to be allowable include:

Office 365 – Details on what to open are at <https://docs.microsoft.com/en-us/microsoft-365/enterprise/urls-and-ip-address-ranges?view=o365-worldwide>  
search.msu.edu  
35.9.160.36 (1935,443) authentication)  
45.60.149.216  
35.9.247.31 (zoom.msu.edu)  
d2l.msu.edu (80 and 443) (D2L – Desire to Learn @ Brightspace.com)  
108.161.147.0/24, 199.231.78.0/24, 64.62.142.12/32, 209.206.48.0/20 (external) Meraki Cloud communication  
199.231.78.148/32, 64.156.192.245/32 (external) Meraki VPN registry

The following applications are necessary on all computers – MS Office (preferably O365, MSUE provides MS licensing), Adobe Acrobat, Zoom, SAP client, VPN client, Antivirus. (Most recent version of Chrome, Firefox, or Edge)

Other notable web server/sites IP addresses:

canr.msu.edu – 52.5.24.1  
msue.anr.msu.edu – 52.5.24.1  
events.anr.msu.edu/web3.anr.msu.edu – 45.60.11.113  
web2.canr.msu.edu | web2.msue.msu.edu - 35.8.200.220  
master Gardener (External) – 128.120.155.54  
extension.org (External) – 54.69.217.186 msu.zoom.us (External)

Questions may be directed to [anr.support@msu.edu](mailto:anr.support@msu.edu) where they will be routed to the best person to assist you.



GRETCHEN WHITMER  
GOVERNOR

STATE OF MICHIGAN  
DEPARTMENT OF LICENSING AND REGULATORY AFFAIRS  
LANSING

ORLENE HAWKS  
DIRECTOR

November 10, 2021

Dear Counties:

The Public Relations Section of the Marijuana Regulatory Agency has been assigned to administer the Medical Marijuana Operation and Oversight Grants to Michigan counties.

Public Act 87 of 2021 section 901 requires the Department of Licensing and Regulatory Affairs to expend funds appropriated by the legislature for medical marijuana operation and oversight grants to counties for education, communication, and outreach programs relating to the Michigan Medical Marijuana Program pursuant to section 6(l) of the Michigan Medical Marijuana Act, 2008 IL 1, MCL 333.26426. The grant money is distributed proportionately based on the number of registry identification cards issued to or renewed for the residents of each county that applied for a grant.

Attached to this letter, please find the grant application and list of funds available for each county in the State of Michigan. If your county is interested in participating for FY 2022, a completed application must be submitted electronically, no later than January 1, 2022, which is the deadline established in 2021 PA 87. Please submit your application to the department using the following email address: [MRA-MMOOG@michigan.gov](mailto:MRA-MMOOG@michigan.gov). Applications received after January 1, 2022 may not be accepted.

If you have any questions regarding the grant, please contact the Public Relations Section at [MRA-MMOOG@michigan.gov](mailto:MRA-MMOOG@michigan.gov) for assistance.

Sincerely,

A handwritten signature in black ink, appearing to read "D. Harns".

David Harns, Manager  
Public Relations Section  
Marijuana Regulatory Agency



**Department of Licensing and Regulatory Affairs  
Marijuana Regulatory Agency**

**Medical Marijuana Operation and Oversight Grants**

**2022 Grant Application Information and Instructions**

1. The Michigan Legislature has appropriated a total of \$3 million dollars for the Medical Marijuana Operation and Oversight Grants. These grants, which are available **to counties**, will only be approved by the Department of Licensing and Regulatory Affairs, Marijuana Regulatory Agency for the **education, communication, and outreach** regarding the Michigan Medical Marijuana Act, 2008 IL, MCL 333.26421 to 333.26430. Grants provided under this section must not be used for law enforcement purposes.
2. The Medical Marijuana Operation and Oversight grant application must be received electronically no later than **January 1, 2022** at the following email address: [MRA-MMOOG@michigan.gov](mailto:MRA-MMOOG@michigan.gov).
3. The amount of funds available to each county are posted on the department website. Potential grant amounts are calculated based on the proportion of the number of registry identification cards issued or renewed in the county as of **September 30, 2021**.
4. The county must submit **financial status reports** to the Department of Licensing and Regulatory Affairs on **April 1, 2022, July 1, 2022, and September 15, 2022**.
5. On **September 15, 2022**, a **final report** must be submitted detailing how the total grant was expended. The final report should include:
  - A summary of the project implementation plan and any deviations from the original project as proposed.
  - Accomplishments and problems experienced while carrying out the project activities.
  - Coordinated efforts with other organizations to complete the project.
  - Impacts, anticipated and unanticipated, experienced as a result of the project implementation.
  - Financial expenditures of grant money and other contributions to the project, in-kind and/or direct funding.
  - Any experience in applying the project products and anticipated “next steps.”
  - Actual budget expenditures compared to the budget in the agreement and the reason for any discrepancies.
6. Applicants must be EFT compliant and obtain (if they have not already) a SIGMA Vendor Customer ID number. SIGMA Vendor information can be obtained at the following website: <https://sigma.michigan.gov/webapp/PRDVSS2X1/AltSelfService>

Questions regarding the Medical Marijuana Operation and Oversight Grants are to be directed to the Department of Licensing and Regulatory Affairs, Marijuana Regulatory Agency at [MRA-MMOOG@michigan.gov](mailto:MRA-MMOOG@michigan.gov).

**Department of Licensing and Regulatory Affairs  
Marijuana Regulatory Agency**

The Department of Licensing and Regulatory Affairs is only responsible for processing grant applications that meet the requirements as set forth by Section 901 of 2021 PA 87, the expending of grant funds, and the compiling of the required reports.

**Medical Marihuana Operation and Oversight Grants  
2021 PA 87 (Section 901)**

Sec. 901. (1) The department shall expend the funds appropriated in part 1 for medical marihuana operation and oversight grants for grants to counties for education and outreach programs relating to the Michigan medical marihuana program pursuant to section 6(l) of the Michigan Medical Marihuana Act, 2008 IL 1, MCL 333.26426. These grants shall be distributed proportionately based on the number of registry identification cards issued to or renewed for the residents of each county that applied for a grant under subsection (2). For the purposes of this subsection, operation and oversight grants are for education, communication, and outreach regarding the Michigan Medical Marihuana Act, 2008 IL 1, MCL 333.26421 to 333.26430. Grants provided under this section must not be used for law enforcement purposes.

(2) Not later than December 1, the department shall post a listing of potential grant money available to each county on its website. In addition, the department shall work collaboratively with counties regarding the availability of these grant funds. A county requesting a grant shall apply on a form developed by the department and available on its website. The form shall contain the county's specific projected plan for use of the money and its agreement to maintain all records and to submit documentation to the department to support the use of the grant money.

(3) In order to be eligible to receive a grant under subsection (1), a county shall apply not later than January 1 and agree to report how the grant was expended and to provide that report to the department not later than September 15. The department shall submit a report not later than October 15 of the subsequent fiscal year to the state budget director, the subcommittees, and the senate and house fiscal agencies detailing the grant amounts by recipient and the reported uses of the grants in the preceding fiscal year.

**MCL Section 333.26426(l):** The Michigan medical marihuana fund is created within the state treasury. All fees collected under this act shall be deposited into the fund. The state treasurer may receive money or other assets from any source for deposit into the fund. The state treasurer shall direct the investment of the fund. The state treasurer shall credit to the fund interest and earnings from fund investments. Money in the fund at the close of the fiscal year shall remain in the fund and shall not lapse to the general fund. The department of licensing and regulatory affairs shall be the administrator of the fund for auditing purposes. The department of licensing and regulatory affairs shall expend money from the fund, upon appropriation, for the operation and oversight of the Michigan medical marihuana program.

**Department of Licensing and Regulatory Affairs  
Marijuana Regulatory Agency**

**Medical Marijuana Operation and Oversight Grants**

**2022 Grant Application**

Authority: Michigan Medical Marijuana Act  
2008 IL 1, Section 6(l), MCL 333.26426

This application must be submitted electronically to [MRA-MMOOG@michigan.gov](mailto:MRA-MMOOG@michigan.gov)  
at the Marijuana Regulatory Agency on or before January 1, 2022.

**Section I: Grant Applicant Information**

---

Applicant \_\_\_\_\_

VS \_\_\_\_\_

SIGMA Vendor Customer ID No. \_\_\_\_\_

Mail Code \_\_\_\_\_

**Section II: Grant Administrator Information**

---

Name \_\_\_\_\_

Address \_\_\_\_\_

City \_\_\_\_\_

State \_\_\_\_\_

Zip Code \_\_\_\_\_

Area Code/Telephone Number \_\_\_\_\_

Email Address \_\_\_\_\_

**Section III: Description of Grant Program**

Funds must be used for education, communication, and outreach regarding the Michigan Medical Marijuana Act, 2008 IL 1, MCL 333.26421 to 333.26430. On county letterhead, submit your proposal that includes the items listed below:

- Describe the project(s) for which funds are requested with an implementation plan.
- Explain how funds will be used to coordinate efforts with other agencies, if applicable.
- Describe the impact these funds will have on the community and what you hope to accomplish.
- Explain how these funds will be combined with other funding to complete the project, if necessary.
- Explain anticipated outcomes that will result from this grant.
- Submit a detailed budget showing how the requested funds will be expended.

**Section IV: Certification**

I certify and agree to report how the grant was expended and to provide a report to the Department of Licensing and Regulatory Affairs, Marijuana Regulatory Agency, no later than September 15, 2022. By signing below, I also agree to meet and follow the statutory provisions in which this program was established pursuant to Section 901 of 2021 PA 87.

Signature of County Grant Administrator (Original Signature Required) \_\_\_\_\_ Date \_\_\_\_\_

\_\_\_\_\_ Title



# Department of Licensing and Regulatory Affairs

## Marijuana Regulatory Agency

### Medical Marijuana Operation and Oversight Grants

#### 2022 Deadlines

The below items must be emailed to [MRA-MMOOG@michigan.gov](mailto:MRA-MMOOG@michigan.gov) by the indicated date. Two weeks prior to each date, an email will be sent to all grantees as a reminder of the deadline. Please contact us at the above email address with questions.

#### January 1, 2022

Grant Application

#### April 1, 2022

Quarter 1 Financial Status Report

Quarter 1 Performance Report

Supporting financial documentation (e.g., ledgers, receipts) for Quarter 1 expenses

#### July 1, 2022

Quarter 2 Financial Status Report

Quarter 2 Performance Report

Supporting financial documentation (e.g., ledgers, receipts) for Quarter 2 expenses

#### September 15, 2022

Quarter 3 Financial Status Report

Quarter 3 Performance Report

Supporting financial documentation (e.g., ledgers, receipts) for Quarter 3 expenses

Final Report

**Department of Licensing and Regulatory Affairs**

**Marijuana Regulatory Agency**

**Medical Marijuana Operation and Oversight Grants for Counties**

The total amount per county is based on the number of MMMP Registry Cards issued  
(New/Renewal) pursuant to PA 87 of 2021 (Section 901)

| County     | Patient Registry Cards Issued | Patient Registry Cards Renewed | Total Patient Cards Issued and Renewed | Grant Funds Available |
|------------|-------------------------------|--------------------------------|--|-----------------------|
| Alcona     | 197                           | 56                             | 253                                    | \$6,509               |
| Alger      | 250                           | 52                             | 302                                    | \$7,769               |
| Allegan    | 2,120                         | 511                            | 2,631                                  | \$67,685              |
| Alpena     | 254                           | 78                             | 332                                    | \$8,541               |
| Antrim     | 514                           | 113                            | 627                                    | \$16,130              |
| Arenac     | 443                           | 107                            | 550                                    | \$14,149              |
| Baraga     | 56                            | 9                              | 65                                     | \$1,672               |
| Barry      | 842                           | 181                            | 1,023                                  | \$26,318              |
| Bay        | 2,137                         | 472                            | 2,609                                  | \$67,119              |
| Benzie     | 474                           | 93                             | 567                                    | \$14,587              |
| Berrien    | 1,243                         | 412                            | 1,655                                  | \$42,577              |
| Branch     | 565                           | 297                            | 862                                    | \$22,176              |
| Calhoun    | 1,009                         | 220                            | 1,229                                  | \$31,617              |
| Cass       | 495                           | 167                            | 662                                    | \$17,031              |
| Charlevoix | 117                           | 31                             | 148                                    | \$3,807               |
| Cheboygan  | 244                           | 57                             | 301                                    | \$7,744               |
| Chippewa   | 277                           | 48                             | 325                                    | \$8,361               |
| Clare      | 573                           | 159                            | 732                                    | \$18,832              |
| Clinton    | 1,036                         | 317                            | 1,353                                  | \$34,807              |

**Department of Licensing and Regulatory Affairs**

**Marijuana Regulatory Agency**

**Medical Marijuana Operation and Oversight Grants for Counties**

The total amount per county is based on the number of MMMP Registry Cards issued

(New/Renewal) pursuant to PA 87 of 2021 (Section 901)

| County         | Patient Registry Cards Issued | Patient Registry Cards Renewed | Total Patient Cards Issued and Renewed | Grant Funds Available |
|----------------|-------------------------------|--------------------------------|--|-----------------------|
| Crawford       | 404                           | 96                             | 500                                    | \$12,863              |
| Delta          | 274                           | 71                             | 345                                    | \$8,876               |
| Dickinson      | 153                           | 44                             | 197                                    | \$5,068               |
| Eaton          | 1,113                         | 296                            | 1,409                                  | \$36,248              |
| Emmet          | 42                            | 23                             | 65                                     | \$1,672               |
| Genesee        | 3,459                         | 775                            | 4,234                                  | \$108,924             |
| Gladwin        | 7                             | 3                              | 10                                     | \$257                 |
| Gogebic        | 124                           | 25                             | 149                                    | \$3,833               |
| Grand Traverse | 565                           | 80                             | 645                                    | \$16,593              |
| Gratiot        | 105                           | 14                             | 119                                    | \$3,061               |
| Hillsdale      | 329                           | 175                            | 504                                    | \$12,966              |
| Houghton       | 68                            | 11                             | 79                                     | \$2,032               |
| Huron          | 176                           | 53                             | 229                                    | \$5,891               |
| Ingham         | 695                           | 216                            | 911                                    | \$23,436              |
| Ionia          | 77                            | 29                             | 106                                    | \$2,727               |
| Iosco          | 50                            | 24                             | 74                                     | \$1,904               |
| Iron           | 62                            | 20                             | 82                                     | \$2,110               |
| Isabella       | 212                           | 64                             | 276                                    | \$7,100               |
| Jackson        | 1,694                         | 412                            | 2,106                                  | \$54,179              |

**Department of Licensing and Regulatory Affairs**

**Marijuana Regulatory Agency**

**Medical Marijuana Operation and Oversight Grants for Counties**

The total amount per county is based on the number of MMMP Registry Cards issued  
(New/Renewal) pursuant to PA 87 of 2021 (Section 901)

| County     | Patient Registry Cards Issued | Patient Registry Cards Renewed | Total Patient Cards Issued and Renewed | Grant Funds Available |
|------------|-------------------------------|--------------------------------|--|-----------------------|
| Kalamazoo  | 1,147                         | 297                            | 1,444                                  | \$37,149              |
| Kalkaska   | 134                           | 25                             | 159                                    | \$4,090               |
| Kent       | 3,412                         | 672                            | 4,084                                  | \$105,065             |
| Keweenaw   | 42                            | 16                             | 58                                     | \$1,492               |
| Lake       | 101                           | 13                             | 114                                    | \$2,933               |
| Lapeer     | 1,217                         | 348                            | 1,565                                  | \$40,261              |
| Leelanau   | 387                           | 60                             | 447                                    | \$11,500              |
| Lenawee    | 1,051                         | 331                            | 1,382                                  | \$35,553              |
| Livingston | 1,313                         | 387                            | 1,700                                  | \$43,734              |
| Luce       | 32                            | 7                              | 39                                     | \$1,003               |
| Mackinac   | 58                            | 16                             | 74                                     | \$1,904               |
| Macomb     | 11,139                        | 2,717                          | 13,856                                 | \$356,461             |
| Manistee   | 135                           | 34                             | 169                                    | \$4,348               |
| Marquette  | 120                           | 20                             | 140                                    | \$3,602               |
| Mason      | 154                           | 46                             | 200                                    | \$5,145               |
| Mecosta    | 74                            | 26                             | 100                                    | \$2,573               |
| Menominee  | 113                           | 46                             | 159                                    | \$4,090               |
| Midland    | 1,046                         | 183                            | 1,229                                  | \$31,617              |
| Missaukee  | 86                            | 22                             | 108                                    | \$2,778               |

**Department of Licensing and Regulatory Affairs**

**Marijuana Regulatory Agency**

**Medical Marijuana Operation and Oversight Grants for Counties**

The total amount per county is based on the number of MMMP Registry Cards issued

(New/Renewal) pursuant to PA 87 of 2021 (Section 901)

| County       | Patient Registry Cards Issued | Patient Registry Cards Renewed | Total Patient Cards Issued and Renewed | Grant Funds Available |
|--------------|-------------------------------|--------------------------------|--|-----------------------|
| Monroe       | 1,397                         | 450                            | 1,847                                  | \$47,516              |
| Montcalm     | 488                           | 237                            | 725                                    | \$18,651              |
| Montmorency  | 38                            | 12                             | 50                                     | \$1,286               |
| Muskegon     | 1,145                         | 220                            | 1,365                                  | \$35,116              |
| Newaygo      | 535                           | 148                            | 683                                    | \$17,571              |
| Oakland      | 14,139                        | 3,539                          | 17,678                                 | \$454,786             |
| Oceana       | 386                           | 121                            | 507                                    | \$13,043              |
| Ogemaw       | 143                           | 50                             | 193                                    | \$4,965               |
| Ontonagon    | 28                            | 5                              | 33                                     | \$849                 |
| Osceola      | 130                           | 25                             | 155                                    | \$3,988               |
| Oscoda       | 135                           | 18                             | 153                                    | \$3,936               |
| Otsego       | 26                            | 6                              | 32                                     | \$823                 |
| Ottawa       | 1,288                         | 288                            | 1,576                                  | \$40,544              |
| Presque Isle | 42                            | 18                             | 60                                     | \$1,544               |
| Roscommon    | 246                           | 56                             | 302                                    | \$7,769               |
| Saginaw      | 1,531                         | 305                            | 1,836                                  | \$47,233              |
| Saint Clair  | 1,496                         | 422                            | 1,918                                  | \$49,343              |
| Saint Joseph | 223                           | 78                             | 301                                    | \$7,744               |
| Sanilac      | 296                           | 75                             | 371                                    | \$9,544               |



Department of Licensing and Regulatory Affairs

Marijuana Regulatory Agency

Medical Marijuana Operation and Oversight Grants for Counties

The total amount per county is based on the number of MMMP Registry Cards issued  
(New/Renewal) pursuant to PA 87 of 2021 (Section 901)

| County       | Patient Registry Cards Issued | Patient Registry Cards Renewed | Total Patient Cards Issued and Renewed | Grant Funds Available |
|--------------|-------------------------------|--------------------------------|--|-----------------------|
| Schoolcraft  | 18                            | 4                              | 22                                     | \$566                 |
| Shiawassee   | 843                           | 235                            | 1,078                                  | \$27,733              |
| Tuscola      | 1,287                         | 374                            | 1,661                                  | \$42,731              |
| Van Buren    | 596                           | 188                            | 784                                    | \$20,169              |
| Washtenaw    | 4,019                         | 1,355                          | 5,374                                  | \$138,252             |
| Wayne        | 17,944                        | 4,078                          | 22,022                                 | \$566,541             |
| Wexford      | 491                           | 103                            | 594                                    | \$15,281              |
| <b>Total</b> | <b>93,126</b>                 | <b>23,487</b>                  | <b>116,613</b>                         | <b>\$3,000,000</b>    |

TO: Department Heads and Public

FROM: County Board of Commissioners, Controller/Administrator, County Clerk

DATE:

RE: County Board and Committee of the Whole Meeting Schedule for 2022

The following is a list of dates for the County Board and Committee of the Whole meetings in 2022. Requests to address the Board of Commissioners and Committee of the Whole should be submitted to the Controller/Administrator in advance of the scheduled meeting dates. Also, it should be noted that meetings can be added or cancelled at the discretion of the Committee Leader. All meetings are either held virtually via Google Hangouts or in the Tuscola County Purdy Building at 125 W. Lincoln St., Caro, MI 48723 unless otherwise stated.

|           | 2 <sup>nd</sup> & 4 <sup>th</sup> Mondays<br>Committee of the Whole | 2 <sup>nd</sup> & 4 <sup>th</sup> Thursdays<br>Full Board |
|-----------|---|---|
|           | 8:00 A.M.   | 8:00 A.M.   |
| January   | 10 <sup>th</sup> , 24 <sup>th</sup>                                 | 13 <sup>th</sup> , 27 <sup>th</sup>                       |
| February  | 7 <sup>th</sup> , 22 <sup>nd</sup> (Tuesday)                        | 10 <sup>th</sup> , 24 <sup>th</sup>                       |
| March     | 14 <sup>th</sup> , 28 <sup>th</sup>                                 | 17 <sup>th</sup> , 21 <sup>st</sup>                       |
| April     | 11 <sup>th</sup> , 25 <sup>th</sup>                                 | 14 <sup>th</sup> , 28 <sup>th</sup>                       |
| May       | 9 <sup>th</sup> , 23 <sup>rd</sup>                                  | 12 <sup>th</sup> , 26 <sup>th</sup>                       |
| June      | 13 <sup>th</sup> , 27 <sup>th</sup>                                 | 16 <sup>th</sup> , 30 <sup>th</sup>                       |
| July      | 11 <sup>th</sup> , 25 <sup>th</sup>                                 | 14 <sup>th</sup> , 28 <sup>th</sup>                       |
| August    | 8 <sup>th</sup> , 22 <sup>nd</sup>                                  | 11 <sup>th</sup> , 25 <sup>th</sup>                       |
| September | 12 <sup>th</sup> , 26 <sup>th</sup>                                 | 15 <sup>th</sup> , 29 <sup>th</sup>                       |
| October   | 10 <sup>th</sup> , 24 <sup>th</sup>                                 | 13 <sup>th</sup> , 27 <sup>th</sup>                       |
| November  | 14 <sup>th</sup> , 28 <sup>th</sup>                                 | 17 <sup>th</sup> , Dec. 1 <sup>st</sup>                   |
| December  | 12 <sup>th</sup> , 27 <sup>th</sup> (Tuesday)                       | 15 <sup>th</sup> , 29 <sup>th</sup>                       |

MACO Conf. 2/12-2/16  
MAC Conf. 3/21-3/23

MAC Conf. 9/18-9/21

County Board  
Chairperson:  
Vice-Chairperson:

Work Groups:  
Finance:  
Personnel:  
Building & Grounds:

Meetings may be added, cancelled or rescheduled as necessary. If you need accommodations to attend a meeting, please notify the Tuscola County Controller/Administrator's Office at (989) 672-3700 two days in advance of the meeting.

## CONSULTANT SERVICES AGREEMENT

**THIS AGREEMENT**, made and entered into this 24th day of November, **2021**, by and between the **COUNTY OF TUSCOLA**, a municipal corporation and political subdivision of the State of Michigan (hereinafter referred to as the "County"), with offices at 304 E. Grand River Ave., Suite 201, Howell, MI 48843, and **GUIDEHOUSE, INC.**, with offices at 2941 Fairview Park Dr., Suite 501, Falls Church, VA 22042 (hereinafter referred to as the "Consultant").

### RECITALS:

**WHEREAS**, H.R. 1319 of the 117th Congress, also known as the American Rescue Plan Act of 2021, became law on March 11, 2021; and

**WHEREAS**, Title IX, *Subtitle M – Coronavirus State and Local Fiscal Recovery Funds* of the American Rescue Plan provides funding to metropolitan cities, nonentitlement units of local government, and counties to mitigate the fiscal effects stemming from the public health emergency with respect to the Coronavirus Disease (COVID-19); and

**WHEREAS**, eligible uses of the American Rescue Plan funds include:

(A) to respond to the public health emergency with respect to COVID-19 or its negative economic impacts, including assistance to households, small businesses, and nonprofits, or aid to impacted industries such as tourism, travel, and hospitality;

(B) to respond to workers performing essential work during the COVID-19 public health emergency by providing premium pay to eligible workers of the metropolitan city, nonentitlement unit of local government, or county that are performing such essential work, or by providing grants to eligible employers that have eligible workers who perform essential work;

(C) for the provision of government services to the extent of the reduction in revenue of such metropolitan city, nonentitlement unit of local government, or county due to the COVID-19 public health emergency relative to revenues collected in the most recent full fiscal year of the metropolitan city, nonentitlement unit of local government, or county prior to the emergency;

(D) to make necessary investments in water, sewer, or broadband infrastructure; and

**WHEREAS**, the County is projected to receive American Rescue Plan (ARP) funds in two separate tranches, the First Tranche Amount to be received within 60 days of bill enactment and the Second Tranche Amount not earlier than 12 months after the first tranche payment is received; and

**WHEREAS**, the County Board of Commissioners desires to utilize the ARP Funds to swiftly and effectively provide aid to those County residents and businesses most affected by the COVID-19 pandemic; and

**WHEREAS**, the County requires professional services to assist in accessing and guiding appropriate uses of the ARP Funds (hereafter, "the Project"); and

**WHEREAS**, Tuscola County will work with the Michigan Association of Counties CoPro+ Program to market and extend the contracted services to other government municipalities throughout the State of Michigan, which will enable public municipalities to "piggyback" and purchase Covid-19 Relief Consulting Services under this Agreement; and

**WHEREAS**, the Consultant has experience in the type of professional services required for the Project, and agrees to provide such services subject to the terms and conditions of this Agreement.

**WHEREAS**, the County accepts the Consultant's proposal subject to the terms and conditions of this Agreement.

**NOW, THEREFORE**, for and in consideration of the mutual covenants hereinafter contained, **IT IS HEREBY AGREED** as follows:

**I. AGREEMENT PERIOD; TERMINATION.** This Agreement shall commence upon the execution by both parties, and shall continue for a period of one year, at which time this Agreement shall terminate, unless extended by the County as authorized in this section.

It is expressly understood and agreed by the parties hereto that the County shall have the option to extend the term of this Agreement based on annual performance reviews for up to two (2) additional one (1) year terms, for a total contract period not to exceed three (3) years. This option may be exercised by the County's delivery prior to the end of the initial or renewal term of written notice to the Consultant of its intention to extend the term of the Agreement. If such notice is not given, this Agreement shall terminate at the end of the then-current term.

**II. SERVICES TO BE PROVIDED BY THE CONSULTANT.** The Consultant shall provide the County with consultation and related services as it may require for the Project, on an as-needed basis as requested by the County. The services to be provided by the Consultant are more fully set forth in the RFQ Scope of Work Section 1.0 and Attachment A – Pricing Proposal, attached as Exhibit A and incorporated by reference. The Consultant shall ensure that all funds are used in compliance with the ARP Program, and that the County is properly credited as the entity designating the ARP funds for distribution by the Consultant.

**III. STATEWIDE COOPERATIVE CONTRACT.** The Consultant shall cooperate with the Michigan Association of Counties CoPro+ Program, and other governmental entities, to market and extend this Agreement to other municipalities throughout the State of Michigan, enabling other municipalities to purchase the Consultant's services from this competitively awarded Agreement. All pricing submitted to Tuscola County and its participating entities shall include a 2.0% remittance fee to be remitted to CoPro+ by the Consultant on a quarterly basis. Administrative fees will be paid against the actual sales volume for each quarter. It is the Consultant's responsibility to keep all pricing up to date and on file with Tuscola County/CoPro+. All price changes shall be presented to Tuscola County for acceptance, using the same format as was accepted in the original contract.

**IV. COMPENSATION.** The Consultant shall be compensated for the services provided under this Agreement in accordance with the Pricing Proposal, attached as Exhibit A.

The Consultant shall submit detailed invoices on a monthly basis to the County services performed under this Agreement. Each bill shall be issued no later than the 5th day of each month, and set forth the products and services provided, the date provided, the charge therefore, and the total sum due and owing. Invoices shall be submitted via email to Krista Belcher at [kbelcher@livgov.com](mailto:kbelcher@livgov.com) or other address as the County may require upon notice to the Consultant. The County shall pay the invoices received from the Consultant, in accordance with the County's procedure for payment of Accounts Payable.

**V. REPORTS.** The Consultant shall prepare and submit monthly reports to the County on the activities performed and expenses incurred by the Consultant under this Contract, containing such information as requested by the County's Board of Commissioners or Administrator, or their designated representatives, and additional reports within ten (10) business days after the Consultant's receipt of written notice setting forth such request. If any report is not completed to the satisfaction of the requesting

party, the requesting party shall return the same to the Contractor, setting forth additional information desired. The Consultant shall resubmit the same with the appropriate changes no later than five (5) business days subsequent to its return.

**VI. RECORDS.** The Consultant shall keep and maintain adequate records and files, including source documentation, covering the services rendered and expenses incurred pursuant to this Agreement for seven (7) years from either the date of termination of this Agreement or the date of submission of the final report, whichever is later.

**VII. FORMS TO BE USED BY CONSULTANT.** In the event the County furnishes forms for any of the reports or records required under this Agreement, such forms shall be used by the Consultant.

**VIII. ACCOUNTING PROCEDURES.** The Consultant's accounting procedures and internal financial controls shall conform with generally accepted accounting practices and as prescribed by the County. The Consultant shall maintain adequate fiscal records and files, including source documentation to support its activities and expenditures made under the terms of this Agreement.

**IX. TITLE TO RECORDS AND DOCUMENTS PERTAINING TO ACTIVITIES PERFORMED UNDER THE AGREEMENT.** The County shall have the sole and exclusive right, title and ownership to any and all records, documents, papers, reports, charts, maps, graphics, or manuscripts prepared for or pertaining to the services to be performed under this Agreement, upon full payment for such services. Upon completion or termination of this Agreement, all such materials shall be turned over to the County by the Consultant. The Consultant may retain reproducible copies of all such materials, but may not obtain any copyright, title or interest therein. The Consultant shall have a royalty free, non-exclusive and irrevocable license to reproduce, distribute, and use all such materials. The Contractor will own its working papers, pre-existing materials and software, as well as any general skills, know-how, process, or other intellectual property (including a non-client specific version of any Deliverables) which the Contractor may have discovered or created as a result of the Services.

**X. COMPLIANCE WITH THE LAW.** In providing the performing the services to be conducted under this Agreement, the Consultant and all its employees and subcontractors shall comply with all applicable Federal, State and local laws, ordinances, rules and regulations, including but not limited to meeting all applicable licensing requirements.

**XI. NONDISCRIMINATION.** The Consultant and all its subcontractors shall adhere to all applicable Federal, State and local laws, ordinances, rules and regulations prohibiting discrimination in regard to employees and applicants for employment which include, but is not limited to, the following:

- A. The Elliott-Larsen Civil Rights Act, 1976 PA 453, as amended.
- B. The Persons with Disabilities Civil Rights Act, 1976 PA 220, as amended.
- C. Section 504 of the Federal Rehabilitation Act of 1973, P.L. 93-112, 87 Stat 394, and regulations promulgated thereunder.
- D. The Americans with Disabilities Act of 1990, P.L. 101-336, 104 Stat 328 (42 USCA §12101 *et seq.*), as amended, and regulations promulgated thereunder.

The Consultant and its subcontractors, as required by law, shall not discriminate against an employee or applicant for employment with respect to hire, tenure, terms, conditions or privileges of employment, or a matter directly or indirectly related to employment because of race, color, religion, national origin, age, sex, disability that is unrelated to the individual's ability to perform the duties of a particular job or position, height, weight, marital status, or political affiliation. Breach of this section shall be regarded as a material breach of this Agreement.

**XII. INDEPENDENT CONTRACTOR.** It is expressly understood and agreed that the Consultant is an independent contractor. The County is interested only in the result to be achieved by the work to be performed by the Consultant under this Agreement, the conduct and control of the work shall rest solely with the Consultant. The Consultant, its subcontractors, and any employees of the Consultant or a subcontractor shall in no way be deemed to be and shall not hold themselves out as an employee, servant or agent of the County and shall not be entitled to any fringe benefits of the County, such as but not limited to, health and accident insurance, life insurance, paid vacation or sick leave, or longevity. The Consultant shall be responsible for paying any vendors providing supplies which the Consultant utilizes in the performance of services under this Agreement. The Consultant shall also be responsible for paying any compensation due any persons in its employ or subcontractors for work performed under this Agreement and for withholding and payment of all applicable taxes, including, but not limited to, income and social security taxes to the proper Federal, State and local governments.

**XIII. INDEMNIFICATION AND HOLD HARMLESS.** The Consultant shall, at its own expense, protect, defend, indemnify, save and hold harmless the County, its elected and appointed officers, employees, servants and agents from all third-party claims, damages, lawsuits, costs, and expenses, including but not limited to, all costs from administrative proceedings, court costs and attorney fees, for (a) death or bodily injury or (b) damage to real or tangible property, that they may incur as a result of any acts, omissions, or negligence of the Consultant or any of the Consultant's employees, servants, agents, or subcontractors that may arise out of this Agreement.

The Consultant shall hold the County, its officers, agents and employees, harmless from liability of any nature or kind, including costs and expenses, for infringement or use of any US. patent, copyright or other proprietary right, secret process, patented or unpatented invention, article or appliance furnished or used in connection with this Agreement.

The Consultant's indemnification responsibilities under this section shall include the sum of damages, costs, and expenses which are in excess of the sum of damages, costs, and expenses which are paid on behalf of or reimbursed to the County, its officers, employees, servants and agents by the insurance coverage obtained and/or maintained by the Consultant pursuant to the requirements of this Agreement.

**XIV. LIMITATION OF LIABILITY.** Notwithstanding any term herein, and Except to the extent finally determined to be prohibited by law, the Contractor's aggregate liability for all claims, losses, liabilities, or damages in connection with this agreement or its subject matter, whether as a result of breach of contract, tort (including negligence), or otherwise, regardless of the theory of liability asserted, is limited to no more than the total amount of fees paid to the Contractor in the previous twelve (12) months for the particular Service giving rise to the liability under the applicable task order. In addition, the Contractor will not be liable for any lost profits, consequential, indirect, punitive, exemplary, or special damages. Also, the Contractor shall have no liability arising from or relating to any third-party hardware, software, information, or materials selected or supplied by the County.

**XV. INSURANCE.** The Consultant shall purchase and maintain insurance not less than the limits set forth below. All coverages shall be with insurance companies licensed and admitted to do business in the State of Michigan and with insurance carriers acceptable to the County and have a minimum A.M. Best Company's Insurance Reports rating of A or A- (Excellent).

- A. Worker's Compensation Insurance including Employers Liability Coverage in accordance with all applicable Statutes of the State of Michigan.
- B. Professional Liability Insurance: on an "Occurrence Basis" with limits of liability not less than \$1,000,000 per occurrence and aggregate. Coverage shall include the following extensions: (A) Contractual Liability; (B) Products and Completed Operations; (C) Independent Contractors Coverage; (D) Broad Form General Liability Extensions or equivalent, if not already included; (E) Deletion of all Explosion, Collapse, and Underground (XCU) exclusion, if applicable. If this policy is claims made form, then the contractor shall be required to keep the policy in force, or purchase "tail" coverage, for a minimum of 3 (three) years after the termination of this contract.

- C. Motor Vehicle Liability Insurance, including Michigan No-Fault Coverage, with limits of liability of not less than \$1,000,000 per occurrence combined single limit Bodily Injury and Property Damage. Coverage shall include all owned vehicles, all non-owned vehicles and all hired vehicles used by Consultant while on County grounds or on County business.
- D. Additional Insured - Commercial General Liability Insurance, as described above, shall include an endorsement stating the following shall be "Additional Insured": Tuscola County, all elected and appointed officials, all employees and volunteers, all boards, commissions and/or authorities and board members, including employees and volunteers thereof. It is understood and agreed by naming Tuscola County as additional insured, coverage afforded is considered to be primary and any other insurance Tuscola County may have in effect shall be considered secondary and/or excess.
- E. Cancellation Notice - All insurances described above shall include an endorsement stating the following: "It is understood and agreed that thirty (30) days, ten (10) days for non-payment of premium, advance written notice of cancellation, non-renewal, reduction and/or material change shall be sent to: Tuscola County, Attn: Fiscal Services Department, 304 E. Grand River Ave., Suite 204, Howell, MI 48843."
- F. Proof of Insurance - The Consultant shall provide to Tuscola County at the time the contracts are returned by it for execution, a Certificate of Insurance as well as the required endorsements. In lieu of required endorsements, if applicable, a copy of the policy sections where coverage is provided for additional insured and cancellation notice shall be provided
- G. If any of the above coverages expire during the term of this Agreement, the Consultant shall deliver renewal certificates and/or policies to the Tuscola County at least ten (10) days prior to the expiration date.

**XVI. WAIVERS.** No failure or delay on the part of either of the parties to this Agreement in exercising any right, power or privilege thereunder shall operate as a waiver thereof, nor shall a single or partial exercise of any right, power or privilege preclude any other or further exercise of any other right, power or privilege.

**XVII. IRAN-LINKED BUSINESS.** The Consultant has certified to the County that neither it nor any of its successors, parent companies, subsidiaries, or companies under common ownership or control of the Consultant, are an "Iran Linked Business" engaged in investment activities of \$20,000,000.00 or more with the energy sector of Iran, within the meaning of Michigan Public Act 517 of 2012. It is expressly understood and agreed that the Consultant shall not become an "Iran linked business" during the term of this Agreement.

**NOTE: IF A PERSON OR ENTITY FALSELY CERTIFIES THAT IT IS NOT AN IRAN LINKED BUSINESS AS DEFINED BY PUBLIC ACT 517 OF 2012, IT WILL BE RESPONSIBLE FOR CIVIL PENALTIES OF NOT MORE THAN \$250,000.00 OR TWO TIMES THE AMOUNT OF THE CONTRACT FOR WHICH THE FALSE CERTIFICATION WAS MADE, WHICHEVER IS GREATER, PLUS COSTS OF INVESTIGATION AND REASONABLE ATTORNEY FEES INCURRED, AS MORE FULLY SET FORTH IN SECTION 5 OF ACT NO. 517, PUBLIC ACTS OF 2012.**

**XVIII. AMENDMENTS.** Modifications, amendments or waivers of any provision of this Agreement may be made only by the written mutual consent of the authorized representatives of both the County and the Consultant.

**XIX. SUBCONTRACTING AND ASSIGNMENT.** The Consultant shall not subcontract or assign its duties and/or obligations under this Agreement without the prior written consent of the County. The Consultant shall identify any and all contractors and subcontractors it intends to use in the performance of this Agreement. All such persons shall be subject to the prior approval of the County.

**XX. CONTRACTING WITH OTHERS.** It is expressly understood and agreed that both the County and the Consultant are free to contract at any time with others to perform services similar to those to be provided under this Agreement.

**XXI. NON-BENEFICIARY CONTRACT.** This Agreement is not intended to be a third party beneficiary contract and confers no rights on anyone other than the parties to this Agreement.

**XXII. GOVERNING LAW AND VENUE.** This Agreement shall be governed by the laws of the State of Michigan. In the event any actions arising under this Agreement are brought by or against the County, the venue for such actions shall be established in accordance with the statutes of the State of Michigan and/or Michigan Court Rules. In the event that any action is brought under this Agreement in Federal Court, the venue for such action shall be the Federal Judicial District of Michigan, Eastern District, Southern Division.

**XXIII. DISREGARDING TITLES.** The titles of the sections set forth in this Agreement are for reference only and shall be disregarded when construing or interpreting any of the provisions of this Agreement.

**XXIV. COMPLETE AGREEMENT.** This Agreement and the attached Exhibit contains all the terms and conditions agreed upon by the parties hereto, and no other agreements, oral or otherwise, regarding the subject matter of this Agreement or any part thereof shall have any validity or bind any of the parties hereto.

**XXV. INVALID/UNENFORCEABLE PROVISIONS.** If any provision of this Agreement is rendered invalid or unenforceable because of any State or Federal statute or regulation or ruling by any tribunal of competent jurisdiction, that provision shall be null and void, and shall be considered to be deleted and the remainder of this Agreement shall not be affected thereby. Where the deletion of the invalid/unenforceable provision would result in the illegality and/or unenforceability of this Agreement, this Agreement shall be considered to have terminated as of the date in which the provision was declared invalid.

**XXVI. CERTIFICATION OF AUTHORITY TO SIGN AGREEMENT.** The persons signing on behalf of the parties to this Agreement hereby certify by their signatures that they are duly authorized to sign this Agreement on behalf of the parties and that this Agreement has been authorized by the parties.

**THE AUTHORIZED REPRESENTATIVES OF THE PARTIES HERETO HAVE FULLY EXECUTED THIS INSTRUMENT ON THE DAY AND YEAR FIRST ABOVE WRITTEN.**

**COUNTY OF TUSCOLA**

**GUIDEHOUSE, INC.**

**BY:**

\_\_\_\_\_  
**Thomas Bardwell - CHAIRMAN COUNTY BOARD OF COMMISSIONERS**

**Dated: 11/24/2021**

**BY:**

\_\_\_\_\_  
(Signature)  
**Name: Jeff Bankowski**  
(Print or Type)

**Title: Partner**  
(Print or Type)

**Dated:** \_\_\_\_\_



**EXHIBIT A**

**RFQ Scope of Work Section 1.0  
and Attachment A – Pricing Proposal**



## Section 1.0: Scope of Work

### 1.1 Background

The federal government has passed legislation designed to support the response and recovery related to the COVID-19 pandemic. This funding is available to state and local governments for emergency response, health care, nutrition, unemployment, education, small business assistance, fiscal stabilization, and other citizen services. The Contractor will assist Tuscola County, and participating CoPro+ entities, in accessing and guiding appropriate uses of such funding, helping to ensure the successful execution and implementation of the funds, in compliance with the law, and in a transparent and accountable manner. The Contractor(s) will also help identify primary compliance and reporting requirements associated with the new funds and provide standard template reporting forms for counties to utilize.

### 1.2 Scope

The Contractor(s) will provide Tuscola County and other participating entities with supplemental project, management or leadership capacity until such time as most of the available funds have been successfully accessed. The Contractor(s) will deploy a team of one or more professionals to the County, and any requesting entity, that will be familiar with government operations and related budgeting processes. The number of staff required will vary with each requesting entity, and will depend on the individual needs of each entity.

The Contractor(s) will work at the direction of the County's designated lead to help the County determine proper use and distribution of the funds to intended beneficiaries, recordkeeping, compliance for SEFA, and dashboard-like reporting to governing boards and other community stakeholders. The County and participating entities will have access to the full range of the Contractor's knowledge and tools and will be updated daily on what the Contractor learns from its federal expert sources and from experiences/insight from similar projects in other states.

Prior to closing the contract, the Contractor will provide a roadmap and recommendations for continued use of tracking and reporting tools, and any other knowledge transfer to key County personnel to successfully complete in progress tasks/outcomes.

### 1.3 Tasks

Awarded Contractor(s) must provide the staff, deliverables, and incidentals as needed to perform the services requested by the County and other participating entities for financial accounting, oversight monitoring, and/or auditing services as required for each individual project. Services may include, but are not limited to, the following:

1. Inventory funding opportunities along with requirements for obtaining, utilizing, and accounting
2. Assist in administering Federal and State grant monies
3. Track and manage progress (applications made, receipts, distributions, etc.)
4. Provide project reports
5. Project auditing
6. Project budgeting
7. Financial forecasting
8. Recommend internal controls
9. Schedule and conduct/assist in meetings
10. Other activities as deemed beneficial for the outcomes, and as mutually agreed to by the County/participating entities and the Contractor(s)

### 1.4 Work Hours

The Contractor(s) may work remotely during the initial phase of the contract period. Upon the County's/participating entity's return to physical work locations, the Contractor(s) may be requested to work at on-site facilities periodically as agreed upon between the County/participating entity and the Contractor Representative.

### 1.5 Purchase Orders and Payment

Requests for services will be initiated by participating entities as specific needs arise. Participating entities will

issue individual Purchase Orders/Task Orders or written agreement with change orders, and Contractor(s) will respond directly to the requesting entity within the timeframe specific in the individual Purchase Order/Task Order.

#### **1.6 Statewide Cooperative Contract**

Tuscola County is working with the Michigan Association of Counties CoPro+ Program to market and extend the resulting contract(s) to other government municipalities throughout Michigan. The contract(s) enable public municipalities to "piggyback" and purchase Covid-19 Relief Consulting Services on an "as needed" basis through this competitive process.

All pricing submitted to Tuscola County and its participating entities shall include 2.0% remittance fee to be remitted to CoPro+ by the contractor on a quarterly basis. Administrative fees will be paid against actual sales volume for each quarter. It is the contractor's responsibility to keep all pricing up to date and on file with Tuscola County/CoPro+.

## 6.0 Attachment A

**Table 3. Three (3) Year Rate Sheet for COVID-19 Relief Consulting Services**

| <b>Rate Sheet Event RFQ No. TFQ-LC-21-05 for COVID-19 Relief Consulting Services</b> |                           |                           |                           |
|--|---------------------------|---------------------------|---------------------------|
| <b>Position</b>  | <b>Year 1 Hourly Rate</b> | <b>Year 2 Hourly Rate</b> | <b>Year 3 Hourly Rate</b> |
| Partner/Leader   | \$325                     | \$335                     | \$345                     |
| Director   | \$295                     | \$300                     | \$315                     |
| Manager  | \$235                     | \$245                     | \$250                     |
| Senior Consultant  | \$180                     | \$185                     | \$190                     |
| Consultant   | \$150                     | \$155                     | \$160                     |
| Recovery Analyst III   | \$125                     | \$130                     | \$135                     |
| Recovery Analyst II  | \$65                      | \$70                      | \$75                      |
| Recovery Analyst I   | \$45                      | \$50                      | \$55                      |
| Analyst  | \$35                      | \$40                      | \$45                      |

**TUSCOLA COUNTY, MICHIGAN FY 2020 Summary Schedule**

| Department                         | 101-101 Board of Comm | 101-104 Special Programs | 101-130 Unified Court | 101-133 Title IV CPLR Grant | 101-147 Jury Commission |
|------------------------------------|-----------------------|--------------------------|-----------------------|-----------------------------|-------------------------|
| 1 Building Depreciation            | 2,335                 | -                        | 35,941                | -                           | -                       |
| 2 Equipment Depreciation           | -                     | -                        | 2,812                 | -                           | -                       |
| 3 101-104 Postage                  | 4                     | -                        | 435                   | -                           | 2,545                   |
| 4 101-202 Professional Services    | 318                   | 78                       | 1,638                 | 20                          | 11                      |
| 5 101-211 Legal Services           | 634                   | 166                      | 11,295                | 6                           | 40                      |
| 6 101-215 Clerk                    | 20                    | 18                       | 299                   | 6                           | -                       |
| 7 101-223 Controller               | 3,526                 | 547                      | 38,728                | 196                         | 150                     |
| 8 101-253 Treasurer                | 3,111                 | 760                      | 16,050                | 197                         | 113                     |
| 9 101-259 Computer Ops             | 7,227                 | -                        | 137,410               | -                           | 11                      |
| 10 101-265 Building & Grounds      | 5,094                 | -                        | 124,870               | -                           | 32                      |
| 11 101-266 Human Svcs Bldg Maint   | -                     | -                        | -                     | -                           | -                       |
| 12 101-303 Security                | -                     | -                        | 72,937                | -                           | -                       |
| 13 101-865 Insurance               | 656                   | 22                       | 11,927                | 1                           | 15                      |
| 14 101-863 Sick & Vacation Fringes | 721                   | -                        | 7,423                 | -                           | 18                      |
| <b>Totals</b>                      | <b>23,646</b>         | <b>1,591</b>             | <b>461,765</b>        | <b>426</b>                  | <b>2,936</b>            |

**TUSCOLA COUNTY, MICHIGAN FY 2019 Summary Schedule**

| Department                         | 101-101 Board of Comm | 101-104 Special Programs | 101-130 Unified Court | 101-147 Jury Commission |
|------------------------------------|-----------------------|--------------------------|-----------------------|-------------------------|
| 1 Building Depreciation            | 2,332                 | -                        | 35,919                | -                       |
| 2 Equipment Depreciation           | -                     | -                        | 245                   | -                       |
| 3 101-104 Postage                  | 4                     | -                        | 1,060                 | 1,359                   |
| 4 101-202 Professional Services    | 309                   | 86                       | 1,828                 | 15                      |
| 5 101-211 Legal Services           | 1,231                 | 608                      | 21,164                | 41                      |
| 6 101-215 Clerk                    | 75                    | 16                       | 957                   | 0                       |
| 7 101-223 Controller               | 5,388                 | 573                      | 67,357                | 69                      |
| 8 101-253 Treasurer                | 2,509                 | 700                      | 14,869                | 121                     |
| 9 101-259 Computer Ops             | 4,452                 | -                        | 172,898               | -                       |
| 10 101-265 Building & Grounds      | 5,706                 | -                        | 124,651               | -                       |
| 11 101-266 Human Svcs Bldg Maint   | -                     | -                        | -                     | -                       |
| 12 101-303 Security                | -                     | -                        | 91,578                | -                       |
| 13 101-865 Insurance               | 598                   | 45                       | 12,073                | 3                       |
| 14 101-863 Sick & Vacation Fringes | 946                   | -                        | 11,785                | -                       |
| <b>Totals</b>                      | <b>23,551</b>         | <b>2,028</b>             | <b>556,385</b>        | <b>1,609</b>            |

**2020 v 2019 Difference**

|                                    |           |              |                 |            |              |
|------------------------------------|-----------|--------------|-----------------|------------|--------------|
| 1 Building Depreciation            | 3         | -            | 22              | -          | -            |
| 2 Equipment Depreciation           | -         | -            | 2,567           | -          | -            |
| 3 101-104 Postage                  | 0         | -            | (625)           | -          | 1,186        |
| 4 101-202 Professional Services    | 9         | (8)          | (190)           | 20         | (3)          |
| 5 101-211 Legal Services           | (597)     | (441)        | (9,869)         | 6          | (1)          |
| 6 101-215 Clerk                    | (55)      | 2            | (658)           | 6          | (0)          |
| 7 101-223 Controller               | (1,862)   | (26)         | (28,629)        | 196        | 81           |
| 8 101-253 Treasurer                | 602       | 61           | 1,181           | 197        | (9)          |
| 9 101-259 Computer Ops             | 2,774     | -            | (35,488)        | -          | 11           |
| 10 101-265 Building & Grounds      | (612)     | -            | 218             | -          | 32           |
| 11 101-266 Human Svcs Bldg Maint   | -         | -            | -               | -          | -            |
| 12 101-303 Security                | -         | -            | (18,641)        | -          | -            |
| 13 101-865 Insurance               | 58        | (24)         | (146)           | 1          | 12           |
| 14 101-863 Sick & Vacation Fringes | (225)     | -            | (4,362)         | -          | 18           |
| <b>Totals</b>                      | <b>95</b> | <b>(438)</b> | <b>(94,621)</b> | <b>426</b> | <b>1,326</b> |
|                                    | 0.40%     | -21.58%      | -17.01%         |            | 82.41%       |

Higher share of Controller costs were General Governme

| 101-149<br>Juvenile<br>Division | 101-151 Adult<br>Probation | 101-191<br>Elections | 101-225<br>Equalization | 101-227<br>Equalization<br>Caro Assess | 101-229 PA | 101-230 PA Co-<br>Op |
|---------------------------------|----------------------------|----------------------|-------------------------|--|------------|----------------------|
| -                               | 5,513                      | -                    | 2,686                   | -                                      | 3,018      | -                    |
| 402                             | 1,473                      | -                    | 402                     | -                                      | 356        | 142                  |
| -                               | -                          | 98                   | 18                      | 8                                      | 98         | 69                   |
| 3                               | 66                         | 177                  | 379                     | 207                                    | 599        | 246                  |
| -                               | 27                         | 400                  | 1,270                   | 29                                     | 3,503      | 1,122                |
| -                               | 21                         | 30                   | 19                      | -                                      | 41         | 4                    |
| 28                              | 645                        | 1,533                | 4,424                   | 206                                    | 11,340     | 3,741                |
| 28                              | 648                        | 1,704                | 3,717                   | 2,027                                  | 5,871      | 2,408                |
| -                               | 692                        | 311                  | 14,645                  | 11                                     | 1,478      | 532                  |
| -                               | 22,046                     | 16                   | 6,041                   | 32                                     | 24,909     | -                    |
| -                               | -                          | -                    | -                       | -                                      | -          | -                    |
| -                               | 2,674                      | -                    | -                       | -                                      | -          | -                    |
| -                               | 512                        | 57                   | 883                     | 14                                     | 5,776      | 652                  |
| -                               | -                          | 9                    | 935                     | 18                                     | 2,546      | 917                  |
| 461                             | 34,317                     | 4,334                | 35,419                  | 2,552                                  | 59,535     | 9,832                |

|        | 101-151 Adult<br>Probation | 101-191<br>Elections | 101-225<br>Equalization | 101-227<br>Equalization<br>Caro Assess | 101-229 PA | 101-230 PA Co-<br>Op |
|--------|----------------------------|----------------------|-------------------------|--|------------|----------------------|
|        | 5,510                      | -                    | 2,683                   | -                                      | 2,604      | -                    |
|        | 110                        | -                    | 25                      | -                                      | 6,290      | 1,258                |
|        | -                          | 67                   | 17                      | 6                                      | 337        | 131                  |
|        | 61                         | 140                  | 397                     | 164                                    | 612        | 305                  |
|        | 73                         | 170                  | 2,267                   | 59                                     | 5,803      | 2,118                |
|        | 16                         | 21                   | 96                      | 2                                      | 230        | 82                   |
|        | 460                        | 1,007                | 7,613                   | 268                                    | 17,125     | 7,030                |
|        | 494                        | 1,138                | 3,227                   | 1,334                                  | 4,981      | 2,481                |
|        | 2,163                      | 690                  | 10,171                  | 11                                     | 1,056      | 453                  |
|        | 26,529                     | -                    | 6,429                   | 29                                     | 27,212     | -                    |
|        | -                          | -                    | -                       | -                                      | -          | -                    |
|        | 3,358                      | -                    | -                       | -                                      | -          | -                    |
|        | 562                        | 13                   | 844                     | 15                                     | 2,294      | 600                  |
|        | -                          | -                    | 1,374                   | 32                                     | 3,179      | 1,365                |
| 39,336 | 3,246                      | 35,143               | 1,919                   | 71,725                                 | 15,823     |                      |

|     |         |        |         |        |          |         |
|-----|---------|--------|---------|--------|----------|---------|
| -   | 3       | -      | 3       | -      | 414      | -       |
| 402 | 1,363   | -      | 376     | -      | (5,934)  | (1,116) |
| -   | -       | 31     | 1       | 2      | (240)    | (62)    |
| 3   | 5       | 37     | (17)    | 43     | (13)     | (59)    |
| -   | (46)    | 231    | (997)   | (30)   | (2,300)  | (997)   |
| -   | 5       | 9      | (78)    | (2)    | (189)    | (78)    |
| 28  | 185     | 526    | (3,189) | (62)   | (5,786)  | (3,289) |
| 28  | 153     | 566    | 489     | 693    | 890      | (74)    |
| -   | (1,471) | (379)  | 4,474   | 0      | 422      | 79      |
| -   | (4,482) | 16     | (388)   | 3      | (2,303)  | -       |
| -   | -       | -      | -       | -      | -        | -       |
| -   | (683)   | -      | -       | -      | -        | -       |
| -   | (50)    | 45     | 39      | (1)    | 3,482    | 53      |
| -   | -       | 9      | (438)   | (14)   | (634)    | (448)   |
| 461 | (5,019) | 1,089  | 276     | 633    | (12,190) | (5,991) |
|     | -12.76% | 33.55% | 0.79%   | 32.99% | -17.00%  | -37.86% |

ent, and they had lower incoming costs from Computer Ops

| PA-DP  | 101-236<br>Register of<br>Deeds | 101-275 Drain<br>Commission | 101-304 Sheriff | 101-306 Weigh<br>Master | 101-331 Marine | 101-333<br>Secondary<br>Roads |
|--------|---------------------------------|-----------------------------|-----------------|-------------------------|----------------|-------------------------------|
| -      | 5,987                           | 4,653                       | -               | -                       | -              | -                             |
| -      | 670                             | 402                         | -               | -                       | -              | -                             |
| -      | 57                              | 370                         | 166             | -                       | -              | -                             |
| -      | 414                             | 470                         | 1,871           | 251                     | 109            | 279                           |
| -      | 1,589                           | 1,177                       | 11,597          | 454                     | 66             | 524                           |
| -      | 24                              | 34                          | 379             | -                       | 12             | 8                             |
| -      | 6,155                           | 4,970                       | 39,476          | 1,354                   | 795            | 1,836                         |
| -      | 4,055                           | 4,604                       | 18,331          | 2,464                   | 1,070          | 2,731                         |
| 50,275 | 10,922                          | 28,659                      | 271,555         | 483                     | 35             | 183                           |
| -      | 12,211                          | 9,236                       | 185,120         | -                       | -              | -                             |
| -      | -                               | -                           | -               | -                       | -              | -                             |
| -      | -                               | -                           | -               | -                       | -              | -                             |
| -      | 1,405                           | 1,560                       | 11,155          | (203)                   | (123)          | (188)                         |
| -      | 1,357                           | 908                         | 7,133           | 306                     | 61             | 315                           |
| 50,275 | 44,846                          | 57,041                      | 546,782         | 5,110                   | 2,026          | 5,688                         |

| PA-DP  | 101-236<br>Register of<br>Deeds | 101-275 Drain<br>Commission | 101-304 Sheriff | 101-306 Weigh<br>Master | 101-331 Marine | 101-333<br>Secondary<br>Roads |
|--------|---------------------------------|-----------------------------|-----------------|-------------------------|----------------|-------------------------------|
| -      | 5,981                           | 4,648                       | -               | -                       | -              | -                             |
| -      | 17                              | 25                          | -               | -                       | -              | -                             |
| -      | 113                             | 324                         | 249             | -                       | -              | -                             |
| -      | 382                             | 492                         | 1,888           | 204                     | 83             | 228                           |
| -      | 3,236                           | 2,216                       | 21,511          | 824                     | 154            | 752                           |
| -      | 150                             | 109                         | 873             | 27                      | 15             | 30                            |
| -      | 11,753                          | 8,340                       | 60,611          | 2,419                   | 931            | 2,238                         |
| -      | 3,106                           | 4,002                       | 15,354          | 1,660                   | 672            | 1,856                         |
| 39,027 | 17,163                          | 1,803                       | 115,494         | 841                     | 47             | 806                           |
| -      | 13,732                          | 10,302                      | 215,217         | -                       | -              | -                             |
| -      | -                               | -                           | -               | -                       | -              | -                             |
| -      | -                               | -                           | -               | -                       | -              | -                             |
| -      | 1,472                           | 1,584                       | 11,906          | (42)                    | (21)           | (81)                          |
| -      | 2,215                           | 1,387                       | 10,270          | 455                     | 141            | 350                           |
| 39,027 | 59,319                          | 35,231                      | 453,371         | 6,388                   | 2,021          | 6,180                         |

|        |          |         |          |         |       |        |
|--------|----------|---------|----------|---------|-------|--------|
| -      | 7        | 5       | -        | -       | -     | -      |
| -      | 653      | 376     | -        | -       | -     | -      |
| -      | (56)     | 46      | (82)     | -       | -     | -      |
| -      | 32       | (22)    | (17)     | 47      | 27    | 51     |
| -      | (1,647)  | (1,039) | (9,914)  | (371)   | (88)  | (228)  |
| -      | (126)    | (75)    | (494)    | (27)    | (3)   | (21)   |
| -      | (5,597)  | (3,370) | (21,135) | (1,064) | (136) | (402)  |
| -      | 949      | 602     | 2,977    | 803     | 398   | 875    |
| 11,248 | (6,241)  | 26,856  | 156,061  | (358)   | (11)  | (623)  |
| -      | (1,521)  | (1,065) | (30,097) | -       | -     | -      |
| -      | -        | -       | -        | -       | -     | -      |
| -      | -        | -       | -        | -       | -     | -      |
| -      | (67)     | (24)    | (751)    | (161)   | (103) | (107)  |
| -      | (858)    | (480)   | (3,138)  | (149)   | (80)  | (35)   |
| 11,248 | (14,473) | 21,810  | 93,411   | (1,278) | 4     | (492)  |
| 28.82% | -24.40%  | 61.91%  | 20.60%   | -20.01% | 0.21% | -7.96% |

| 101-346<br>Narcotics | 101-352 Comm<br>Correct Svcs | 101-400<br>Planning | 101-426<br>Emergency<br>Services | 101-430 Animal<br>Shelter | 101-441<br>Building Code | 101-442 Dept of<br>Public Works |
|----------------------|------------------------------|---------------------|----------------------------------|---------------------------|--------------------------|---------------------------------|
| -                    | -                            | -                   | -                                | -                         | 7,934                    | -                               |
| -                    | -                            | 134                 | -                                | -                         | 134                      | -                               |
| -                    | -                            | 4                   | -                                | -                         | -                        | -                               |
| 126                  | 171                          | 105                 | 438                              | -                         | 23                       | 22                              |
| 75                   | 265                          | 17                  | 522                              | -                         | 1,746                    | 8                               |
| -                    | -                            | 19                  | 14                               | -                         | 1                        | 2                               |
| 411                  | 1,144                        | 736                 | 3,303                            | -                         | 196                      | 114                             |
| 1,239                | 1,675                        | 1,028               | 4,294                            | -                         | 225                      | 211                             |
| 64                   | 177                          | 12                  | 483                              | -                         | -                        | 7                               |
| -                    | -                            | -                   | -                                | -                         | 16,486                   | -                               |
| -                    | -                            | -                   | -                                | -                         | -                        | -                               |
| -                    | -                            | -                   | -                                | -                         | -                        | -                               |
| 71                   | 203                          | 14                  | 154                              | -                         | 228                      | 8                               |
| 110                  | 306                          | 21                  | 306                              | -                         | -                        | 12                              |
| 2,096                | 3,941                        | 2,091               | 9,514                            | -                         | 26,974                   | 384                             |

| 101-346<br>Narcotics | 101-352 Comm<br>Correct Svcs | 101-400<br>Planning | 101-426<br>Emergency<br>Services | 101-430 Animal<br>Shelter | 101-441<br>Building Code | 101-442 Dept of<br>Public Works |
|----------------------|------------------------------|---------------------|----------------------------------|---------------------------|--------------------------|---------------------------------|
| -                    | -                            | -                   | -                                | -                         | 7,733                    | -                               |
| -                    | -                            | -                   | -                                | -                         | -                        | -                               |
| -                    | -                            | 8                   | -                                | -                         | -                        | -                               |
| 112                  | 200                          | 153                 | 376                              | -                         | 17                       | 34                              |
| 156                  | 713                          | 39                  | 943                              | -                         | 4,225                    | 9                               |
| 10                   | 27                           | 20                  | 36                               | -                         | -                        | 5                               |
| 847                  | 2,401                        | 686                 | 3,834                            | -                         | 130                      | 156                             |
| 914                  | 1,623                        | 1,241               | 3,060                            | -                         | 140                      | 280                             |
| 56                   | 841                          | 690                 | 841                              | -                         | -                        | -                               |
| -                    | -                            | -                   | -                                | 31,812                    | 17,481                   | -                               |
| -                    | -                            | -                   | -                                | -                         | -                        | -                               |
| -                    | -                            | -                   | -                                | -                         | -                        | -                               |
| 66                   | 200                          | 3                   | 179                              | -                         | 316                      | 1                               |
| 168                  | 455                          | -                   | 455                              | -                         | -                        | -                               |
| 2,330                | 6,460                        | 2,839               | 9,724                            | 31,812                    | 30,041                   | 485                             |

|         |         |         |        |          |         |         |
|---------|---------|---------|--------|----------|---------|---------|
| -       | -       | -       | -      | -        | 201     | -       |
| -       | -       | 134     | -      | -        | 134     | -       |
| -       | -       | (4)     | -      | -        | -       | -       |
| 14      | (29)    | (48)    | 62     | -        | 6       | (13)    |
| (81)    | (449)   | (22)    | (421)  | -        | (2,479) | (1)     |
| (10)    | (27)    | (1)     | (23)   | -        | 1       | (3)     |
| (436)   | (1,257) | 50      | (531)  | -        | 66      | (42)    |
| 325     | 52      | (213)   | 1,235  | -        | 85      | (69)    |
| 8       | (663)   | (677)   | (358)  | -        | -       | 7       |
| -       | -       | -       | -      | (31,812) | (994)   | -       |
| -       | -       | -       | -      | -        | -       | -       |
| -       | -       | -       | -      | -        | -       | -       |
| 4       | 3       | 11      | (25)   | -        | (88)    | 7       |
| (58)    | (149)   | 21      | (149)  | -        | -       | 12      |
| (234)   | (2,519) | (748)   | (210)  | (31,812) | (3,067) | (101)   |
| -10.06% | -38.99% | -26.35% | -2.16% | -100.00% | -10.21% | -20.88% |

Now allocated to Special Revenue Fund



| 101-445 Drain at Large | 101-631 Substance Abuse | 101-648 Medical Examiner | 101-670 DHHS Board | 101-681 Vets Burial | 101-722 Airport Zoning | 101-723 Airport Zone Brd of Appeals |
|------------------------|-------------------------|--------------------------|--------------------|---------------------|------------------------|-------------------------------------|
| -                      | -                       | -                        | -                  | -                   | -                      | -                                   |
| -                      | -                       | -                        | -                  | -                   | -                      | -                                   |
| 1                      | 4                       | 6                        | 37                 | -                   | -                      | 39                                  |
| 1,482                  | 215                     | 300                      | 44                 | -                   | -                      | 9                                   |
| -                      | 1                       | 2                        | 12                 | -                   | -                      | 7                                   |
| -                      | 42                      | 56                       | 364                | -                   | -                      | 254                                 |
| 14                     | 42                      | 56                       | 366                | -                   | -                      | 380                                 |
| -                      | -                       | -                        | -                  | -                   | -                      | 7                                   |
| -                      | -                       | -                        | -                  | -                   | -                      | -                                   |
| -                      | -                       | -                        | -                  | -                   | -                      | -                                   |
| 193                    | 28                      | 39                       | 6                  | -                   | -                      | 8                                   |
| -                      | -                       | -                        | -                  | -                   | -                      | 12                                  |
| 1,690                  | 333                     | 459                      | 830                | -                   | -                      | 717                                 |

| 101-445 Drain at Large | 101-631 Substance Abuse | 101-648 Medical Examiner | 101-670 DHHS Board | 101-681 Vets Burial | 101-722 Airport Zoning | 101-723 Airport Zone Brd of Appeals |
|------------------------|-------------------------|--------------------------|--------------------|---------------------|------------------------|-------------------------------------|
| -                      | -                       | -                        | -                  | -                   | -                      | -                                   |
| -                      | -                       | -                        | -                  | -                   | -                      | -                                   |
| 1                      | 3                       | 92                       | 28                 | -                   | 11                     | 45                                  |
| 3,153                  | 376                     | 860                      | 62                 | -                   | 48                     | 17                                  |
| -                      | 1                       | 27                       | 7                  | -                   | 1                      | 9                                   |
| 9                      | 26                      | 1,765                    | 208                | -                   | 17                     | 269                                 |
| 9                      | 28                      | 746                      | 224                | -                   | 93                     | 364                                 |
| -                      | -                       | 101                      | -                  | -                   | -                      | -                                   |
| -                      | -                       | -                        | -                  | -                   | -                      | -                                   |
| -                      | -                       | -                        | -                  | -                   | -                      | -                                   |
| 236                    | 28                      | 163                      | 5                  | -                   | 4                      | 1                                   |
| -                      | -                       | 305                      | -                  | -                   | -                      | -                                   |
| 3,408                  | 463                     | 4,058                    | 533                | -                   | 175                    | 706                                 |

|         |         |         |        |   |          |       |
|---------|---------|---------|--------|---|----------|-------|
| -       | -       | -       | -      | - | -        | -     |
| -       | -       | -       | -      | - | -        | -     |
| 0       | 1       | (86)    | 10     | - | (11)     | (6)   |
| (1,672) | (161)   | (561)   | (17)   | - | (48)     | (8)   |
| -       | 0       | (25)    | 5      | - | (1)      | (2)   |
| (9)     | 16      | (1,708) | 156    | - | (17)     | (15)  |
| 5       | 14      | (690)   | 142    | - | (93)     | 16    |
| -       | -       | (101)   | -      | - | -        | 7     |
| -       | -       | -       | -      | - | -        | -     |
| -       | -       | -       | -      | - | -        | -     |
| (42)    | (0)     | (124)   | 1      | - | (4)      | 7     |
| -       | -       | (305)   | -      | - | -        | 12    |
| (1,718) | (129)   | (3,600) | 297    | - | (175)    | 11    |
| -50.40% | -27.97% | -88.70% | 55.67% | - | -100.00% | 1.58% |

| 101-728 EDC | 101-965<br>Operating<br>Transfers | 201 Road | 207-303 Road<br>Patrol | 207-330 Alcohol<br>Enforcement | 208 Parks | 213 Arbela<br>Police |
|-------------|-----------------------------------|----------|------------------------|--------------------------------|-----------|----------------------|
| -           | -                                 | -        | -                      | -                              | -         | -                    |
| -           | -                                 | -        | -                      | -                              | -         | -                    |
| -           | -                                 | -        | 230                    | -                              | 0         | -                    |
| 4           | 78                                | 188      | 1,310                  | 16                             | 211       | 186                  |
| 320         | 1,151                             | -        | 10,957                 | -                              | 385       | 506                  |
| 1           | 2                                 | -        | 275                    | -                              | 44        | 2                    |
| 42          | 729                               | 168      | 34,819                 | -                              | 1,518     | 2,386                |
| 42          | 760                               | 2,162    | 9,961                  | 25                             | 2,203     | 1,006                |
| -           | -                                 | -        | 7,298                  | -                              | 14        | 305                  |
| -           | -                                 | -        | -                      | -                              | 15,192    | -                    |
| -           | -                                 | -        | -                      | -                              | -         | -                    |
| -           | -                                 | -        | -                      | -                              | -         | -                    |
| 42          | 150                               | -        | (4,435)                | -                              | 79        | 8                    |
| -           | -                                 | -        | (15,450)               | -                              | 24        | (337)                |
| 451         | 2,870                             | 2,518    | 44,965                 | 41                             | 19,671    | 4,063                |

| 101-728 EDC | 101-965<br>Operating<br>Transfers | 201 Road | 207-303 Road<br>Patrol | 207-330 Alcohol<br>Enforcement | 208 Parks | 213 Arbela<br>Police |
|-------------|-----------------------------------|----------|------------------------|--------------------------------|-----------|----------------------|
| -           | -                                 | -        | -                      | -                              | -         | -                    |
| -           | -                                 | -        | -                      | -                              | -         | -                    |
| -           | -                                 | -        | 212                    | -                              | -         | -                    |
| 3           | 61                                | 172      | 1,334                  | 25                             | 201       | 231                  |
| 593         | 2,136                             | -        | 19,547                 | -                              | 207       | 792                  |
| 1           | 1                                 | -        | 875                    | -                              | 68        | 28                   |
| 26          | 460                               | 1,702    | 60,080                 | -                              | 2,119     | 2,900                |
| 28          | 494                               | 1,795    | 9,275                  | 14                             | 2,024     | 1,652                |
| 2,887       | -                                 | -        | 25,308                 | -                              | -         | 1,231                |
| -           | -                                 | -        | 6,032                  | -                              | 35,194    | -                    |
| -           | -                                 | -        | -                      | -                              | -         | -                    |
| -           | -                                 | -        | -                      | -                              | -         | -                    |
| 44          | 160                               | -        | 135                    | -                              | 31        | (7)                  |
| -           | -                                 | -        | (6,386)                | -                              | -         | 450                  |
| 3,583       | 3,312                             | 3,669    | 116,413                | 39                             | 39,844    | 7,277                |

|         |         |         |          |       |          |         |
|---------|---------|---------|----------|-------|----------|---------|
| -       | -       | -       | -        | -     | -        | -       |
| -       | -       | -       | -        | -     | -        | -       |
| -       | -       | -       | 19       | -     | 0        | -       |
| 1       | 17      | 16      | (24)     | (9)   | 10       | (44)    |
| (273)   | (985)   | -       | (8,590)  | -     | 178      | (286)   |
| 0       | 1       | -       | (600)    | -     | (24)     | (26)    |
| 16      | 269     | (1,534) | (25,261) | -     | (601)    | (514)   |
| 14      | 266     | 367     | 685      | 11    | 179      | (646)   |
| (2,887) | -       | -       | (18,010) | -     | 14       | (926)   |
| -       | -       | -       | (6,032)  | -     | (20,003) | -       |
| -       | -       | -       | -        | -     | -        | -       |
| -       | -       | -       | -        | -     | -        | -       |
| (3)     | (9)     | -       | (4,571)  | -     | 47       | 15      |
| -       | -       | -       | (9,064)  | -     | 24       | (788)   |
| (3,132) | (442)   | (1,151) | (71,448) | 1     | (20,174) | (3,215) |
| -87.41% | -13.36% | -31.37% | -61.37%  | 3.04% | -50.63%  | -44.17% |

Difference in how # of computers reported - does not separate Road Patrol

| 214 Primary Road Imp | 215 FOC | FOC/DP | 216 Family Counsel | 218 Dispatch/911 | 221 Health Dept | 224 Regional DWI Court Grant |
|----------------------|---------|--------|--------------------|------------------|-----------------|------------------------------|
| -                    | 7,727   | -      | -                  | -                | -               | -                            |
| -                    | 1,473   | -      | -                  | -                | -               | 268                          |
| -                    | -       | -      | -                  | -                | -               | -                            |
| 74                   | 1,233   | -      | 226                | 1,150            | 500             | 398                          |
| 6,964                | 4,214   | -      | 8                  | 1,051            | -               | 888                          |
| 5                    | 59      | -      | 5                  | 101              | -               | 55                           |
| 154                  | 15,914  | -      | 140                | 17,652           | 981             | 4,976                        |
| 998                  | 16,005  | -      | 3,401              | 12,896           | 7,109           | 2,711                        |
| -                    | 2,190   | 62,521 | -                  | 10,981           | -               | 5,738                        |
| -                    | 24,015  | -      | -                  | 20,423           | -               | -                            |
| -                    | -       | -      | -                  | -                | -               | -                            |
| -                    | 15,681  | -      | -                  | -                | -               | -                            |
| 908                  | 4,315   | -      | 1                  | 2,767            | 4,938           | 463                          |
| -                    | 3,771   | -      | -                  | (3,895)          | -               | 630                          |
| 9,103                | 96,596  | 62,521 | 3,781              | 63,124           | 13,528          | 16,125                       |

| 214 Primary Road Imp | 215 FOC | FOC/DP | 216 Family Counsel | 218 Dispatch/911 | 221 Health Dept | 224 Regional DWI Court Grant |
|----------------------|---------|--------|--------------------|------------------|-----------------|------------------------------|
| -                    | 7,722   | -      | -                  | -                | -               | -                            |
| -                    | 127     | -      | -                  | -                | -               | 25                           |
| -                    | -       | -      | -                  | -                | -               | -                            |
| 61                   | 1,154   | -      | 227                | 1,244            | 388             | 494                          |
| 11,611               | 8,913   | -      | 17                 | 2,617            | -               | 1,684                        |
| 7                    | 435     | -      | 7                  | 520              | -               | 154                          |
| 617                  | 33,334  | -      | 243                | 37,322           | 1,841           | 8,332                        |
| 758                  | 12,529  | -      | 3,161              | 11,929           | 4,992           | 3,740                        |
| -                    | 1,835   | 72,509 | -                  | 21,745           | -               | 6,277                        |
| -                    | 23,199  | -      | -                  | 27,517           | -               | -                            |
| -                    | -       | -      | -                  | -                | -               | -                            |
| -                    | 19,689  | -      | -                  | -                | -               | -                            |
| 868                  | 4,215   | -      | 1                  | 2,379            | 5,407           | 392                          |
| -                    | 5,526   | -      | -                  | (6,341)          | -               | 823                          |
| 13,921               | 118,679 | 72,509 | 3,656              | 98,930           | 12,627          | 21,922                       |

|         |          |         |       |          |       |         |
|---------|----------|---------|-------|----------|-------|---------|
| -       | 5        | -       | -     | -        | -     | -       |
| -       | 1,346    | -       | -     | -        | -     | 242     |
| -       | -        | -       | -     | -        | -     | -       |
| 13      | 78       | -       | (1)   | (94)     | 113   | (96)    |
| (4,647) | (4,699)  | -       | (8)   | (1,566)  | -     | (797)   |
| (2)     | (376)    | -       | (3)   | (419)    | -     | (99)    |
| (462)   | (17,420) | -       | (103) | (19,670) | (860) | (3,357) |
| 240     | 3,476    | -       | 240   | 967      | 2,117 | (1,030) |
| -       | 354      | (9,988) | -     | (10,764) | -     | (539)   |
| -       | 816      | -       | -     | (7,094)  | -     | -       |
| -       | -        | -       | -     | -        | -     | -       |
| -       | (4,008)  | -       | -     | -        | -     | -       |
| 40      | 100      | -       | (0)   | 388      | (469) | 71      |
| -       | (1,755)  | -       | -     | 2,446    | -     | (194)   |
| (4,819) | (22,083) | (9,988) | 125   | (35,806) | 901   | (5,797) |
| -34.61% | -18.61%  | -13.78% | 3.42% | -36.19%  | 7.13% | -26.44% |

from Sheriff

| 225 Vassar<br>Police | 230 Recycling | 232 Millington<br>Police | 233 Mental<br>Health Court | 236 Victims<br>Services | 239 Animal<br>Shelter | 240 Mosquito<br>Control |
|----------------------|---------------|--------------------------|----------------------------|-------------------------|-----------------------|-------------------------|
| -                    | -             | -                        | -                          | -                       | -                     | -                       |
| -                    | -             | -                        | 134                        | -                       | -                     | 402                     |
| -                    | 9             | -                        | -                          | 39                      | 1,172                 | -                       |
| 217                  | 812           | 208                      | 207                        | 213                     | 1,347                 | 784                     |
| 445                  | 1,775         | 912                      | 174                        | 432                     | 1,351                 | 4,459                   |
| 11                   | 116           | 6                        | 11                         | 16                      | 162                   | 153                     |
| 2,068                | 10,327        | 3,074                    | 1,541                      | 2,294                   | 11,050                | 22,574                  |
| 1,430                | 8,098         | 1,114                    | 1,447                      | 1,546                   | 14,517                | 5,920                   |
| 220                  | 2,935         | 405                      | 83                         | 483                     | 3,163                 | 12,054                  |
| -                    | 54,461        | -                        | -                          | -                       | 28,958                | 9,961                   |
| -                    | -             | -                        | -                          | -                       | -                     | -                       |
| -                    | -             | -                        | -                          | -                       | -                     | -                       |
| (81)                 | 883           | 156                      | 102                        | 225                     | 546                   | 1,088                   |
| (914)                | (289)         | (1,132)                  | 144                        | 306                     | 438                   | (2,615)                 |
| 3,396                | 79,127        | 4,741                    | 3,843                      | 5,553                   | 62,704                | 54,778                  |

| 225 Vassar<br>Police | 230 Recycling | 232 Millington<br>Police | 233 Mental<br>Health Court | 236 Victims<br>Services | 239 Animal<br>Shelter | 240 Mosquito<br>Control |
|----------------------|---------------|--------------------------|----------------------------|-------------------------|-----------------------|-------------------------|
| -                    | -             | -                        | -                          | -                       | -                     | -                       |
| -                    | -             | -                        | -                          | -                       | -                     | -                       |
| -                    | 10            | -                        | -                          | -                       | 1,041                 | -                       |
| 292                  | 988           | 267                      | 271                        | 275                     | 1,470                 | 812                     |
| 801                  | 3,952         | 1,694                    | 420                        | 1,010                   | 2,761                 | 9,124                   |
| 46                   | 349           | 59                       | 32                         | 67                      | 390                   | 609                     |
| 3,470                | 19,737        | 5,171                    | 2,565                      | 4,941                   | 19,487                | 41,193                  |
| 2,381                | 8,896         | 1,881                    | 2,203                      | 2,196                   | 13,695                | 5,986                   |
| 154                  | 4,328         | 287                      | 77                         | 204                     | 40,374                | 18,281                  |
| -                    | 26,225        | -                        | -                          | -                       | -                     | 10,338                  |
| -                    | -             | -                        | -                          | -                       | -                     | -                       |
| -                    | -             | -                        | -                          | -                       | -                     | -                       |
| (2)                  | 943           | (17)                     | 106                        | 274                     | 610                   | 1,951                   |
| 464                  | 1,539         | 233                      | 232                        | 614                     | 1,596                 | 5,185                   |
| 7,608                | 66,968        | 9,574                    | 5,905                      | 9,579                   | 81,425                | 93,478                  |

|         |         |         |         |         |          |          |
|---------|---------|---------|---------|---------|----------|----------|
| -       | -       | -       | -       | -       | -        | -        |
| -       | -       | -       | 134     | -       | -        | 402      |
| -       | (1)     | -       | -       | 39      | 132      | -        |
| (75)    | (177)   | (59)    | (64)    | (62)    | (123)    | (28)     |
| (357)   | (2,177) | (783)   | (245)   | (578)   | (1,409)  | (4,664)  |
| (35)    | (233)   | (53)    | (21)    | (51)    | (228)    | (456)    |
| (1,403) | (9,409) | (2,098) | (1,023) | (2,647) | (8,437)  | (18,619) |
| (951)   | (798)   | (767)   | (756)   | (649)   | 822      | (66)     |
| 66      | (1,393) | 118     | 6       | 279     | (37,211) | (6,227)  |
| -       | 28,236  | -       | -       | -       | 28,958   | (377)    |
| -       | -       | -       | -       | -       | -        | -        |
| -       | -       | -       | -       | -       | -        | -        |
| (79)    | (60)    | 173     | (4)     | (49)    | (64)     | (863)    |
| (1,378) | (1,828) | (1,365) | (88)    | (308)   | (1,159)  | (7,800)  |
| (4,212) | 12,159  | (4,834) | (2,062) | (4,026) | (18,720) | (38,700) |
| -55.36% | 18.16%  | -50.49% | -34.92% | -42.03% | -22.99%  | -41.40%  |

| 244 Equip/Cap Improvements | 246 Co Veteran Svc Grant | 250 CDBG Housing | 251 Principal Residence Exc | 252 State Survey | 255 Crime Victim | 256 ROD Automation |
|----------------------------|--------------------------|------------------|-----------------------------|------------------|------------------|--------------------|
| -                          | -                        | -                | -                           | -                | -                | -                  |
| -                          | 134                      | -                | -                           | -                | -                | -                  |
| -                          | -                        | -                | -                           | -                | 29               | -                  |
| 215                        | 12                       | 3                | 71                          | 29               | 204              | 319                |
| 1,182                      | 250                      | -                | 69                          | 259              | 428              | 344                |
| 48                         | 5                        | -                | 9                           | 6                | 10               | 7                  |
| 2,327                      | 154                      | -                | 322                         | 251              | 2,111            | 224                |
| 1,929                      | 91                       | 50               | 906                         | 308              | 1,513            | 4,781              |
| -                          | -                        | -                | -                           | 9                | 483              | -                  |
| -                          | -                        | -                | -                           | -                | -                | -                  |
| -                          | -                        | -                | -                           | -                | -                | -                  |
| -                          | -                        | -                | -                           | -                | -                | -                  |
| 154                        | 33                       | -                | 9                           | 42               | 224              | 45                 |
| -                          | -                        | -                | -                           | 15               | 306              | -                  |
| 5,856                      | 680                      | 53               | 1,387                       | 918              | 5,308            | 5,720              |

| 244 Equip/Cap Improvements | 246 Co Veteran Svc Grant | 250 CDBG Housing | 251 Principal Residence Exc | 252 State Survey | 255 Crime Victim | 256 ROD Automation |
|----------------------------|--------------------------|------------------|-----------------------------|------------------|------------------|--------------------|
| -                          | -                        | -                | -                           | -                | -                | -                  |
| -                          | -                        | -                | -                           | -                | -                | -                  |
| -                          | -                        | -                | -                           | -                | 23               | -                  |
| 126                        | 17                       | 7                | 95                          | 32               | 277              | 321                |
| 3,225                      | -                        | 69               | 481                         | 493              | 808              | 434                |
| 49                         | 5                        | 1                | 16                          | 8                | 56               | 12                 |
| 1,919                      | 165                      | 35               | 651                         | 365              | 4,268            | 434                |
| 1,094                      | 129                      | 86               | 1,080                       | 350              | 2,231            | 4,463              |
| -                          | -                        | -                | -                           | -                | 151              | -                  |
| -                          | -                        | -                | -                           | -                | -                | -                  |
| -                          | -                        | -                | -                           | -                | -                | -                  |
| -                          | -                        | -                | -                           | -                | -                | -                  |
| 241                        | -                        | 5                | 36                          | 37               | 207              | 32                 |
| -                          | -                        | -                | -                           | -                | 455              | -                  |
| 6,654                      | 315                      | 203              | 2,360                       | 1,285            | 8,476            | 5,697              |

|         |         |         |         |         |         |       |
|---------|---------|---------|---------|---------|---------|-------|
| -       | -       | -       | -       | -       | -       | -     |
| -       | 134     | -       | -       | -       | -       | -     |
| -       | -       | -       | -       | -       | 6       | -     |
| 90      | (5)     | (3)     | (24)    | (3)     | (73)    | (2)   |
| (2,042) | 250     | (69)    | (412)   | (234)   | (380)   | (90)  |
| (1)     | (0)     | (1)     | (8)     | (2)     | (47)    | (5)   |
| 408     | (11)    | (35)    | (329)   | (113)   | (2,157) | (210) |
| 835     | (37)    | (36)    | (174)   | (43)    | (718)   | 318   |
| -       | -       | -       | -       | 9       | 332     | -     |
| -       | -       | -       | -       | -       | -       | -     |
| -       | -       | -       | -       | -       | -       | -     |
| -       | -       | -       | -       | -       | -       | -     |
| (87)    | 33      | (5)     | (27)    | 5       | 17      | 12    |
| -       | -       | -       | -       | 15      | (149)   | -     |
| (798)   | 364     | (149)   | (973)   | (366)   | (3,168) | 23    |
| -11.99% | 115.47% | -73.77% | -41.24% | -28.52% | -37.37% | 0.41% |

| 257 HDC STOP Grant | 258 GIS | 260 Indigent Defense Fund (MIDC) | 261 Homeland Security | 263 Concealed Pistol Licensing | 264 Community Corrections | 265 Local Correction Officer |
|--------------------|---------|----------------------------------|-----------------------|--------------------------------|---------------------------|------------------------------|
| -                  | -       | 461                              | -                     | -                              | -                         | -                            |
| -                  | 134     | 268                              | -                     | -                              | -                         | -                            |
| -                  | 1       | -                                | -                     | 70                             | -                         | -                            |
| 17                 | 230     | 554                              | 52                    | 339                            | -                         | 88                           |
| -                  | 330     | 4,822                            | 143                   | 67                             | -                         | 36                           |
| -                  | 1       | 145                              | 4                     | 15                             | -                         | 10                           |
| 42                 | 1,551   | 8,056                            | 308                   | 1,149                          | -                         | 715                          |
| 141                | 2,029   | 4,049                            | 624                   | 4,531                          | -                         | 931                          |
| -                  | 483     | 3,853                            | -                     | -                              | -                         | -                            |
| -                  | -       | 1,433                            | -                     | -                              | -                         | -                            |
| -                  | -       | -                                | -                     | -                              | -                         | -                            |
| -                  | -       | 936                              | -                     | -                              | -                         | -                            |
| -                  | 212     | 1,148                            | 19                    | 9                              | -                         | 5                            |
| -                  | 306     | 819                              | -                     | -                              | -                         | -                            |
| 201                | 5,277   | 26,545                           | 1,150                 | 6,181                          | -                         | 1,785                        |

| 257 HDC STOP Grant | 258 GIS | 260 Indigent Defense Fund (MIDC) | 261 Homeland Security | 263 Concealed Pistol Licensing | 264 Community Corrections | 265 Local Correction Officer |
|--------------------|---------|----------------------------------|-----------------------|--------------------------------|---------------------------|------------------------------|
| -                  | -       | 461                              | -                     | -                              | -                         | -                            |
| -                  | -       | 17                               | -                     | -                              | -                         | -                            |
| -                  | -       | -                                | -                     | -                              | -                         | -                            |
| 118                | 321     | 700                              | 60                    | 338                            | 3                         | 136                          |
| 431                | 811     | 7,354                            | 441                   | 107                            | -                         | 109                          |
| 24                 | 32      | 288                              | 10                    | 44                             | -                         | 49                           |
| 2,076              | 3,426   | 11,322                           | 695                   | 2,154                          | 52                        | 1,928                        |
| 1,058              | 3,082   | 3,912                            | 651                   | 4,248                          | 43                        | 1,044                        |
| 125                | 9,249   | 16,705                           | -                     | -                              | -                         | -                            |
| -                  | -       | 1,385                            | -                     | -                              | -                         | -                            |
| -                  | -       | -                                | -                     | -                              | -                         | -                            |
| -                  | -       | 1,175                            | -                     | -                              | -                         | -                            |
| 154                | 208     | 800                              | 33                    | 8                              | -                         | 8                            |
| 378                | 455     | 555                              | -                     | -                              | -                         | -                            |
| 4,365              | 17,585  | 44,674                           | 1,889                 | 6,899                          | 98                        | 3,274                        |

|         |          |          |         |         |          |         |
|---------|----------|----------|---------|---------|----------|---------|
| -       | -        | 0        | -       | -       | -        | -       |
| -       | 134      | 251      | -       | -       | -        | -       |
| -       | 1        | -        | -       | 70      | -        | -       |
| (100)   | (91)     | (146)    | (7)     | 1       | (3)      | (48)    |
| (431)   | (480)    | (2,532)  | (298)   | (39)    | -        | (73)    |
| (24)    | (31)     | (143)    | (5)     | (29)    | -        | (39)    |
| (2,034) | (1,875)  | (3,266)  | (386)   | (1,004) | (52)     | (1,213) |
| (917)   | (1,054)  | 137      | (27)    | 283     | (43)     | (113)   |
| (125)   | (8,766)  | (12,852) | -       | -       | -        | -       |
| -       | -        | 49       | -       | -       | -        | -       |
| -       | -        | -        | -       | -       | -        | -       |
| -       | -        | (239)    | -       | -       | -        | -       |
| (154)   | 4        | 348      | (14)    | 1       | -        | (3)     |
| (378)   | (149)    | 264      | -       | -       | -        | -       |
| (4,164) | (12,308) | (18,129) | (739)   | (718)   | (98)     | (1,489) |
| -95.40% | -69.99%  | -40.58%  | -39.11% | -10.41% | -100.00% | -45.48% |

GL reported all costs moved to 101-229; no Audited expenditures

| 266 Forfeiture Sheriff/PA | 269 Law Library | 273 Coronavirus Emerg'y Supply | 278 Drug Enforcement Grant | 279 Voted MSU | 282 CARES Act | 284 Sheriff CESF Grant |
|---------------------------|-----------------|--------------------------------|----------------------------|---------------|---------------|------------------------|
| -                         | -               | -                              | -                          | 3,857         | -             | -                      |
| -                         | -               | -                              | -                          | -             | -             | -                      |
| -                         | -               | -                              | -                          | -             | -             | -                      |
| 18                        | 4               | 50                             | -                          | 91            | 31            | 9                      |
| 17                        | 1               | 283                            | -                          | 610           | 1,895         | -                      |
| 0                         | -               | 8                              | -                          | 6             | 4             | 1                      |
| 213                       | 42              | 743                            | -                          | 392           | 196           | 84                     |
| 133                       | 42              | 324                            | -                          | 1,156         | 366           | 83                     |
| 23                        | -               | -                              | -                          | -             | -             | -                      |
| -                         | -               | -                              | -                          | 17,891        | -             | -                      |
| -                         | -               | -                              | -                          | -             | -             | -                      |
| -                         | -               | -                              | -                          | -             | -             | -                      |
| 24                        | 0               | 37                             | -                          | 587           | 247           | -                      |
| 40                        | -               | -                              | -                          | -             | -             | -                      |
| 469                       | 89              | 1,445                          | -                          | 24,590        | 2,739         | 177                    |

| 266 Forfeiture Sheriff/PA | 269 Law Library | 278 Drug Enforcement Grant | 279 Voted MSU |
|---------------------------|-----------------|----------------------------|---------------|
| -                         | -               | -                          | 3,855         |
| -                         | -               | -                          | -             |
| -                         | -               | -                          | -             |
| 48                        | 1               | -                          | 82            |
| 506                       | -               | -                          | 1,140         |
| 18                        | -               | -                          | 11            |
| 1,208                     | -               | -                          | 1,025         |
| 293                       | 14              | -                          | 937           |
| 71                        | -               | -                          | -             |
| -                         | -               | -                          | 19,182        |
| -                         | -               | -                          | -             |
| -                         | -               | -                          | -             |
| 107                       | -               | -                          | 666           |
| 214                       | -               | -                          | -             |
| 2,464                     | 15              | -                          | 26,898        |

|         |         |       |   |         |       |     |
|---------|---------|-------|---|---------|-------|-----|
| -       | -       | -     | - | 2       | -     | -   |
| -       | -       | -     | - | -       | -     | -   |
| -       | -       | -     | - | -       | -     | -   |
| (29)    | 3       | 50    | - | 8       | 31    | 9   |
| (489)   | 1       | 283   | - | (530)   | 1,895 | -   |
| (17)    | -       | 8     | - | (5)     | 4     | 1   |
| (995)   | 42      | 743   | - | (632)   | 196   | 84  |
| (160)   | 27      | 324   | - | 219     | 366   | 83  |
| (48)    | -       | -     | - | -       | -     | -   |
| -       | -       | -     | - | (1,291) | -     | -   |
| -       | -       | -     | - | -       | -     | -   |
| -       | -       | -     | - | -       | -     | -   |
| (83)    | 0       | 37    | - | (79)    | 247   | -   |
| (174)   | -       | -     | - | -       | -     | -   |
| (1,995) | 74      | 1,445 | - | (2,308) | 2,739 | 177 |
| -80.98% | 481.18% |       |   | -8.58%  |       |     |

| 285 MI Justice Train | 288 CC - Human Services | 290 DHS | 291 MCF | 292 Child Care | 293 Soldiers Relief | 295 Voted Veterans |
|----------------------|-------------------------|---------|---------|----------------|---------------------|--------------------|
| -                    | -                       | -       | -       | 3,463          | -                   | -                  |
| -                    | -                       | -       | -       | 536            | -                   | -                  |
| -                    | -                       | -       | -       | -              | -                   | -                  |
| 4                    | 128                     | -       | 208     | 559            | 61                  | 182                |
| 15                   | 55                      | -       | -       | 2,336          | 112                 | 1,029              |
| 0                    | 11                      | -       | -       | 37             | 15                  | 39                 |
| 14                   | 322                     | -       | 603     | 7,761          | 449                 | 1,458              |
| 58                   | 1,779                   | -       | 2,411   | 4,955          | 665                 | 1,921              |
| -                    | -                       | -       | -       | 71,408         | -                   | -                  |
| -                    | -                       | 46,435  | -       | 10,762         | -                   | -                  |
| -                    | -                       | -       | -       | -              | -                   | -                  |
| -                    | -                       | -       | -       | 7,027          | -                   | -                  |
| 2                    | 7                       | -       | -       | 1,432          | 15                  | 134                |
| -                    | -                       | -       | -       | (1,484)        | -                   | -                  |
| 94                   | 2,303                   | 46,435  | 3,221   | 108,793        | 1,316               | 4,762              |

| 285 MI Justice Train | 288 CC - Human Services | 290 DHS | 291 MCF | 292 Child Care | 293 Soldiers Relief | 295 Voted Veterans |
|----------------------|-------------------------|---------|---------|----------------|---------------------|--------------------|
| -                    | -                       | -       | -       | 3,461          | -                   | -                  |
| -                    | -                       | -       | -       | 42             | -                   | -                  |
| -                    | -                       | -       | -       | -              | -                   | -                  |
| 4                    | 213                     | -       | 192     | 898            | 62                  | 149                |
| 29                   | 633                     | -       | -       | 7,538          | 92                  | 2,162              |
| 1                    | 57                      | -       | -       | 231            | 30                  | 45                 |
| 17                   | 2,145                   | -       | 2,180   | 18,250         | 938                 | 2,093              |
| 50                   | 2,196                   | -       | 2,074   | 8,038          | 615                 | 1,380              |
| -                    | -                       | -       | -       | 73,029         | -                   | -                  |
| -                    | -                       | 45,532  | -       | 10,396         | -                   | -                  |
| -                    | -                       | -       | -       | -              | -                   | -                  |
| -                    | -                       | -       | -       | 8,823          | -                   | -                  |
| 2                    | 47                      | -       | -       | 2,375          | 7                   | 162                |
| -                    | -                       | -       | -       | 142            | -                   | -                  |
| 103                  | 5,292                   | 45,532  | 4,446   | 133,222        | 1,743               | 5,991              |

|        |         |       |         |          |         |         |
|--------|---------|-------|---------|----------|---------|---------|
| -      | -       | -     | -       | 2        | -       | -       |
| -      | -       | -     | -       | 493      | -       | -       |
| -      | -       | -     | -       | -        | -       | -       |
| 0      | (85)    | -     | 16      | (338)    | (2)     | 32      |
| (15)   | (578)   | -     | -       | (5,202)  | 21      | (1,133) |
| (0)    | (47)    | -     | -       | (193)    | (15)    | (6)     |
| (3)    | (1,823) | -     | (1,577) | (10,489) | (489)   | (635)   |
| 8      | (416)   | -     | 337     | (3,083)  | 50      | 540     |
| -      | -       | -     | -       | (1,620)  | -       | -       |
| -      | -       | 902   | -       | 366      | -       | -       |
| -      | -       | -     | -       | -        | -       | -       |
| -      | -       | -     | -       | (1,796)  | -       | -       |
| (0)    | (40)    | -     | -       | (942)    | 8       | (27)    |
| -      | -       | -     | -       | (1,626)  | -       | -       |
| (10)   | (2,989) | 902   | (1,224) | (24,429) | (427)   | (1,230) |
| -9.51% | -56.49% | 1.98% | -27.54% | -18.34%  | -24.51% | -20.52% |



| 296 Bridge | 297 Senior Citizens | 298 Voted Med Care | 352-536 Pension Obligat. Bond Debt | 353 HD Pension Obl Bond Debt | 374 Purdy Bldg Debt | 375 Caro Sewer Series 2007 |
|------------|---------------------|--------------------|------------------------------------|------------------------------|---------------------|----------------------------|
| -          | -                   | -                  | -                                  | -                            | -                   | -                          |
| -          | -                   | -                  | -                                  | -                            | -                   | -                          |
| -          | -                   | -                  | -                                  | -                            | -                   | -                          |
| 80         | 121                 | 84                 | 45                                 | 35                           | 18                  | 8                          |
| 1,624      | 2,196               | 729                | -                                  | -                            | -                   | -                          |
| 5          | 17                  | 5                  | 2                                  | 2                            | 1                   | 1                          |
| 154        | 757                 | 210                | 56                                 | 84                           | 42                  | 42                         |
| 1,089      | 1,330               | 1,164              | -                                  | -                            | -                   | -                          |
| -          | -                   | -                  | -                                  | -                            | -                   | -                          |
| -          | -                   | -                  | -                                  | -                            | -                   | -                          |
| -          | -                   | -                  | -                                  | -                            | -                   | -                          |
| -          | -                   | -                  | -                                  | -                            | -                   | -                          |
| 212        | 286                 | 95                 | -                                  | -                            | -                   | -                          |
| -          | -                   | -                  | -                                  | -                            | -                   | -                          |
| 3,164      | 4,707               | 2,287              | 103                                | 121                          | 61                  | 52                         |

| 296 Bridge | 297 Senior Citizens | 298 Voted Med Care | 352-536 Pension Obligat. Bond Debt | 353 HD Pension Obl Bond Debt | 374 Purdy Bldg Debt | 375 Caro Sewer Series 2007 |
|------------|---------------------|--------------------|------------------------------------|------------------------------|---------------------|----------------------------|
| -          | -                   | -                  | -                                  | -                            | -                   | -                          |
| -          | -                   | -                  | -                                  | -                            | -                   | -                          |
| -          | -                   | -                  | -                                  | -                            | -                   | -                          |
| 65         | 212                 | 82                 | 56                                 | 25                           | 12                  | 9                          |
| 5,917      | 4,014               | 5,813              | -                                  | -                            | -                   | -                          |
| 7          | 49                  | 15                 | 3                                  | 3                            | 2                   | 1                          |
| 651        | 2,241               | 860                | 686                                | 130                          | 165                 | 122                        |
| 822        | 1,881               | 1,016              | -                                  | -                            | -                   | -                          |
| -          | -                   | -                  | -                                  | -                            | -                   | -                          |
| -          | -                   | -                  | -                                  | -                            | -                   | -                          |
| -          | -                   | -                  | -                                  | -                            | -                   | -                          |
| 442        | 300                 | 434                | -                                  | -                            | -                   | -                          |
| -          | -                   | -                  | -                                  | -                            | -                   | -                          |
| 7,905      | 8,697               | 8,219              | 745                                | 158                          | 179                 | 132                        |

|         |         |         |         |         |         |         |
|---------|---------|---------|---------|---------|---------|---------|
| -       | -       | -       | -       | -       | -       | -       |
| -       | -       | -       | -       | -       | -       | -       |
| -       | -       | -       | -       | -       | -       | -       |
| 15      | (91)    | 2       | (11)    | 10      | 6       | (1)     |
| (4,293) | (1,819) | (5,085) | -       | -       | -       | -       |
| (2)     | (33)    | (10)    | (1)     | (1)     | (1)     | (0)     |
| (497)   | (1,484) | (650)   | (630)   | (46)    | (123)   | (80)    |
| 267     | (551)   | 149     | -       | -       | -       | -       |
| -       | -       | -       | -       | -       | -       | -       |
| -       | -       | -       | -       | -       | -       | -       |
| -       | -       | -       | -       | -       | -       | -       |
| (230)   | (14)    | (339)   | -       | -       | -       | -       |
| -       | -       | -       | -       | -       | -       | -       |
| (4,741) | (3,990) | (5,932) | (642)   | (38)    | (117)   | (81)    |
| -59.97% | -45.88% | -72.17% | -86.21% | -23.79% | -65.71% | -60.99% |

| 379 Mayville<br>Storm Sewer<br>Debt | 380 Richville<br>Water System<br>Debt | 381 State<br>Police Bldg<br>Debt Svc | 385 Denmark<br>Twp Sewer Debt | 387 Wisner Twp<br>Water | 391 Medical<br>Care Debt Ret | 453 HD Pension<br>Bonds Issuance |
|-------------------------------------|---------------------------------------|--------------------------------------|-------------------------------|-------------------------|------------------------------|----------------------------------|
| -                                   | -                                     | -                                    | -                             | -                       | -                            | -                                |
| -                                   | -                                     | -                                    | -                             | -                       | -                            | -                                |
| 6                                   | -                                     | -                                    | 10                            | 17                      | 19                           | -                                |
| -                                   | -                                     | -                                    | -                             | -                       | 0                            | -                                |
| -                                   | -                                     | -                                    | -                             | -                       | 28                           | -                                |
| -                                   | -                                     | -                                    | -                             | -                       | -                            | -                                |
| -                                   | -                                     | 6,808                                | -                             | -                       | -                            | -                                |
| -                                   | -                                     | -                                    | -                             | -                       | -                            | -                                |
| -                                   | -                                     | 2,149                                | -                             | -                       | -                            | -                                |
| -                                   | -                                     | -                                    | -                             | -                       | -                            | -                                |
| 6                                   | -                                     | 8,957                                | 10                            | 17                      | 48                           | -                                |

| 379 Mayville<br>Storm Sewer<br>Debt | 380 Richville<br>Water System<br>Debt | 381 State<br>Police Bldg<br>Debt Svc | 385 Denmark<br>Twp Sewer Debt | 387 Wisner Twp<br>Water | 391 Medical<br>Care Debt Ret | 453 HD Pension<br>Bonds Issuance |
|-------------------------------------|---------------------------------------|--------------------------------------|-------------------------------|-------------------------|------------------------------|----------------------------------|
| -                                   | -                                     | -                                    | -                             | -                       | -                            | -                                |
| -                                   | -                                     | -                                    | -                             | -                       | -                            | -                                |
| 7                                   | 10                                    | -                                    | 11                            | 11                      | 20                           | -                                |
| -                                   | 2                                     | -                                    | 1                             | -                       | -                            | -                                |
| 61                                  | 104                                   | -                                    | 87                            | 69                      | 156                          | -                                |
| -                                   | -                                     | -                                    | -                             | -                       | -                            | -                                |
| -                                   | -                                     | 9,122                                | -                             | -                       | -                            | -                                |
| -                                   | -                                     | -                                    | -                             | -                       | -                            | -                                |
| -                                   | -                                     | 2,387                                | -                             | -                       | -                            | -                                |
| -                                   | -                                     | -                                    | -                             | -                       | -                            | -                                |
| 68                                  | 116                                   | 11,508                               | 98                            | 81                      | 176                          | -                                |

|         |          |         |         |         |         |   |
|---------|----------|---------|---------|---------|---------|---|
| -       | -        | -       | -       | -       | -       | - |
| -       | -        | -       | -       | -       | -       | - |
| (1)     | (10)     | -       | (0)     | 6       | (1)     | - |
| -       | -        | -       | -       | -       | 0       | - |
| (61)    | (104)    | -       | (87)    | (69)    | (128)   | - |
| -       | -        | -       | -       | -       | -       | - |
| -       | -        | (2,314) | -       | -       | -       | - |
| -       | -        | -       | -       | -       | -       | - |
| -       | -        | (238)   | -       | -       | -       | - |
| -       | -        | -       | -       | -       | -       | - |
| (62)    | (116)    | (2,552) | (88)    | (64)    | (129)   | - |
| -91.24% | -100.00% | -22.17% | -89.55% | -79.20% | -73.01% | - |

| 469 Human Svc<br>Capital<br>Expenditures | 470 State<br>Police Capital<br>Expenditures | 483 Capital<br>Improvements<br>Fund | 488 Jail Capital<br>Imp Fund | 532 Tax<br>Foreclosure<br>Fund | 626 Combined<br>Revolving Tax<br>Fund | 676 Motor Pool |
|--|---|-------------------------------------|------------------------------|--------------------------------|---------------------------------------|----------------|
| -  | -   | -                                   | -                            | -                              | -                                     | -              |
| -  | -   | -                                   | -                            | -                              | -                                     | -              |
| -  | 58  | 50                                  | 61                           | 1,295                          | 2,214                                 | 30             |
| -  | 24  | 106                                 | 32                           | -                              | -                                     | 5              |
| -  | 9   | 1                                   | 1                            | 29                             | -                                     | 3              |
| -  | 294   | 42                                  | 42                           | -                              | -                                     | 126            |
| -  | -   | -                                   | -                            | -                              | -                                     | 391            |
| -  | -   | -                                   | -                            | -                              | -                                     | -              |
| -  | -   | -                                   | -                            | -                              | -                                     | -              |
| 63,683                                   | -   | -                                   | -                            | -                              | -                                     | -              |
| -  | 3   | 14                                  | 4                            | -                              | -                                     | -              |
| -  | -   | -                                   | -                            | -                              | -                                     | -              |
| <b>63,683</b>                            | <b>389</b>                                  | <b>213</b>                          | <b>140</b>                   | <b>1,324</b>                   | <b>2,214</b>                          | <b>554</b>     |

| 469 Human Svc<br>Capital<br>Expenditures | 470 State<br>Police Capital<br>Expenditures | 483 Capital<br>Improvements<br>Fund | 488 Jail Capital<br>Imp Fund | 532 Tax<br>Foreclosure<br>Fund | 626 Combined<br>Revolving Tax<br>Fund | 676 Motor Pool |
|--|---|-------------------------------------|------------------------------|--------------------------------|---------------------------------------|----------------|
| -  | -   | -                                   | -                            | -                              | -                                     | -              |
| -  | -   | -                                   | -                            | -                              | -                                     | -              |
| -  | 62  | 64                                  | 63                           | 1,315                          | 2,190                                 | 40             |
| -  | 180   | 810                                 | 64                           | -                              | -                                     | 9              |
| -  | 21  | 11                                  | 2                            | 127                            | 119                                   | 11             |
| -  | 712   | 877                                 | 643                          | -                              | -                                     | 582            |
| -  | -   | -                                   | -                            | -                              | -                                     | 458            |
| -  | -   | -                                   | -                            | -                              | -                                     | -              |
| -  | -   | -                                   | -                            | -                              | -                                     | -              |
| 53,796                                   | -   | -                                   | -                            | -                              | -                                     | -              |
| -  | 13  | 61                                  | 5                            | -                              | -                                     | -              |
| -  | -   | -                                   | -                            | -                              | -                                     | -              |
| <b>53,796</b>                            | <b>988</b>                                  | <b>1,822</b>                        | <b>778</b>                   | <b>1,442</b>                   | <b>2,309</b>                          | <b>1,099</b>   |

|               |                |                |                |               |               |                |
|---------------|----------------|----------------|----------------|---------------|---------------|----------------|
| -             | -              | -              | -              | -             | -             | -              |
| -             | -              | -              | -              | -             | -             | -              |
| -             | (4)            | (14)           | (3)            | (20)          | 25            | (9)            |
| -             | (156)          | (704)          | (33)           | -             | -             | (5)            |
| -             | (12)           | (9)            | (1)            | (98)          | (119)         | (8)            |
| -             | (418)          | (835)          | (601)          | -             | -             | (456)          |
| -             | -              | -              | -              | -             | -             | (67)           |
| -             | -              | -              | -              | -             | -             | -              |
| -             | -              | -              | -              | -             | -             | -              |
| 9,886         | -              | -              | -              | -             | -             | -              |
| -             | (10)           | (47)           | (1)            | -             | -             | -              |
| -             | -              | -              | -              | -             | -             | -              |
| <b>9,886</b>  | <b>(600)</b>   | <b>(1,609)</b> | <b>(638)</b>   | <b>(118)</b>  | <b>(95)</b>   | <b>(545)</b>   |
| <b>18.38%</b> | <b>-60.68%</b> | <b>-88.29%</b> | <b>-82.02%</b> | <b>-8.18%</b> | <b>-4.10%</b> | <b>-49.55%</b> |

| 677 Workers' Compensation | 678 Health Insurance Fund | 701 Trust & Agency | 711 Cemetery Trust | 721 Library Penal | 788 Payroll Clearing | 801 Special Drain |
|---------------------------|---------------------------|--------------------|--------------------|-------------------|----------------------|-------------------|
| -                         | -                         | -                  | -                  | -                 | -                    | -                 |
| -                         | -                         | -                  | -                  | -                 | -                    | -                 |
| -                         | -                         | -                  | -                  | -                 | -                    | -                 |
| 75                        | 102                       | 5,985              | -                  | 416               | 1,176                | 829               |
| 782                       | 13,047                    | -                  | -                  | -                 | -                    | 7,415             |
| 5                         | 1                         | -                  | -                  | -                 | -                    | 244               |
| 168                       | 42                        | -                  | -                  | -                 | -                    | 7,752             |
| 1,048                     | 1,339                     | -                  | -                  | -                 | -                    | -                 |
| -                         | -                         | -                  | -                  | -                 | -                    | -                 |
| -                         | -                         | -                  | -                  | -                 | -                    | -                 |
| -                         | -                         | -                  | -                  | -                 | -                    | -                 |
| -                         | -                         | -                  | -                  | -                 | -                    | -                 |
| -                         | -                         | -                  | -                  | -                 | -                    | 967               |
| -                         | -                         | -                  | -                  | -                 | -                    | -                 |
| 2,077                     | 14,531                    | 5,985              | -                  | 416               | 1,176                | 17,206            |

| 677 Workers' Compensation | 678 Health Insurance Fund | 701 Trust & Agency | 711 Cemetery Trust | 721 Library Penal | 788 Payroll Clearing | 801 Special Drain |
|---------------------------|---------------------------|--------------------|--------------------|-------------------|----------------------|-------------------|
| -                         | -                         | -                  | -                  | -                 | -                    | -                 |
| -                         | -                         | -                  | -                  | -                 | -                    | -                 |
| -                         | -                         | -                  | -                  | -                 | -                    | -                 |
| 53                        | 135                       | 5,079              | -                  | 354               | 1,640                | 511               |
| 778                       | 21,269                    | -                  | -                  | -                 | -                    | 12,042            |
| 7                         | 1                         | 835                | -                  | 62                | 72                   | 186               |
| 295                       | 625                       | -                  | -                  | 1,876             | 5,576                | 7,000             |
| 694                       | 1,716                     | -                  | -                  | -                 | -                    | -                 |
| -                         | -                         | -                  | -                  | -                 | -                    | -                 |
| -                         | -                         | -                  | -                  | -                 | -                    | -                 |
| -                         | -                         | -                  | -                  | -                 | -                    | -                 |
| -                         | -                         | -                  | -                  | -                 | -                    | -                 |
| -                         | -                         | -                  | -                  | -                 | -                    | 900               |
| -                         | -                         | -                  | -                  | -                 | -                    | -                 |
| 1,826                     | 23,746                    | 5,914              | -                  | 2,292             | 7,288                | 20,638            |

|        |         |       |   |         |         |         |
|--------|---------|-------|---|---------|---------|---------|
| -      | -       | -     | - | -       | -       | -       |
| -      | -       | -     | - | -       | -       | -       |
| -      | -       | -     | - | -       | -       | -       |
| 21     | (32)    | 906   | - | 62      | (464)   | 318     |
| 5      | (8,222) | -     | - | -       | -       | (4,627) |
| (2)    | (1)     | (835) | - | (62)    | (72)    | 58      |
| (127)  | (583)   | -     | - | (1,876) | (5,576) | 752     |
| 354    | (378)   | -     | - | -       | -       | -       |
| -      | -       | -     | - | -       | -       | -       |
| -      | -       | -     | - | -       | -       | -       |
| -      | -       | -     | - | -       | -       | -       |
| -      | -       | -     | - | -       | -       | -       |
| -      | -       | -     | - | -       | -       | 67      |
| -      | -       | -     | - | -       | -       | -       |
| 251    | (9,216) | 71    | - | (1,876) | (6,112) | (3,432) |
| 13.73% | -38.81% | 1.20% | - | -81.84% | -83.86% | -16.63% |

| Revolving Drain | 824 Northwest Construction | 827 Reese Inter Co Const | 828 Seb River IC Construction | 830 Bach & Branches Const | 831 Moore Construction | 835 Fulton St Drain Const |
|-----------------|----------------------------|--------------------------|-------------------------------|---------------------------|------------------------|---------------------------|
| -               | -                          | -                        | -                             | -                         | -                      | -                         |
| -               | -                          | -                        | -                             | -                         | -                      | -                         |
| -               | -                          | -                        | -                             | -                         | -                      | -                         |
| 599             | 53                         | -                        | -                             | 26                        | 35                     | 15                        |
| -               | 60                         | -                        | -                             | -                         | 15                     | 5                         |
| -               | 2                          | -                        | -                             | -                         | 1                      | 0                         |
| -               | 98                         | -                        | -                             | -                         | 42                     | 14                        |
| -               | -                          | -                        | -                             | -                         | -                      | -                         |
| -               | -                          | -                        | -                             | -                         | -                      | -                         |
| -               | -                          | -                        | -                             | -                         | -                      | -                         |
| -               | -                          | -                        | -                             | -                         | -                      | -                         |
| -               | 8                          | -                        | -                             | -                         | 2                      | 1                         |
| -               | -                          | -                        | -                             | -                         | -                      | -                         |
| 599             | 221                        | -                        | -                             | 26                        | 95                     | 35                        |

| Revolving Drain | 824 Northwest Construction | 827 Reese Inter Co Const | 828 Seb River IC Construction | 830 Bach & Branches Const | 831 Moore Construction | 835 Fulton St Drain Const |
|-----------------|----------------------------|--------------------------|-------------------------------|---------------------------|------------------------|---------------------------|
| -               | -                          | -                        | -                             | -                         | -                      | -                         |
| -               | -                          | -                        | -                             | -                         | -                      | -                         |
| -               | -                          | -                        | -                             | -                         | -                      | -                         |
| 338             | 39                         | -                        | -                             | 20                        | 29                     | 6                         |
| -               | 72                         | -                        | -                             | -                         | 61                     | -                         |
| 173             | 2                          | -                        | -                             | -                         | 2                      | -                         |
| 5,393           | 530                        | -                        | -                             | 139                       | 278                    | 35                        |
| -               | -                          | -                        | -                             | -                         | -                      | -                         |
| -               | -                          | -                        | -                             | -                         | -                      | -                         |
| -               | -                          | -                        | -                             | -                         | -                      | -                         |
| -               | -                          | -                        | -                             | -                         | -                      | -                         |
| -               | 5                          | -                        | -                             | -                         | 5                      | -                         |
| -               | -                          | -                        | -                             | -                         | -                      | -                         |
| 5,904           | 649                        | -                        | -                             | 159                       | 375                    | 41                        |

|         |         |   |   |         |         |         |
|---------|---------|---|---|---------|---------|---------|
| -       | -       | - | - | -       | -       | -       |
| -       | -       | - | - | -       | -       | -       |
| -       | -       | - | - | -       | -       | -       |
| 261     | 14      | - | - | 6       | 5       | 9       |
| -       | (12)    | - | - | -       | (46)    | 5       |
| (173)   | 1       | - | - | -       | (1)     | 0       |
| (5,393) | (432)   | - | - | (139)   | (236)   | (21)    |
| -       | -       | - | - | -       | -       | -       |
| -       | -       | - | - | -       | -       | -       |
| -       | -       | - | - | -       | -       | -       |
| -       | -       | - | - | -       | -       | -       |
| -       | 2       | - | - | -       | (3)     | 1       |
| -       | -       | - | - | -       | -       | -       |
| (5,306) | (427)   | - | - | (133)   | (280)   | (6)     |
| -89.86% | -65.86% | - | - | -83.69% | -74.75% | -14.41% |

| 838 Yax North<br>Construction | 854 Northwest<br>Debt Retirement | 856 Shebeon<br>Inter County<br>Debt | 857 Reese<br>Intercounty<br>Debt | 860 Bach &<br>Branches Debt<br>Retirement | 861 Moore Debt<br>Retirement | 862 Armbruster<br>IC Debt |
|-------------------------------|----------------------------------|-------------------------------------|----------------------------------|---|------------------------------|---------------------------|
| -                             | -                                | -                                   | -                                | -   | -                            | -                         |
| -                             | -                                | -                                   | -                                | -   | -                            | -                         |
| -                             | -                                | -                                   | -                                | -   | -                            | -                         |
| 17                            | 31                               | 15                                  | -                                | 32  | 32                           | 28                        |
| 58                            | -                                | -                                   | -                                | -   | -                            | -                         |
| 1                             | -                                | -                                   | -                                | 0   | -                            | 2                         |
| 28                            | -                                | -                                   | -                                | 14  | -                            | 56                        |
| -                             | -                                | -                                   | -                                | -   | -                            | -                         |
| -                             | -                                | -                                   | -                                | -   | -                            | -                         |
| -                             | -                                | -                                   | -                                | -   | -                            | -                         |
| -                             | -                                | -                                   | -                                | -   | -                            | -                         |
| 8                             | -                                | -                                   | -                                | -   | -                            | -                         |
| -                             | -                                | -                                   | -                                | -   | -                            | -                         |
| 112                           | 31                               | 15                                  | -                                | 47  | 32                           | 85                        |

| 838 Yax North<br>Construction | 854 Northwest<br>Debt Retirement | 856 Shebeon<br>Inter County<br>Debt | 857 Reese<br>Intercounty<br>Debt | 860 Bach &<br>Branches Debt<br>Retirement | 861 Moore Debt<br>Retirement | 862 Armbruster<br>IC Debt |
|-------------------------------|----------------------------------|-------------------------------------|----------------------------------|---|------------------------------|---------------------------|
| -                             | -                                | -                                   | -                                | -   | -                            | -                         |
| -                             | -                                | -                                   | -                                | -   | -                            | -                         |
| -                             | -                                | -                                   | -                                | -   | -                            | -                         |
| 13                            | 23                               | 18                                  | -                                | 34  | 30                           | 16                        |
| 40                            | -                                | -                                   | -                                | -   | -                            | -                         |
| 4                             | -                                | -                                   | -                                | 2   | 2                            | 2                         |
| 139                           | 226                              | 139                                 | -                                | 330                                       | 208                          | 200                       |
| -                             | -                                | -                                   | -                                | -   | -                            | -                         |
| -                             | -                                | -                                   | -                                | -   | -                            | -                         |
| -                             | -                                | -                                   | -                                | -   | -                            | -                         |
| -                             | -                                | -                                   | -                                | -   | -                            | -                         |
| 3                             | -                                | -                                   | -                                | -   | -                            | -                         |
| -                             | -                                | -                                   | -                                | -   | -                            | -                         |
| 199                           | 249                              | 157                                 | -                                | 366                                       | 241                          | 217                       |

|         |         |         |   |         |         |         |
|---------|---------|---------|---|---------|---------|---------|
| -       | -       | -       | - | -       | -       | -       |
| -       | -       | -       | - | -       | -       | -       |
| -       | -       | -       | - | -       | -       | -       |
| 4       | 8       | (3)     | - | (2)     | 2       | 12      |
| 17      | -       | -       | - | -       | -       | -       |
| (3)     | -       | -       | - | (1)     | (2)     | 0       |
| (111)   | (226)   | (139)   | - | (316)   | (208)   | (144)   |
| -       | -       | -       | - | -       | -       | -       |
| -       | -       | -       | - | -       | -       | -       |
| -       | -       | -       | - | -       | -       | -       |
| -       | -       | -       | - | -       | -       | -       |
| 5       | -       | -       | - | -       | -       | -       |
| -       | -       | -       | - | -       | -       | -       |
| (87)    | (218)   | (142)   | - | (319)   | (208)   | (132)   |
| -43.90% | -87.63% | -90.71% | - | -87.18% | -86.53% | -60.63% |

| 863 Akron Main Street Debt | 864 Pigeon River IC | 865 Fulton St Drain Debt | 867 Indian Creek I/C | 868 Yax North Debt Retirement | 980 Fixed Asset Fund | Space Health |
|----------------------------|---------------------|--------------------------|----------------------|-------------------------------|----------------------|--------------|
| -                          | -                   | -                        | -                    | -                             | -                    | 45,256       |
| -                          | -                   | -                        | -                    | -                             | -                    | -            |
| 26                         | 24                  | 32                       | 31                   | 38                            | 19                   | -            |
| -                          | -                   | -                        | -                    | -                             | -                    | -            |
| -                          | 2                   | 1                        | 2                    | 2                             | -                    | -            |
| -                          | 56                  | 56                       | 98                   | 140                           | -                    | -            |
| -                          | -                   | -                        | -                    | -                             | -                    | -            |
| -                          | -                   | -                        | -                    | -                             | -                    | -            |
| -                          | -                   | -                        | -                    | -                             | -                    | 94,036       |
| -                          | -                   | -                        | -                    | -                             | -                    | -            |
| -                          | -                   | -                        | -                    | -                             | -                    | -            |
| -                          | -                   | -                        | -                    | -                             | -                    | -            |
| 26                         | 82                  | 89                       | 131                  | 181                           | 19                   | 139,292      |

| 863 Akron Main Street Debt | 864 Pigeon River IC | 865 Fulton St Drain Debt | 867 Indian Creek I/C | 868 Yax North Debt Retirement | 980 Fixed Asset Fund | Space Health |
|----------------------------|---------------------|--------------------------|----------------------|-------------------------------|----------------------|--------------|
| -                          | -                   | -                        | -                    | -                             | -                    | 44,107       |
| -                          | -                   | -                        | -                    | -                             | -                    | -            |
| 22                         | 23                  | 22                       | 23                   | 36                            | 8                    | -            |
| -                          | -                   | -                        | -                    | -                             | -                    | -            |
| 1                          | 6                   | 2                        | 1                    | 3                             | -                    | -            |
| 191                        | 321                 | 156                      | 191                  | 243                           | -                    | -            |
| -                          | -                   | -                        | -                    | -                             | -                    | -            |
| -                          | -                   | -                        | -                    | -                             | -                    | -            |
| -                          | -                   | -                        | -                    | -                             | -                    | 99,708       |
| -                          | -                   | -                        | -                    | -                             | -                    | -            |
| -                          | -                   | -                        | -                    | -                             | -                    | -            |
| -                          | -                   | -                        | -                    | -                             | -                    | -            |
| 214                        | 350                 | 181                      | 215                  | 283                           | 8                    | 143,815      |

|         |         |         |         |         |         |         |
|---------|---------|---------|---------|---------|---------|---------|
| -       | -       | -       | -       | -       | -       | 1,149   |
| -       | -       | -       | -       | -       | -       | -       |
| 4       | 1       | 10      | 8       | 2       | 12      | -       |
| -       | -       | -       | -       | -       | -       | -       |
| (1)     | (4)     | (1)     | 1       | (1)     | -       | -       |
| (191)   | (265)   | (100)   | (93)    | (103)   | -       | -       |
| -       | -       | -       | -       | -       | -       | -       |
| -       | -       | -       | -       | -       | -       | -       |
| -       | -       | -       | -       | -       | -       | (5,671) |
| -       | -       | -       | -       | -       | -       | -       |
| -       | -       | -       | -       | -       | -       | -       |
| -       | -       | -       | -       | -       | -       | -       |
| (187)   | (268)   | (91)    | (84)    | (102)   | 12      | (4,523) |
| -87.61% | -76.65% | -50.47% | -39.01% | -36.01% | 158.21% | -3.14%  |

| Vet Space    | Other          | 2nd Allocation Orphans | Total            |
|--------------|----------------|------------------------|------------------|
| 1,036        | 13,961         | -                      | 143,828          |
| -            | 268            | -                      | 10,541           |
| -            | -              | -                      | 5,422            |
| -            | 1              | -                      | 34,739           |
| -            | -              | -                      | 114,957          |
| -            | -              | -                      | 2,715            |
| -            | -              | -                      | 298,610          |
| -            | -              | -                      | 214,909          |
| -            | 29,047         | -                      | 738,877          |
| 2,152        | 43,521         | -                      | 782,139          |
| -            | -              | -                      | 63,683           |
| -            | 13,846         | -                      | 113,101          |
| -            | 1,655          | -                      | 57,015           |
| -            | -              | -                      | 4,114            |
| <b>3,188</b> | <b>102,299</b> | <b>-</b>               | <b>2,584,649</b> |

| Vet Space    | Other         | 2nd Allocation Orphans | Total            |
|--------------|---------------|------------------------|------------------|
| 1,009        | 13,851        | -                      | 141,876          |
| -            | -             | -                      | 8,182            |
| -            | -             | -                      | 4,961            |
| -            | -             | -                      | 35,157           |
| -            | -             | -                      | 218,643          |
| -            | -             | -                      | 9,215            |
| -            | -             | -                      | 538,656          |
| -            | -             | -                      | 202,511          |
| -            | -             | -                      | 664,431          |
| 2,282        | 45,550        | -                      | 840,761          |
| -            | -             | -                      | 53,796           |
| -            | 17,385        | -                      | 142,007          |
| -            | 1,799         | 5                      | 62,051           |
| -            | -             | -                      | 41,015           |
| <b>3,292</b> | <b>78,585</b> | <b>5</b>               | <b>2,963,264</b> |

|               |               |                 |                  |              |
|---------------|---------------|-----------------|------------------|--------------|
| 26            | 109           | -               | 1,952            |              |
| -             | 268           | -               | 2,360            |              |
| -             | -             | -               | 461              |              |
| -             | 1             | -               | (418)            |              |
| -             | -             | -               | (103,686)        | Lower costs  |
| -             | -             | -               | (6,500)          | No Payroll c |
| -             | -             | -               | (240,046)        | Lower incorr |
| -             | -             | -               | 12,397           |              |
| -             | 29,047        | -               | 74,446           |              |
| (130)         | (2,029)       | -               | (58,623)         | Lower costs  |
| -             | -             | -               | 9,886            |              |
| -             | (3,539)       | -               | (28,907)         | Lower costs  |
| -             | (143)         | (5)             | (5,036)          |              |
| -             | -             | -               | (36,902)         |              |
| <b>(104)</b>  | <b>23,714</b> | <b>(5)</b>      | <b>(378,615)</b> |              |
| <b>-3.14%</b> | <b>30.18%</b> | <b>-100.00%</b> | <b>-12.78%</b>   |              |



2021 Percent of Indirect Cost on Special Millages Tax Revenue

| DESCRIPTION                 | 12/31/2021             | 12/31/2021    | 2022               |              |               | 2022             | 2022                                 |
|-----------------------------|------------------------|---------------|--------------------|--------------|---------------|------------------|--------------------------------------|
|                             | Available Fund Balance | Wind Reserves | TOTAL Fund Balance | MILLAGE      | INDIRECT COST | % OF TAX REVENUE | General Fund Revenue if Capped at 5% |
| VOTED ROAD PATROL           | 1,013,681.96           | 320,267.00    | 1,333,948.96       | 2,716,310.00 | 44,965.00     | 1.66%            | 44,965.00                            |
| VOTED PRIMARY ROAD          | 1,873,868.03           | 240,936.00    | 2,114,804.03       | 1,972,287.00 | -             | 0.00%            | -                                    |
| VOTED RECYCLING             | 150,684.02             | 37,424.00     | 188,108.02         | 305,362.00   | 79,127.00     | 25.91%           | 15,268.10                            |
| VOTED MOSQUITO              | 871,200.99             | 157,581.00    | 1,028,781.99       | 1,289,942.00 | 25,262.00     | 1.96%            | 25,262.00                            |
| VOTED MSU                   | 43,506.87              | 24,950.00     | 68,456.87          | 204,235.00   | 610.00        | 0.30%            | 610.00                               |
| VOTED VETERANS              | 162,084.14             | 42,415.00     | 204,499.14         | 347,198.00   | 7,950.00      | 2.29%            | 7,950.00                             |
| VOTED BRIDGE                | 2,360,786.78           | 119,932.00    | 2,480,718.78       | 981,753.00   | -             | 0.00%            | -                                    |
| VOTED SENIOR CITIZENS       | 157,966.37             | 76,611.00     | 234,577.37         | 653,548.00   | 4,707.00      | 0.72%            | 4,707.00                             |
| VOTED MEDICAL CARE FACILITY | 1,320,293.02           | 62,374.00     | 1,382,667.02       | 510,585.00   | 1,463.00      | 0.29%            | 1,463.00                             |
|                             | 7,954,072.18           | 1,082,490.00  | 9,036,562.18       | 8,981,220.00 | 164,084.00    | 1.83%            | 100,225.10                           |

\$1,179,887.00  
(166,205.04)

| GL NUMBER                               | DESCRIPTION                            | 2020<br>ACTIVITY  | 2021<br>AMENDED<br>BUDGET | 2021<br>ACTIVITY THRU 10/31/21 | 2022<br>ACTIVITY COMMITTEE REVIEW<br>BUDGET | 2022<br>Updates and<br>Changes | Differences       |
|---|--|-------------------|---------------------------|--------------------------------|---|--------------------------------|-------------------|
| <b>Fund 101 - GENERAL FUND REVENUES</b> |  |                   |                           |                                |   |                                |                   |
| ESTIMATED REVENUES                      |  |                   |                           |                                |   |                                |                   |
| Dept 000 - CONTROL                      |  |                   |                           |                                |   |                                |                   |
| 101-000-402.253                         | CURRENT TAX                            | 6,297,017         | 6,425,935                 | 7,270,358                      | 6,540,566                                   | 6,627,766                      | 87,200            |
| 101-000-699.020                         | HEALTH DEPT LEASE                      | 85,676            | 85,676                    | 71,397                         | 85,676                                      |                                |                   |
| 101-000-699.207                         | ROAD PATROL INDIRECT COSTS             | 68,368            | 91,105                    | 91,105                         | 69,000                                      | 44,965                         | (24,035)          |
| 101-000-699.215                         | INDIRECT COST - FOC                    | 170,685           | 210,464                   | 210,464                        | 200,000                                     | 155,750                        | (44,250)          |
| 101-000-699.218                         | INDIRECT COSTS - DISPATCH FUND         | 94,241            | 98,930                    | 98,930                         | 95,000                                      | 63,124                         | (31,876)          |
| 101-000-699.221                         | INDIRECT COST - HEALTH DEPT            | 10,578            | 12,627                    | 12,627                         | 11,000                                      | 13,528                         | 2,528             |
| 101-000-699.230                         | INDIRECT COSTS-RECYCLING               | 42,573            | 33,968                    | 33,968                         | 40,000                                      | 15,268                         | (24,732)          |
| 101-000-699.240                         | INDIRECT COST - MOSQUITO               | 84,295            | 93,478                    | 93,478                         | 85,000                                      | 25,262                         | (59,738)          |
| 101-000-699.279                         | INDIRECT COST VOTED MSU                | 1,408             | 1,140                     | 1,140                          | 1,300                                       | 610                            | (690)             |
| 101-000-699.295                         | INDIRECT COST VOTED VET                | 8,482             | 9,283                     | 9,283                          | 8,500                                       | 7,950                          | (550)             |
| 101-000-699.297                         | INDIRECT COST - SENIOR CITIZENS FND    | 7,197             | 8,697                     | 8,697                          | 5,000                                       | 4,707                          | (293)             |
| 101-000-699.298                         | INDIRECT COST - MEDICAL CARE FAC       | 1,452             | 1,973                     | 1,973                          | 1,500                                       | 1,463                          | (37)              |
| 101-000-699.441                         | INDIRECT COST-BLDG CODES               | 24,996            | 25,000                    | 18,747                         |   |                                |                   |
| 101-000-699.626                         | TRANSFER IN REVOLVING TAX FUND         | 778,489           | 830,000                   | 18,747                         | 674,908                                     | 769,381                        | 94,473            |
|   | Reimbursement ARPA Funds JAVS          |                   |                           |                                | 0   | 175,000                        | 175,000           |
| <b>POTENTIAL</b>                        | <b>Reimbursement ARPA Loss Revenue</b> |                   |                           |                                | ??  |                                |                   |
| Totals for dept 000 - CONTROL           |  | 13,633,644        | 14,580,771                | 12,091,651                     | 14,020,000                                  |                                |                   |
| <b>TOTAL ESTIMATED REVENUES</b>         |  | <b>13,633,644</b> | <b>14,580,771</b>         | <b>12,091,651</b>              | <b>14,020,000</b>                           | <b>Increase of:</b>            | <b>173,000</b>    |
|   |  |                   |                           |                                |   | <b>TOTAL REV</b>               | <b>14,193,000</b> |

| GL NUMBER  | DESCRIPTION                                      | 2021<br>AMENDED<br>BUDGET | 2022<br>DEPARTMENT REQUESTED<br>BUDGET | 2022<br>COMMITTEE REVIEW<br>BUDGET |
|--|--|---------------------------|--|------------------------------------|
| <b>Fund: 101 GENERAL FUND</b>                    |  |                           |  |                                    |
| <b>ESTIMATED REVENUES</b>                        |  |                           |  |                                    |
|  | Totals for dept 000 - CONTROL                    | 14,580,771                | 14,020,000                             | 14,193,000                         |
|  | <b>TOTAL ESTIMATED REVENUES</b>                  | <b>14,580,771</b>         | <b>14,020,000</b>                      | <b>14,193,000</b>                  |
| <b>APPROPRIATIONS</b>                            |  |                           |  |                                    |
|  | Totals for dept 101 - BOARD OF COMMISSIONERS     | 210,349                   | 119,471                                | 214,447                            |
|  | Totals for dept 104 - SPECIAL PROGRAMS           | 54,800                    | 52,100                                 | 52,100                             |
|  | Totals for dept 130 - UNIFIED COURT              | 2,493,559                 | 2,029,518                              | 2,357,065                          |
|  | Totals for dept 133 - TITLE IV CPLR GRANT        | 2,000                     |  |                                    |
|  | Totals for dept 147 - JURY COMMISSION            | 5,791                     |  | 5,791                              |
|  | Totals for dept 151 - ADULT PROBATION            | 10,000                    | 13,000                                 | 13,000                             |
|  | Totals for dept 191 - ELECTION                   | 26,871                    | 120,500                                | 116,000                            |
|  | Totals for dept 202 - ACCOUNTING SERVICES        | 47,740                    | 48,000                                 | 48,000                             |
|  | Totals for dept 211 - LEGAL COUNSEL              | 130,000                   | 190,000                                | 190,000                            |
|  | Totals for dept 215 - CLERK                      | 517,740                   | 138,896                                | 541,433                            |
|  | Totals for dept 223 - CONTROLLER                 | 438,151                   | 9,200                                  | 437,301                            |
|  | Totals for dept 225 - EQUALIZATION               | 255,576                   | 8,300                                  | 254,761                            |
|  | Totals for dept 227 - CITY OF CARO ASSESMENT CON | 7,508                     | 500                                    | 6,332                              |
|  | Totals for dept 229 - PROSECUTOR                 | 801,408                   | 889,350                                | 730,676                            |
|  | Totals for dept 230 - CO-OP REIMBURSEMENT-PROSEC | 217,211                   | 244,910                                | 221,119                            |
|  | Totals for dept 236 - REGISTER OF DEEDS          | 316,524                   | 205,641                                | 315,210                            |
|  | Totals for dept 253 - TREASURER                  | 199,147                   | 117,196                                | 198,992                            |
|  | Totals for dept 259 - COMPUTER OPERATIONS        | 763,794                   | 448,700                                | 804,736                            |
|  | Totals for dept 265 - BUILDING AND GROUNDS       | 861,990                   | 516,700                                | 880,090                            |
|  | Totals for dept 266 - DHHS BLDG MAINTENANCE      | 60,467                    | 34,500                                 | 60,850                             |
|  | Totals for dept 275 - DRAIN COMMISSION           | 240,887                   | 190,176                                | 246,848                            |
|  | Totals for dept 303 - COURTHOUSE SECURITY        | 151,604                   | 6,200                                  | 124,153                            |
|  | Totals for dept 304 - SHERIFF - JAIL             | 2,443,861                 | 700,305                                | 2,402,497                          |
|  | Totals for dept 324 - CO WEIGH MASTER ENFORCEMEN | 91,339                    | 94,802                                 | 94,567                             |
|  | Totals for dept 331 - MARINE SAFETY              | 15,899                    | 10,895                                 | 8,062                              |
|  | Totals for dept 333 - SECONDARY ROAD PATROL      | 87,358                    | 93,867                                 | 99,485                             |
|  | Totals for dept 346 - THUMB AREA NARCOTICS GROUP | 13,970                    |  | 13,854                             |
|  | Totals for dept 352 - COMMUNITY CORRECTIONS SERV | 76,104                    |  | 56,163                             |
|  | Totals for dept 400 - PLANNING COMMISSION        | 4,430                     | 1,050                                  | 4,450                              |
|  | Totals for dept 426 - EMERGENCY SERVICES         | 112,852                   | 14,131                                 | 108,344                            |
|  | Totals for dept 441 - BUILDING CODES             | 440,000                   |  |                                    |
|  | Totals for dept 442 - BOARD OF PUBLIC WORKS      | 1,050                     |  | 423                                |
|  | Totals for dept 445 - DRAINS AT LARGE            | 370,938                   | 350,000                                | 350,000                            |
|  | Totals for dept 631 - SUBSTANCE ABUSE            | 51,250                    | 50,000                                 | 50,000                             |
|  | Totals for dept 648 - MEDICAL EXAMINER           | 75,000                    | 75,000                                 | 75,000                             |
|  | Totals for dept 670 - DHHS BOARD                 | 10,000                    | 8,000                                  | 9,710                              |
|  | Totals for dept 723 - AIRPORT ZONING BRD OF APPE | 840                       | 1,040                                  | 1,000                              |
|  | Totals for dept 728 - ECONOMIC DEVELOPMENT CORP  | 120,000                   | 80,000                                 | 80,000                             |
|  | Totals for dept 863 - EMPLOYEE SICK/VACATION BEN | 5,390                     | 10,865                                 | 10,865                             |
|  | Totals for dept 865 - INSURANCE AND BONDS        | 125,000                   | 153,289                                | 153,289                            |
|  | Totals for dept 890 - CONTINGENCY FUND           | 109,330                   |  |                                    |
|  | Totals for dept 891 - ESCROW PORTION OF WIND REV | 224,478                   | 260,787                                | 260,787                            |
|  | Totals for dept 965 - TRANSFERS OUT              | 2,388,565                 | 2,359,027                              | 2,359,027                          |
|  | <b>TOTAL APPROPRIATIONS</b>                      | <b>14,580,771</b>         | <b>9,645,916</b>                       | <b>13,956,427</b>                  |
| <b>NET OF REVENUES/APPROPRIATIONS - FUND 101</b> |  |                           | <b>4,374,084</b>                       | <b>236,573</b>                     |
|  | BEGINNING FUND BALANCE                           | 2,955,459                 |  |                                    |
|  | ENDING FUND BALANCE                              | 2,955,459                 |  |                                    |

**Additional Expense Considerations as of 11-22-21**

**General Fund**

| <u>Expenses</u>     | <u>Increase</u>   |  | <u>Reduce</u>      |
|---------------------|-------------------|--|--------------------|
| Courts              |                   | Bailiffs   | 50,000             |
|                     | 1,500             | OT   |                    |
|                     | 27,000            | Crt Appt Cncl  |                    |
|                     |                   | Full Time Law  |                    |
|                     | 75,328            | Clerk  |                    |
| Legal               |                   | General  | 50,000             |
|                     |                   | Labor  | 20,000             |
| Prosecutor          | \$\$\$\$          |  |                    |
| CoOp Pros           | \$\$\$            |  |                    |
| Courthouse Security | 50,000            | Move bailiff and increase staff by 2-3 Special Deputy Cost |                    |
|                     | 20,500            | less Bailiff Special Deputy                                |                    |
|                     | 70,500            | Overtime Part  |                    |
|                     | 3,337             | Time/Temp  |                    |
|                     | 13,551            |  |                    |
| Jail                | 54,500            | OT to Low  |                    |
| Drain at Large      | 12,160            | Actual Cost Increase                                       |                    |
| Transfer out to 483 |                   |  | 200,000            |
|                     | <b>\$ 328,376</b> |  | <b>\$ 270,000</b>  |
|                     |                   |  | <b>\$ (58,376)</b> |

**Revenue - Potential Unknowns**

|                              |    |
|------------------------------|----|
| HD Rent                      | ?? |
| Wind Litigations Settlements | ?? |
| Court Revenue Doing Better   | ?? |

Marijuana Funds  
Potentially Higher                      ??

|  |
|--|
| <b>Estimated Wage increase cost:</b>     |
| <b>1% over the baseline:</b>             |
| General Fund: \$48,294                   |
| Special Revenue Funds: \$40,580          |
| <b>2% over the baseline:</b>             |
| General Fund: \$96,587                   |
| Special Revenue Funds: \$81,161          |
| <b>3% over the baseline would equal:</b> |
| General Fund: \$144,881                  |
| Special Revenue Funds: \$121,741         |

### Special Revenue Funds

|            |        |  |
|------------|--------|--|
| ARPA Funds | 6,600  | Capital improvement<br>Per Mike's email: Court - complete project enclose front<br>counter with glass and reconfigure layout, counter - \$1,100, glass<br>\$5,500, should be covered by ARPA funds |
| 244 Fund   | 15,080 | Purdy Building Security Cameras  |
| 244 Fund   | 16,900 | Alertus Key Code System  |

# Job Posting – Tuscola County

## Director - Central Dispatch

Tuscola County is accepting applications for a full time Director for Central Dispatch.

### **Purpose of Position/Job Summary:**

Serves as Director of the Tuscola County Emergency Communications Center, responsible for the administration and management of the Public Safety Answering Point (PSAP). This is a highly responsible position with the overall responsibility for the management and administration of the 9-1-1 Central Dispatch. The Director is responsible for the day to day communication center operations.

### **Essential Duties and Responsibilities**

- Supervises, directs and evaluates assigned staff; provides information, advice and expertise.
- Attends county, district, state, and other meetings as a representative of Tuscola County 911.
- Prepares and administers Center budget(s).
- Coordinates daily work activities; organizes and prioritizes workload; makes work assignments, monitors status of work in progress and inspects completed work; troubleshoots problem situations.
- Reviews schedules to ensure adequate coverage on a 24-hour basis.
- Ensures compliance with applicable codes, laws, rules, regulations, standards, policies and procedures; recommends or initiates action necessary to correct deviations or violations.
- Administers the hiring process for Center employees.
- Reviews, implements, and maintains standard operating procedures pertaining to Telecommunicator's activities.
- Monitors and maintains the department's computer systems; troubleshoots problem situations to ensure ongoing operations.
- Prepares statistical reports for public safety agencies, governmental units, state and federal agencies.
- Maintains awareness of new trends and advances in the field; attends workshops and training sessions as appropriate.
- Fills the role of a Telecommunicator in the event of an emergency or during major events that require additional staffing.
- Serves on a 24-hour on call status for emergencies.
- Work with Emergency Management during an activation of the Emergency Operations Center.
- Investigates all internal and external compliments and complaints regarding the operations of the Tuscola County 911 Center.
- Participates in contract negotiations and processes grievances

## **TYPICAL QUALIFICATIONS**

- Be a citizen of the USA
- Be at least 18 years of age
- High school diploma or equivalent GED
- Not convicted of any felony charges.
- Have a good past work record
- Pass FBI criminal history screening
- Must work well with others in a confined, regimented atmosphere.
- Valid Driver's License

## **EDUCATION, FORMAL TRAINING, AND EXPERIENCE (minimum requirements)**

- Bachelor's Degree in related field, or a combination of college level education, certifications, and/or experience to perform the job.
- Five (5) years of 911 experience related to the operation of computers, radio, and telecommunications systems and providing police, fire, and EMS dispatch operations.
- A minimum of 5 years must be in a supervisory capacity.
- NENA Emergency Number Professional (ENP) designation preferred.
- Requires a valid driver's license and must maintain eligibility to drive as per the County's Vehicle Policy
- CPR Certification

## **DESIRED EXPERIENCE**

- Knowledge and understanding of Central Square CAD, Motorola MCC7500 radio consoles, Viper phone system and the Michigan Public Safety Communications systems and Rave Mobile Safety Alerts and Smart911.
- Membership with the following organizations: National Emergency Number Association (NENA), Association of Public-Safety Communications Officials (APCO), and the Michigan Communication Directors Association (MCDA).
- Knowledge of 911 industry trends and best practices.
- Familiar with Next Generation 911 technologies and concepts, including ESINet, Text to 911, and FirstNet.

Benefits: quality health insurance, retirement, disability, sick, holiday and vacation days

Compensation: \_\_\_\_\_

Deadline \_\_\_\_\_

Application available at the Tuscola County web site under Employment – Central Dispatch Director

<http://www.tuscolacounty.org>

## CMS NEWS

FOR IMMEDIATE RELEASE  
November 4, 2021

Contact: CMS Media Relations  
[CMS Media Inquiries](#)

### **Biden-Harris Administration Issues Emergency Regulation Requiring COVID-19 Vaccination for Health Care Workers**

*National requirement protects patients at nearly 76,000 providers and covers more than 17 million health care workers*

The Biden-Harris Administration is requiring COVID-19 vaccination of eligible staff at health care facilities that participate in the Medicare and Medicaid programs. The emergency regulation issued by the Centers for Medicare & Medicaid Services (CMS) today protects those fighting this virus on the front lines while also delivering assurances to individuals and their families that they will be protected when seeking care.

“Ensuring patient safety and protection from COVID-19 has been the focus of our efforts in combatting the pandemic and the constantly evolving challenges we’re seeing,” said CMS Administrator Chiquita Brooks-LaSure. “Today’s action addresses the risk of unvaccinated health care staff to patient safety and provides stability and uniformity across the nation’s health care system to strengthen the health of people and the providers who care for them.”

The prevalence of COVID-19, in particular the Delta variant, within health care settings increases the risk of unvaccinated staff contracting the virus and transmitting the virus to patients. When health care staff cannot work because of illness or exposure to COVID-19, the strain on the health care system becomes more severe and further limits patient access to safe and essential care. These requirements will apply to approximately 76,000 providers and cover over 17 million health care workers across the country. The regulation will create a consistent standard within Medicare and Medicaid while giving patients assurance of the vaccination status of those delivering care.

Facilities covered by this regulation must establish a policy ensuring all eligible staff have received the first dose of a two-dose COVID-19 vaccine or a one-dose COVID-19 vaccine prior to providing any care, treatment, or other services by December 5, 2021. All eligible staff must have received the necessary shots to be fully vaccinated – either two doses of Pfizer or Moderna or one dose of Johnson & Johnson – by January 4, 2022. The regulation also provides for exemptions based on recognized medical conditions or religious beliefs, observances, or practices. Facilities must develop a similar process or plan for permitting exemptions in alignment with federal law.

CMS accelerated outreach and assistance efforts encouraging individuals working in health care to get vaccinated following the Administration’s announcement that it would expand the requirement for staff vaccination beyond nursing homes to include additional providers and suppliers. Since the Administration’s announcement, nursing home staff vaccination rates have increased by approximately nine percentage points – from 62 to 71 percent. This increase is encouraging, and this regulation will help to ensure even greater improvement in the vaccination rate among health care workers.

CMS will ensure compliance with these requirements through established survey and enforcement processes. If a provider or supplier does not meet the requirements, it will be cited by a surveyor as being non-compliant and have an opportunity to return to compliance before additional actions occur. CMS’s goal is to bring health care providers into compliance. However, the Agency will not hesitate to use its full enforcement authority to protect the health and safety of patients.



The requirements apply to: Ambulatory Surgical Centers, Hospices, Programs of All-Inclusive Care for the Elderly, Hospitals, Long Term Care facilities, Psychiatric Residential Treatment Facilities, Intermediate Care Facilities for Individuals with Intellectual Disabilities, Home Health Agencies, Comprehensive Outpatient Rehabilitation Facilities, Critical Access Hospitals, Clinics (rehabilitation agencies, and public health agencies as providers of outpatient physical therapy and speech-language pathology services), Community Mental Health Centers, Home Infusion Therapy suppliers, Rural Health Clinics/Federally Qualified Health Centers, and End-Stage Renal Disease Facilities.

CMS is taking necessary action to establish critical safeguards for the health of all people, their families, and the providers who care for them. CMS knows that everyone working in health care wants to do what is best to keep their patients safe. Yet, unvaccinated staff pose both a direct and indirect threat to the very patients that they serve. Vaccines are a crucial scientific tool in preserving and restoring efficient operations across the nation's health care system while protecting individuals. This new requirement presents an opportunity to continue driving down COVID-19 infections, stabilize the nation's health care system, and ensure safety for anyone seeking care.

To view the interim final rule with comment period, visit: <https://www.cms.gov/medicareprovider-enrollment-and-certificationsurveycertificationgeninfopolicy-and-memos-states-and/guidance-interim-final-rule-medicare-and-medicaid-programs-omnibus-covid-19-health-care-staff>

To view a list of frequently asked questions, visit: [www.cms.gov/files/document/cms-omnibus-staff-vax-requirements-2021.docx](http://www.cms.gov/files/document/cms-omnibus-staff-vax-requirements-2021.docx)



# **SHERIFF**

## **TUSCOLA COUNTY**

**SHERIFF GLEN SKRENT**

**UNDERSHERIFF ROBERT BAXTER**

420 COURT STREET, CARO, MI 48723

Phone: 989-673-8161 Fax: 989-673-8164

RULE 3 SECTION 2

ADMINISTRATIVE MEMO #2

DATE: November 17, 2021

We are going back to wearing masks in the building when not in your own office/space alone. An employee tested positive and was around in close quarters with a number of employees. I know of many in our area who have contracted Covid lately. Those who were around that employee in the building yesterday should get tested in a couple of days.

It wont hurt to do this and it might prevent the flu since Influenza A is also coming around.

We will re-evaluate on a weekly basis but with the Holiday coming up it may be after that to see where the numbers are. It would be very easy to cripple this department by infecting a number of employees at one time. As it is we are very short staffed.

Hospitals on the West side of the State are at 100% capacity. We don't need that here.

Road patrol should keep from "hanging out" in the control room until the Covid stabilizes.

Thanks for your cooperation

**YOU ARE TO RESPOND TO [UNDERSHERIFF@TUSCOLACOUNTY.ORG](mailto:UNDERSHERIFF@TUSCOLACOUNTY.ORG) TO ACKNOWLEDGE RECEIPT OF THIS MEMO.**

Sheriff G Skrent